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ORGANIZATION AND FUNCTIONS

DEPARTMENT OF THE ARMY

Effective 1 July 1972

HEADQUARTERS, DEPARTMENT OF THE ARMY

JUNE 1972

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ARMY REGULATION }
No. 10-5

HEADQUARTERS
DEPARTMENT OF THE ARMY
WASHINGTON, DC, 6 June 1972

ORGANIZATION AND FUNCTIONS
DEPARTMENT OF THE ARMY

Effective 1 July 1972

This is a complete revision of AR 10-5 and changes are made throughout. Local limited supplementation of this regulation is permitted, but is not required. If supplements are issued, Army Staff agencies and major Army commands will furnish one copy of each to HQDA (DACS-XSM), Washington, DC 20310; other commands will furnish one copy of each to the next higher headquarters.

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CHAPTER 1

GENERAL

1-1. Scope. This regulation sets forth the organization and functions of the Department of the Army and the general responsibilities of the heads and commanding generals of its major elements.

1-2. Definitions. *a. Department of the Army (DA)* means the executive part of the Department of the Army at the seat of government and all field headquarters, forces, Reserve components, installations, activities, and functions under the control or supervision of the Secretary of the Department (Section 101(5), title 10, United States Code).

b. Headquarters, Department of the Army (HQDA) means the executive part of the DA at the seat of government. It exercises directive and supervisory functions over the DA. It is not restricted to agencies and personnel located in the District of Columbia, but includes dispersed agencies and personnel performing "national headquarters" functions, as distinguished from "field" or "local" functions.

c. Army field commands means all of the DA exclusive of that part defined as HQDA by *b* above. Army field commands include all field headquarters, forces, Reserve components, installations, activities, and functions under the control or supervision of the Army.

1-3. Objective. The objective of the Army is set forth in section 3062(a) and (b), title 10, United States Code, which states—

"(a) It is the intent of Congress to provide an Army that is capable, in conjunction with the other armed forces, of—

(1) preserving the peace and security and providing for the defense of the United States, the Territories, Commonwealths, and possessions, and any areas occupied by the United States;

(2) supporting the national policies;

(3) implementing the national objectives; and

(4) overcoming any nations responsible for aggressive acts that imperil the peace and security of the United States.

"(b) In general, the Army, within the Department of the Army, includes land combat and service forces and such aviation and water transport as may be organic therein. It shall be organized, trained, and equipped primarily for prompt and sustained combat incident to operations on land. It is responsible for the preparation of land forces necessary for the effective prosecution of war except as otherwise assigned and, in accordance with integrated joint mobilization plans, for the expansion of the peacetime components of the Army to meet the needs of war."

1-4. Functions. *a.* Functions of the military departments and the military services are set forth in section V, AR 10-1.

b. The functions of the DA and the primary and collateral functions of the Army are set forth in section V, A, AR 10-1.

CHAPTER 2

HEADQUARTERS, DEPARTMENT OF THE ARMY

Section I. OFFICE OF THE SECRETARY OF THE ARMY

2-1. Office of the Secretary of the Army. The Office of the Secretary of the Army is composed of the Secretary, the Under Secretary, four Assistant Secretaries, the General Counsel, the Administrative Assistant, the Chief of Legislative Liaison, the Chief of Public Information, and such staff as may be required.

2-2. Secretary of the Army. The powers and duties of the Secretary of the Army are set forth in section 3012 (b), (c), (d), (e), (f), and (g), title 10, United States Code, as amended, which states—

“(b) The Secretary is responsible for and has the authority necessary to conduct all affairs of the Department of the Army, including—

(1) functions necessary or appropriate for the training, operations, administration, logistical support and maintenance, welfare, preparedness, and effectiveness of the Army, including research and development;

(2) direction of the construction, maintenance, and repair of buildings, structures, and utilization for the Army;

(3) acquisition of all real estate and the issue of licenses in connection with Government reservations;

(4) operation of water, gas, electric, and sewer utilities; and

(5) such other activities as may be prescribed by the President or the Secretary of Defense as authorized by law. He shall perform such other duties relating to Army affairs, and conduct the business of the Department in such manner, as the President or the Secretary of Defense may prescribe. The Secretary is responsible to the Secretary of Defense for the operation and efficiency of the Department. After first informing the Secretary of Defense, the Secretary may make such recommendations to Congress relating to the Department of Defense as he may consider appropriate.

“(c) The Secretary may assign such of his duties as he considers appropriate to the Under Secretary of the Army and to the Assistant Secretaries of the Army. Officers of the Army shall, as directed by the Secretary, report on any matter to the Secretary, the Under Secretary, or an Assistant Secretary.

“(d) The Secretary or, as he may prescribe, the Under Secretary or an Assistant Secretary shall supervise all matters relating to—

(1) the procurement activities of the Department of the Army; and

(2) planning for the mobilization of materials and industrial organizations essential to the wartime needs of the Army.

“(e) The Secretary, as he considers appropriate, may assign, detail, and prescribe the duties of members of the Army and civilian personnel of the Department of the Army.

“(f) The Secretary may change the title of any other officer, or of any activity, of the Department of the Army.

“(g) The Secretary may prescribe regulations to carry out his functions, powers, and duties under this title.”

2-3. Authority of the Under and Assistant Secretaries, the General Counsel, and the Administrative Assistant. Subject to the direction and control of the Secretary of the Army, the Under Secretary of the Army, the Assistant Secretaries of the Army, the General Counsel, and the Administrative Assistant are authorized and directed to act for the Secretary of the Army within their respective fields of responsibility as set forth in DA General Orders and as further directed by the Secretary. This authority extends not only to actions within the Department of the Army, but also to relationships and transactions with the Congress and other governmental and nongovernmental organizations and individuals. These officials are responsible for the exercise of direction and supervision over matters pertaining to the formulation, execution, and review of policies, plans, and programs within their respective functional areas, including the establishment of objectives and appraisal of performance.

2-4. Under Secretary of the Army. The Under Secretary of the Army is the deputy to the Secretary of the Army and, as his principal civilian assistant, acts with full authority of the Secretary in the general management of the Department. In addition, he is responsible for—

a. International and Civil Affairs, including—

(1) Civil administration of the Ryukyu Islands.

(2) Canal Zone Government and Panama Canal Company.

(3) Military support of civil defense and of civil authorities in natural disaster relief.

(4) Army activities or programs related to the US Foreign Internal Defense Policy, including Internal Defense and Development activities and counterinsurgency matters.

(5) Intelligence, counterintelligence, and communications security.

(6) Status of Forces Treaty and Base Rights negotiations.

(7) Sea Level Canal affairs.

(8) Liaison with foreign nationals and foreign decorations and awards.

b. Review and correction of military records and personnel security and disciplinary matters, including custody of military prisoners.

c. Operations research, including applications to weapons systems, research and development, force structuring, logistics, and the planning, programing, and budgeting cycle.

d. Civil functions of the DA including the Civil Works Program of the Corps of Engineers, the Cemeterial Program and miscellaneous civil functions as assigned.

e. Civil disturbance control matters.

f. Civilian Marksmanship Program.

2-5. Assistant Secretary of the Army (Financial Management). The Assistant Secretary of the Army (Financial Management) is responsible for—

a. Programing concepts and systems.

b. Budget and funding.

c. Cost methodology, factors, and analysis.

d. Accounting matters, including disbursement and collection of funds.

e. Audit activities, claims, reports of survey, and matters pertaining to loss of funds.

f. Automatic data processing (ADP) program, including selection and acquisition of equipment and associated software and ADP services.

g. Management information systems, including progress and statistical reporting.

h. Contract financing.

i. Contracts for management studies.

j. Working capital funds, including stock funds and industrial funds.

k. International balance of payments activities.

2-6. Assistant Secretary of the Army (Installations and Logistics). The Assistant Secretary of the Army (Installations and Logistics) is responsible for—

a. Materiel requirements.

b. Procurement and production.

c. Materiel management.

d. Logistic services.

e. Military Assistance Program (exclusive of Financial Management).

f. Industrial mobilization.

g. Installation planning and programing.

h. Facilities and real property management.

i. Construction.

j. Family housing.

k. Small business.

2-7. Assistant Secretary of the Army (Manpower and Reserve Affairs). The Assistant Secretary of the Army (Manpower and Reserve Affairs) is responsible for—

- a. Force structure requirements.
- b. Force structure management.
- c. Force operational readiness.
- d. National Guard and Army Reserve affairs.
- e. Manpower management.
- f. Personnel procurement.
- g. Military personnel management.
- h. Civilian personnel management.
- i. Employee-management relations.
- j. Civil rights and equal opportunity.
- k. Morale and welfare.
- l. Education and individual training.
- m. Human factors research (in coordination with the Assistant Secretary of the Army) (R&D).

2-8. Assistant Secretary of the Army (Research and Development). The Assistant Secretary of the Army (Research and Development) is responsible for—

- a. Research and development, including—
 - (1) Basic and applied research.
 - (2) Research, development, test, and evaluation (RDTE) of weapons, weapon systems, and Army materiel.
 - (3) RDTE budget and funding programs.
 - (4) Acquisition and utilization of research and development facilities and equipment.
 - (5) RDTE procurement, including the application of procurement policy thereto.
 - (6) Integration of technology with military requirements.
 - (7) Army Scientific Advisory Panel matters.
- b. Mapping and geodetic programs.
- c. Conceptual efforts on new materiel programs.

2-9. General Counsel. The General Counsel of the Army is a civilian attorney, appointed by the Secretary of the Army. He serves as legal counsel to the Secretary of the Army, the Under Secretary, the Assistant Secretaries, and other officials of the Secretariat; administers the policies of the Secretary concerning the legal services of the Army; and provides professional guidance to attorneys and legal offices of the Army. The General Counsel's responsibility extends to any subject of law and to other matters as directed by the Secretary.

2-10. The Administrative Assistant. The Administrative Assistant is directly responsible to the Secretary of the Army. He serves as an assistant to the Secretary in matters pertaining to the administration of the Office of the Secretary of the Army and the HQDA. He is responsible for—

- a. Acting for the Secretary of the Army in an extensive variety of day-to-day matters, when consistent with known attitudes of the Secretary, oral delegations, or precedents of long standing. Conducts studies and analyses as directed.
- b. Acting for the Secretary of the Army on policy matters relating to administrative services by and for HQDA and supervising control of general purpose space in the National Capital Region; employment coordination for the Washington, D.C., commuting area; operations of the Defense Telephone Service-Washington and the Defense Supply Service-Washington; and administration of the HQDA Welfare Fund and Recreation Program.
- c. Administering the DA Committee Management Program.
- d. Administering, pursuant to the policy direction of the Under Secretary of the Army, the DA civilian personnel security program.
- e. Serving as DA point of contact for the Federal Executive Boards.
- f. Providing effective administration of the Office of the Secretary of the Army, including comprehensive management programs, administrative coordination of Secretariat level ac-

tions, personnel administration, security, and correspondence and records administration.

2-11. Chief of Legislative Liaison. The Chief of Legislative Liaison is directly responsible to the Secretary of the Army and is responsive to the Chief of Staff for the formulation, coordination, and supervision of policies and programs concerning the Army's relations with the Congress. He is responsible for liaison between the Army and Members and Committees of Congress, except with the appropriations committees in areas affecting budgets, appropriations, and related financial matters, and except for civil works, and printing matters. This includes—

a. Providing advice on the status of congressional developments affecting the Army and on legislative aspects of Army policies, plans, and programs.

b. Providing a central point for DA contact with Members and Committees of the Congress.

c. Providing prompt, coordinated, and factual information on Army policies and operations in response to inquiries received from Members and Committees of the Congress.

d. Coordinating, monitoring, and reporting on legislative and investigative actions of interest to the Army, and providing counsel to Army witnesses called to appear before legislative or investigative committees.

2-12. Chief of Public Information. The Chief of Public Information is directly responsible to the Secretary of the Army and is responsive to

the requirements of the Chief of Staff in public information matters. He is responsible for—

a. Formulating Army public information policies and programs.

b. Advising the Secretary of the Army, the Chief of Staff, and agencies of the DOD on public information matters relating to public understanding and support of the Army.

c. Advising and assisting the Secretary of Defense, through the Assistant Secretary of Defense (Public Affairs), in the development and accomplishment of DOD information objectives, as requested.

d. Coordination and supervision of the worldwide implementation of public information policies and programs of the Department of the Army.

e. Supervision of the Army's public information security review program in the field.

f. Counseling DA agencies on implementation of 5 U.S.C. 552, the Freedom of Information Act of 1966, which prescribes Executive Branch cooperation in achieving public access to unclassified information.

g. Serving as designated agent in the Office of the Secretary of the Army for implementation of section 18, Executive Order 10501 (DA Bul 18, 1953), within the DA, to insure that no information is withheld which the people of the United States have a right to know.

h. Processing requests from agencies or individuals for access to or release of classified information in keeping of the Army pursuant to Executive Orders 10501 and 10816.

Section II. THE ARMY STAFF

2-13. Army Staff. *a.* The Army Staff is that portion of the staff of the Secretary of the Army at the seat of government which is presided over by the Chief of Staff. It includes a General Staff, Special Staff, and Personal Staff as defined hereinafter.

b. The duties of the Army Staff are set forth in section 3032 (a) and (b), title 10,

United States Code, as amended, which states—

“(a) The Army Staff shall furnish professional assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army.

“(b) Under the direction and control of the Secretary, the Army Staff shall—

(1) prepare for such employment of the Army, and for such recruiting, organizing, supplying, equip-

ping, training, serving, mobilizing, and demobilizing of the Army, as will assist in the execution of any power, duty, or function of the Secretary or the Chief of Staff;

(2) investigate and report upon the efficiency of the Army and its preparation for military operations;

(3) prepare detailed instructions for the execution of approved plans and supervise the execution of those plans and instructions;

(4) act as agent of the Secretary and the Chief of Staff in coordinating the action of all organizations of the Department of the Army; and

(5) perform such other duties, not otherwise assigned by law, as may be prescribed by the Secretary."

c. The Army Staff is organized as a balanced functional and systems oriented entity. Each of its members is charged with performing specifically identified functions which, together, embrace all elements of the mission of the Army. Each represents the Chief of Staff in his area of interest and is responsible through prescribed channels to the Chief of Staff and the Secretary of the Army. Each represents the Army on all matters under his staff cognizance, within the guidance of his designated superiors, to his counterparts in the Office, Secretary of Defense, other governmental agencies, the Congress, and the public. Collectively, the Army Staff acts as the agent of the Secretary and the Chief of Staff in supervising the plans, duties, and operations of all organizations of the Army. Individually, each of its members either directly or indirectly is concerned with all Army affairs. Interchange of information and integration of staff actions among members are essential to its effective functioning as a single coordinating unit. To facilitate information flow and coordination, and to reduce the span of control that otherwise would be required of the Chief of Staff and the Vice Chief of Staff, designated elements of the Special Staff are placed under the general staff supervision of designated agencies of the General Staff. However, General and Special Staff agencies are authorized direct communication and access to the Chief of Staff and to one another in their respective areas of interest.

2-14. Army General Staff. a. The Army General Staff consists of designated officers assigned to the Office of the Chief of Staff, offices

of the Deputy Chiefs of Staff, Office of the Comptroller of the Army, Office of the Chief of Research and Development, Office of Reserve Components, offices of the Assistant Chiefs of Staff, the Army Reserve Forces Policy Committee (to include resident members only), and such other offices as may be designated by the Secretary of the Army.

b. Under the direction of the Chief of Staff, the Army General Staff renders professional advice and assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army, in developing and providing broad basic policies, plans and programs for the guidance of the DA. The Army General Staff specifically assists the Secretary of the Army in the preparation and issuance of directives and programs to accomplish such plans and policies, and in the supervision of the execution and implementation of these directives and programs.

2-15. Office of the Chief of Staff. The Office of the Chief of Staff is composed of the Chief of Staff, Vice Chief of Staff, Secretary of the General Staff, Assistant Vice Chief of Staff, the Director of the Women's Army Corps, Special Assistant for the Modern Volunteer Army, SAFEGUARD System Manager, Director of Military Support, Army Reserve Forces Policy Committee, and such staff as may be required. The Office of the Special Assistant for the Modern Volunteer Army and SAFEGUARD System Office have been organized on a temporary basis for specific missions. Upon completion of these missions, the functions of these offices will be integrated into the Army Staff.

2-16. Chief of Staff. The duties of the Chief of Staff are set forth in section 3034(c) and (d), title 10, United States Code, as amended, as follows:

"(c) Except as otherwise prescribed by law and subject to section 3012(c) and (d) of this title, the Chief of Staff performs his duties under the direction of the Secretary of the Army, and is directly responsible to the Secretary for the efficiency of the Army, its preparedness for military operations, and plans therefor.

"(d) The Chief of Staff shall—

(1) preside over the Army Staff;

(2) send the plans and recommendations of the Army Staff to the Secretary, and advise him with regard thereto;

(3) after approval of the plans or recommendations of the Army Staff by the Secretary, act as the agent of the Secretary in carrying them into effect;

(4) exercise supervision over such of the members and organizations of the Army as the Secretary of the Army determines.¹ Such supervision shall be exercised in a manner consistent with the full operational command vested in unified or specified combatant commanders under section 124 of this title;

(5) perform the duties described for him by sections 141 and 171² of this title and other provision of law; and

(6) perform such other military duties, not otherwise assigned by law, as are assigned to him by the President."

2-17. Vice Chief of Staff. The Vice Chief of Staff is the principal assistant and advisor to the Chief of Staff.

a. By delegation of the Chief of Staff, the Vice Chief of Staff has authority to perform any statutory or other duties which the Chief of Staff is required or authorized to perform with respect to the DA.

b. He is responsible for—

(1) Administration and management of the Army Staff.

(2) Coordinating the activities of the heads of Army Staff agencies reporting to the Chief of Staff.

2-18. Assistant Vice Chief of Staff. The Assistant Vice Chief of Staff is the principal assistant to the Chief of Staff and the Vice Chief of Staff for developing guidance and integrating the efforts of the Army Staff to improve the management and utilization of Army resources, including personnel, materiel, forces, facilities, and funds.

a. He is responsible for—

(1) A study effort to improve performance and effectiveness in and between all functional areas.

¹ The Chief of Staff is authorized by the Secretary of the Army to supervise the members and the organization of the Army.

² These sections respectively show membership of the Chief of Staff on the Joint Chiefs of Staff and the Armed Forces Policy Council.

(2) The Army Management Information System throughout its life cycle.

(3) Coordinating the development of models, war games, simulations, and systems that assess cost effectiveness and force alternatives or resource changes.

(4) Coordinating evaluation of force structure alternatives to insure integrated resource implication analysis for manpower, materiel, and funds.

(5) Recommending establishment of thresholds below the level of the Secretary of the Army for the approval of force structure and related manpower and equipment requirements authorization documents.

(6) Developing general guidance to Army Staff agencies on force oriented issues and Program Objectives Memoranda which directly involve Army resources to insure responsiveness and validity of agency inputs.

(7) Prescribing guidance and monitoring analyses identifying weapon systems alternatives, resources required to carry out those alternatives, and actions to accomplish preferred alternatives.

(8) Coordinating The Army Study Program and the Army Study System to improve their cohesion, integration, and comprehensiveness. He is Chairman of the Army Study Advisory Committee.

(9) Developing and coordinating information on management information systems, weapon systems analyses, and force planning required by outside agencies and maintaining liaison with OSD staff elements and the Army Secretariat.

(10) Recommending guidance for, and integrating Army Staff agency recommendations according to Planning, Programing, and Budgeting Cycle timetables.

(11) Developing and supervising the Army programing system. He chairs the Select Committee which reviews, coordinates, and acts or recommends action, on all matters relating to programing, budgeting, and the use of Army financial resources.

(12) Coordinating priorities and schedul-

ing of internal audit effort by the US Army Audit Agency. He is Chairman of the Army Staff Audit Priority Committee.

(13) Keeping the Secretary of the Army and the Chief of Staff directly informed with respect to matters within his functional area of responsibility.

b. He exercises command authority over two class II activities.

(1) The USA Management Systems Support Agency.

(2) The USA Computer Systems Command.

2-19. SAFEGUARD System Manager. The SAFEGUARD System Manager is the principal assistant and staff advisor to the Secretary of the Army and the Chief of Staff for all matters pertaining to the SAFEGUARD and Site Defense programs.

a. He is responsible for—

(1) Developing and insuring the timely, effective deployment of the SAFEGUARD Ballistic Missile Defense (BMD) System.

(2) Planning and carrying out the prototype demonstration program for Site Defense.

(3) Conducting studies and systems analyses necessary to convert approved defense objectives and threat information into specific SAFEGUARD and Site Defense deployment options.

(4) Development and approval of plans required to develop, produce, deploy, and logistically support the system hardware and software and to train personnel.

(5) Development and validation of the resource requirements necessary to support the conduct of the approved SAFEGUARD and Site Defense programs.

b. He is the single DA contact point for the coordination and direction of all activities pertaining to the SAFEGUARD and Site Defense programs.

c. He exercises staff supervision (within the instructions of the Chief of staff) over all DA

Staff agencies and participating organizations for planning, direction, and control of the SAFEGUARD and Site Defense programs.

d. He commands the SAFEGUARD System organization.

2-20. Director of Military Support. The Director of Military Support is the principal Military Advisor to the Secretary of the Army and Chief of Staff in matters relating to military support operations. He is responsible for—

a. Developing and disseminating policy; devising command, control, and communication arrangements to insure effective coordination; and developing plans for and exercising, through designated military commanders, direction of military resources assigned or committed to civil disturbance operations.

b. Developing and disseminating policy, developing procedures, and monitoring the employment of DOD resources provided to civil authorities in connection with domestic natural disasters.

c. Developing plans and guidance for providing DA support to other Federal agencies in CONUS emergencies which affect the public welfare or disrupt the usual process of Government other than civil defense emergencies, civil disturbances, or natural disasters.

d. Developing and implementing procedures to execute DOD policy for the employment, within the Continental United States (CONUS), of DA resources in support of the US Secret Service in its statutory protective duties.

e. Developing policy and procedures for providing DA resources in support of the President within the CONUS.

f. Developing policy and plans and directing a comprehensive program for providing DOD assistance to the DC Government in combating crime.

g. Developing policy and plans and directing the DOD Military Assistance to Safety and Traffic (MAST) Project.

2-21. Special Assistant for the Modern Volunteer Army. The Special Assistant for the Modern Volunteer Army is the principal Assistant to the Chief of Staff for—

a. Establishing objectives and goals, specifying priorities for action, and guiding and coordinating activities of the Army Staff and major Army commands to assure an integrated Modern Volunteer Army effort.

b. Guiding the Army Staff and Army field commands, as necessary, in preparing, coordinating, and executing all Modern Volunteer Army-related programs, directives, and actions.

c. Reviewing actions on Modern Volunteer Army-related matters.

d. Reviewing progress of Army Staff agencies and major Army commands toward achievement of program objectives.

e. Providing the central point for the exchange of ideas which will lead to the early achievement of the Modern Volunteer Army.

f. Coordinating command information and public information aspects of the program.

2-22. Secretary of the General Staff. The Secretary of the General Staff is the executive assistant to the Chief of Staff and the Vice Chief of Staff. He assists the Vice Chief of Staff in managing and coordinating Army Staff activities. He coordinates all activities of the Office of the Chief of Staff.

2-23. Army Reserve Forces Policy Committee (section 3033, title 10, United States Code, as amended). The Army Reserve Forces Policy Committee reviews and comments through the Office of the Chief of Staff to the Secretary of the Army on major policy matters directly affecting the Reserve components of the Army.

2-24. Deputy Chief of Staff for Military Operations. The Deputy Chief of Staff for Military Operations has Army General Staff responsibility for the establishment of requirements for, and the utilization of, Army forces. He is the principal advisor to the Chief of Staff on

joint matters, on National Security Council matters, on security assistance matters, and on the politico-military aspects of international affairs. He is the Army Operations Deputy for the Joint Chiefs of Staff.

a. He has General Staff responsibility for—

(1) The development of Army aspects of national strategy.

(2) The application of approved national and military strategy to defined regions of the world in the short-range time period, and regionally and worldwide in the mid- and long-range time period.

(3) The development of Army force requirements, the review of proposed force programs, and the monitorship of force programs of other Services.

(4) The development of strategic mobility requirements in the mid- and long-range periods, the preferred force levels of airlift and sealift forces and the preferred prepositioned equipment configured to unit sets.

(5) The preparation and coordination of plans concerned with strategic offensive and defensive forces and theater nuclear forces; Army assessment of national capabilities in view of strategic threat alternatives.

(6) Development of the Army view on matters pertaining to national security policy, security assistance policy, and international politico-military affairs.

(7) Determination of operational capabilities of forces or resources to accomplish assigned missions under real or assumed conditions.

(8) Coordination of Army activities pertaining to foreign internal defense policy, over-sea security operations, stability operations, psychological operations, unconventional operations and warfare, and special activities.

(9) The politico-military assessment of foreign capabilities, friendly alternatives, and contingency operations; the assessment of the ramifications of Army actions and activities in international political affairs.

(10) The determination of force level al-

ternatives, stationing plans, and plans for the use of unconventional warfare forces.

(11) Civil affairs policy, plans, programs, and operations.

(12) Civil administration in designated foreign areas.

(13) Development and monitoring plans for security assistance programs worldwide and Army Staff functions pertaining to the policy of security assistance matters, to include the preparation of views on the recommended posture of Allied forces and the implementation of foreign military training programs.

(14) The development and expression of the ways, means and techniques for achieving national security objectives and concomitant military and security assistance objectives.

(15) Coordinating and monitoring the development, execution, and operational aspects of security assistance programs.

(16) Establishment of overall operational priorities for worldwide distribution of personnel and materiel and monitoring the Army's materiel requirements and development program.

(17) Overall roles and missions of the Army.

(18) Military aspects of outer space and sea utilization.

(19) Determination of Army policies and plans pertaining to arms control, negotiations, and disarmament.

(20) Development of broad force requirements and quantitative nuclear weapons requirements to support plans of major United States and Allied Army units.

(21) Determination of Army policies and plans pertaining to nuclear vulnerability, damage assessment, and protective construction criteria.

(22) Coordination of DA strategic studies and related war games, and analyses to evaluate United States and Allied force requirements.

(23) Supervision and determination of operational readiness of Active Army forces and,

in coordination with Chief, Office of Reserve Components, establishment of requirements and standards for the operational readiness of Reserve component forces.

(24) Development of policy and management of worldwide Army Operational Security activities.

(25) Organization, reorganization, missions, and functions of Defense agencies, allied commands, unified and specified commands, subordinate unified commands and task forces, and joint aspects of organization and reorganization of Army elements thereof.

(26) Supervision of the Department of the Army Command and Control System and Army supported elements of the Worldwide Military Command and Control System.

(27) Development of requirements for the interface between strategic and tactical command and control systems.

(28) Data processing systems in support of all assigned functional areas of responsibility.

(29) Supervision and coordination of Army participation in joint and combined operations.

(30) Directing and monitoring Permanent Change of Station unit movement within the Continental United States (CONUS) and for Permanent/Temporary Change of Station unit movement between CONUS and oversea areas.

(31) Civil defense activities and emergency military support to civil authorities in domestic emergencies, created as a result of enemy attack.

(32) Army Staff functions pertaining to base rights, status of forces, and similar area command matters.

(33) Program and budget functions within the overall guidance and policies developed by the Assistant Vice Chief of Staff and Comptroller of the Army in assigned areas of responsibility.

b. He exercises general staff supervision over the Chief of Military History.

c. He exercises supervision and control of the following:

(1) US Army Strategy and Tactics Analysis Group.

(2) DA Command and Control System Support Office.

(3) US Army Command and Control Support Detachment.

2-25. Deputy Chief of Staff for Personnel. The Deputy Chief of Staff for Personnel has Army General Staff responsibility for plans, policies, and programs for the management of military personnel of all components of the Army on active duty; of officers appointed in the USAR with an active duty obligation who do not enter on initial tour of active duty concurrent with their appointment; of the Reserve Officers' Training Corps; and of DA civilian personnel. In discharging these responsibilities, the impact on Reserve component personnel not on active duty and those in the transition phases of entering on or being separated from active duty is considered in equal detail with the impact on Active Army personnel.

a. He has General Staff responsibility for—

(1) Personnel procurement.

(2) Personnel distribution to include grade and military occupational specialties.

(3) Individual training (less foreign military), conducted in Army Training Centers and Service Schools and in units for entry level MOS's (OJT), precommissioning training (USMA, ROTC, NDCC, and OCS), and civil education; and for representing the Army Staff on training matters concerning the National War College, the Industrial College of the Armed Forces, the Armed Forces Staff College, and DOD Schools.

(4) Military personnel management.

(5) Welfare and morale.

(6) Discipline.

(7) Alcohol and drug abuse prevention and control.

(8) Nonappropriated funds.

(9) Military awards.

(10) Military promotions including legislation and Operating Selection Systems.

(11) Military compensation.

(12) A decentralized Civilian Personnel Management System to include central policy, program, regulatory control and direction, and evaluation.

(13) Casualties and survivor assistance.

(14) Formulation, justification, and supervision of execution of Army programs and budgets for Military Personnel, Army and OMA: training activities and Army-wide activities within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army; programing military manpower strengths for the Active Army segment of the Department of Defense manpower program.

(15) Personnel mobilization to include establishment of policies and procedures for ordering to active duty members of the Reserve components, and initiation of actions to execute these policies and procedures when required; and monitorship of the Mobilization Designation Program, with the exception of general officer positions.

(16) Criminal investigations.

(17) Domestic actions.

(18) Safety Management System.

(19) Personnel Information Systems in support of all assigned functional areas of responsibility.

(20) Military separations.

(21) Military and civilian personnel requirements and administrative support planning for those agencies under his staff supervision in support of United States and Allied Army Forces included in joint and Army operational plans.

(22) Development of requirements for and monitoring personnel research in areas of DCSPER personnel responsibility.

(23) Retired affairs less individual pay matters and information from retired records.

b. He is the Appropriation Director for MPA and Program Director for Major Programs 8 and 9 of the Five Year Defense Program (FYDP).

c. He exercises general staff supervision over—

- (1) The Adjutant General.
- (2) The Surgeon General.
- (3) The Chief of Chaplains.
- (4) The Provost Marshal General.
- (5) The Chief of Personnel Operations.
- (6) The US Army Criminal Investigation Command (USACIDC).

d. He exercises supervision and control of—

- (1) The United States Army Recruiting Command.
- (2) The United States Military Academy.
- (3) The United States Army War College.
- (4) The Defense Language Institute.
- (5) The Defense Information School.
- (6) The United States Army Physical Disability Agency.
- (7) The United States Military Academy Preparatory School.
- (8) The United States Army Personnel Information Systems Command.
- (9) The United States Army Personnel Data Support Center.
- (10) The United States Army Civilian Appellate Review Agency.
- (11) Civilian Personnel Field Offices.

2-26. Director of the Women's Army Corps.

The Director of the Women's Army Corps advises the Secretary of the Army and the Chief of Staff on matters relating to the Women's Army Corps. The Office of the Director of the Women's Army Corps is assigned to the Office of the Chief of Staff and is attached for administrative purposes, excluding manpower and financial management, to the Office of the Deputy Chief of Staff for Personnel.

2-27. Deputy Chief of Staff for Logistics. The Deputy Chief of Staff for Logistics has Army General Staff responsibility for the management of DA logistical activities. In discharging these responsibilities, the impact on Reserve

components logistics is considered in equal detail with that of the Active Army.

a. He has General Staff responsibility for—

(1) Development and supervision of the Army logistic organization and system, including plans, policies, programs, doctrine, and standards.

(2) Interservice and interdepartmental logistical support.

(3) Materiel management to include requirements determination; production plans, policies, logistic concepts and programs; supply; maintenance, materiel activities and services; and support of materiel systems from completion of production validation through disposal.

(4) All logistical aspects of international activities relating to military assistance, grant aid programs, and Foreign Military Sales to include negotiation.

(5) Directorship of the Procurement of Equipment and Missiles, Army (PEMA) Appropriation; the Military Construction, Army (MCA) Appropriation; the Military Family Housing Appropriation; and the Homeowners' Assistance Appropriation.

(6) Formulation, justification, and supervision of Army programs and budgets pertaining to the logistic area within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army, to include: Military Assistance Program; Military Construction, Army; Homeowners' Assistance Program; Family Housing Management Account; Army Stock Fund; Procurement of Equipment and Missiles, Army; Operation and Maintenance, Army; activities for Central Supply Depot Material Maintenance and Support, except for COMSEC and SIGINT materiel, and Base Operations; and those logistic activities for Munitions, Weapons, Missile Facilities, Depot Maintenance Activities and MTMTS financed through the Army Industrial Fund.

(7) Management, planning, and programming of materiel production including the production base support programs and materiel

procurement requirements including Army materiel plan and Atomic Energy Commission (AEC) licenses.

(8) Planning and policies related to and coordinating environmental preservation and improvement activities within the Army, maintaining the central point of contact for those activities and monitoring the activities of the DOD and other Government agencies that influence environmental standards.

(9) Logistic planning in support of the United States and Allied Army Forces.

(10) Logistic plans, policies, and programs for military construction, family housing, real property maintenance activities, and real estate matters.

(11) Financial inventory accounting system for logistic management purposes.

(12) Facilities requirements, stationing, and base development planning.

(13) Army-wide logistic support services comprising personnel guest billeting operations, commissary operations, food service, clothing sales stores and clothing issue points, laundry and drycleaning, fumigation and bath, self-service supply centers, and Army disposal of surplus and foreign excess personal property.

(14) Care and disposition of remains and personal effects of deceased personnel of the Army, and as directed for the Navy and the Air Force.

(15) Managing the DOD Industrial Defense Program under the general guidance of the Secretary of the Army who has been designated executive agent for the Secretary of Defense.

(16) Army Quality Assurance Program relating to all Army materiel.

(17) Transportation and related transportation services required for the movement of persons and things for the Army and as assigned for the Navy, Air Force, and other Government agencies; transportation engineering; strategic movement matters; transportation strategic mobility planning in the short-range period and logistic plans; plans, policies, and

programs for land transportation, traffic management, movement control, operation of water terminals and for rail, watercraft, and administrative use vehicle operations and utilization; intermodal distribution systems (including helicopter logistical operational applications) to include surface container-supported distribution systems development.

(18) Administering functions assigned to the Secretary of Defense by Section 5b of the Internal Security Act of 1950 as amended.

(19) International coordination for the standardization of transportation policies and procedures.

(20) Logistics Readiness of the Army Forces.

(21) Data processing systems in support of all assigned functional areas of responsibility.

(22) Primary action on procurement related matters in the Army Staff.

b. He is the Program Director of Major Programs 4 and 7 and Administrative Program 11 of the Five Year Defense Program (FYDP).

c. He has direct access to the Assistant Secretary of Defense (International Security Affairs) on routine administrative and logistics matters, except those of financial management nature.

d. He monitors the activities of the DOD and other governmental agencies which provide logistic support to the Army.

e. Under the direction and supervision of the Secretary of the Army, he is responsible for the operation of the National Cemetery System and the procurement of Government headstones and markers.

f. He serves as functional chief of the Logistical Civilian Career Programs.

g. He manages the Integrated Logistics Support Program.

2-28. Comptroller of the Army. a. The Comptroller of the Army has General Staff responsibility for—

(1) Audit, budget, cost analysis, economic

analysis, military entitlement, finance and accounting, fiscal management, resource management, progress and statistical reporting, management analysis, and reports control activities of the Army.

(2) Formulation of the Army budget to include issuance of budget formulation directives and coordination and review of all military and civil functions budget submissions.

(3) The Directorship of the Operations and Maintenance Appropriation.

(4) Review and publication of factors for programs and budgets.

(5) The Directorship of the Army Industrial Fund.

(6) Independent review and analysis of Army programs and management performance of major Army commands.

(7) Legislative policies and programs pertaining to appropriation acts and liaison with congressional appropriation committees.

(8) Research, analysis, and studies to identify and resolve problems concerning management approaches, systems, or procedures which cross organizational lines.

(9) Overall management improvement to include responsibility for the functioning of the Army Management Improvement Program and related policies and concepts.

(10) The Army Internal Review Program Policy.

(11) Development of the Army Resources Management System.

(12) Maintaining the Army portion of the Five Year Defense Program, and compilation and dissemination of Army program and budget guidance to major commands and separate operating agencies.

(13) Management Information Systems in support of all assigned functional areas of responsibility.

(14) Independent resource review and analysis of proposed Army program changes to include staff responsibility for insuring that such program changes address the impact,

identification of required resources, and possible tradeoffs within or between programs.

b. He serves as functional chief for the Comptroller Civilian Career Program.

c. In discharging the above responsibilities, the impact on similar functions of the Reserve components is considered in equal detail with that of the Active Army.

d. The Comptroller of the Army is under the direction and supervision of, and is directly responsible to, the Assistant Secretary of the Army (Financial Management) for financial management matters, with concurrent responsibility to the Chief of Staff.

e. He exercises general staff supervision over the Chief, United States Army Audit Agency.

f. He exercises supervision and control of the following:

(1) Finance Center, United States Army.

(2) The United States Army Finance and Comptroller Information Systems Command.

(3) The United States Army Field Operating Cost Agency.

g. Within his scope of responsibility, the Comptroller of the Army's relationship to the Chief of Staff and the Army Staff corresponds to that of a Deputy Chief of Staff.

2-29. Chief of Research and Development. The Chief of Research and Development, under the functional supervision of the Assistant Secretary of the Army (Research and Development), and responsible to the Chief of Staff, has Army General Staff responsibilities for DA research and development activities. In discharging these responsibilities, equitable consideration is given to the requirements of the Active Army and the Reserve components.

a. He has General Staff responsibility for—

(1) Planning, coordinating, and supervising all Army research, development and development test and evaluation.

(2) Management of the research and development of materiel during its life cycle

from the concept phase through the satisfactory completion of production validation.

(3) Management of research and development in nonmateriel subjects from the concept stage through test and evaluation of prototype operational programs and systems.

(4) Research, development, test, and evaluation aspects of international programs to include DA participation in the American, British, Canadian, and Australian Armies Standardization Program and the US Army-Canada Defense Development Sharing Program; and research and development aspects of the Air and Navy International Standardization Programs, Mutual Weapons Development Data Exchange Program, the NATO Cooperative Research and Development Program, and all other international military research, development, test, and evaluation programs; and exchange of classified research and development information with foreign nations under these programs.

(5) Formulation, justification, and supervision of execution of those portions of the Army programs and annual military budgets which pertain to RDTE, within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army.

(6) Data processing systems in support of all assigned areas of responsibility.

(7) Management of national missile ranges for which the Army is designated the executive agent.

(8) Budgeting, controlling, and authorizing use of Federal Contract Research Center ceilings assigned by Congress for all Army appropriations.

(9) Determining Army RDTE manpower requirements along with ACSFOR. Defends RDTE manpower requirements before OSD, OMB, and the Congress.

(10) DA directed or approved demonstrations of developmental systems/items (except the SAFEGUARD and Site Defense of MINUTEMAN systems).

b. He is the Program Director of Major Program 6 of the Five Year Defense Program.

c. He has responsibility for determining requirements and the priorities therefor, for that intelligence needed to support research and development activities and for insuring that this intelligence is utilized in the research and development of weapons systems, materiel, and equipment for the US Army.

d. He is responsible for monitoring all activities of the Army and other Government agencies related to space to include advising the Deputy Chief of Staff for Military Operations in the development of space policy, plans, and objectives and advising the Assistant Chief of Staff for Force Development on requirements related to space.

e. Within his area of staff responsibility and within governing procurement policies and procedures of the DOD and DA, the Chief of Research and Development has the authority to procure supplies and services as necessary to carry out the Army Research and Development Program.

f. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

g. He exercises supervision and control of the following:

- (1) United States Army Research Office.
- (2) United States Army Research Office, Durham.
- (3) United States Army Manpower Resources R&D Center.
- (4) United States Army research offices overseas.
- (5) United States Army Standardization Groups in Australia, Canada, and United Kingdom.
- (6) United States Army R&D Information Systems Office.
- (7) United States Army Advanced Ballistic Missile Defense Agency.
- (8) United States Army Advanced Ballistic Missile Defense Agency, Huntsville Office.
- (9) United States Army Research and Development Support Group.

(10) United States Army Land Warfare Laboratory.

2-30. Chief, Office of Reserve Components. The Chief, Office of Reserve Components is directly responsible for Reserve affairs to the Chief of Staff (sec. 264 (a), title 10, United States Code), and has Army General Staff responsibility for the development of the Reserve component forces of the Army. He has the authority and the responsibility within the Army Staff for general staff supervision and coordination of the plans, policies, and programs of the Reserve components not on active duty (except for officers appointed in the USAR with an active duty obligation who do not enter an initial tour of active duty concurrent with their appointment), and coordinates budget actions which cover both elements of the Reserve components. In discharging these responsibilities, the impact on Active Army personnel, organization, systems, and facilities is considered equally with that of the Reserve components.

a. He has General Staff responsibility for—

(1) Development of plans and programs to provide the individuals and units of the Reserve components to fulfill requirements of mobilization plans and approved contingency actions.

(2) Personnel and training policies, plans, and programs for individuals and units of the Reserve components not on active duty, in consonance with overall Army policy.

(3) Monitorship and position approval of that portion of the Mobilization Designation Program which pertains to general officers.

(4) Development of Reserve component logistical requirements and development of policy pertaining to priorities, allocation, distribution, and use of materiel within the Reserve components.

(5) Policies, priorities, and planning pertaining to the requirements for and the construction and use of facilities for the Reserve components.

(6) Operational readiness of the Reserve components to include: monitoring the attainment of readiness standards; review of reports

and provisions of input to DCSOPS; conduct of visits; and coordination of Army Staff action on readiness deficiencies.

(7) Reviewing Army plans and procedures for total, full, partial, or selective mobilization of Reserve component units and individuals for the purpose of developing internal procedures for the implementation of mobilization plans or approved contingency actions; providing CNGB and CAR criteria for selection of Reserve component units to be mobilized; and developing detailed plans and procedures for demobilization.

(8) Development of the Reserve Components Troop Basis.

b. He exercises general staff supervision of the Army Reserve component activities of the Chief, National Guard Bureau and of the Chief, Army Reserve.

c. Within his scope of responsibility, the Chief, Office of Reserve Components has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

d. The provisions outlined above do not influence the functions of—

(1) The Chief, National Guard Bureau (sec. 264(a) and 3015, title 10, U.S.C.), who is the advisor to the Chief of Staff on Army National Guard matters.

(2) The Chief, Army Reserve (sec. 264(a) and 3019, title 10, U.S.C.), who is the advisor to the Chief of Staff on Army Reserve matters.

e. He is the Program Director of Major Program 5 of the Five Year Defense Program.

2-31. Assistant Chief of Staff for Force Development. The Assistant Chief of Staff for Force Development has Army General Staff responsibility for the development of Army forces. In discharging this responsibility, equitable consideration is given to the Active Army and the Reserve components.

a. He has General Staff responsibility for—

(1) Preparation of force development

plans and detailed Army force structures; supervision of implementation of force development plans within approved broad United States and allied Army force requirements; development and control of military structure (TOE/TDA) and determination of requirements for manpower; and authorizing manpower spaces for specific units and categories of units in coordination with other Army Staff agencies.

(2) Development of Reserve component force structures and coordination of the development of the Reserve Component Troop Basis and Force Mobilization Planning.

(3) Programing civilian manpower by function for budget estimates and program planning.

(4) Allocation and control of military and civilian manpower authorizations for major commands and separate agencies; development of policies, criteria, and standards for utilization of manpower; development and approval of staffing guides; conduct of manpower utilization surveys of major Army command headquarters; and monitorship of the Army-wide manpower survey program.

(5) Supervision of development of training concepts, policies, and programs for units of the Army; supervision of the DA participation in planning, executing, and evaluating field training exercises and strategic mobility exercises; supervision of the development of DA programs for training literature, ammunition for training, and training aids and devices in coordination with other Army Staff agencies; supervision of the training in selected general military subjects and new equipment training; determination of total DA training facility requirements; and monitoring the status of training facilities.

(6) Formulation, justification, and supervision of those portions of Operation and Maintenance, Army programs and budgets for Strategic Forces, General Purpose Forces, Combat Development Activities and Support of other nations within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army.

(7) Coordination and integration of the development, deployment, and support related activities, and the evaluation of Army materiel throughout its life cycle.

(8) Development and approval of materiel need documents to include basis of issue plans, determination of total feasibility of proposed materiel needs, and the establishment of developmental priorities related to them.

(9) Establishment of requirements and priorities for the development and procurement of materiel.

(10) Overall combat developments and related policy.

(11) Management of the Tables of Organization and Equipment (TOE) System including monitoring development and approval of TOE; management of The Army Authorization Document System (TAADS) including the development of policy and procedural guidance; conducting equipment surveys of Army Staff field activities and monitoring Army-wide equipment survey program; overall coordination of organizational and operational concepts, doctrine, and related matters including tests and approval of command organizational concepts.

(12) Overall coordination of STANO-related intelligence doctrine; tactical reconnaissance and surveillance, and related functions; formulation of the Army combat reconnaissance and surveillance program to include development of training concepts, operational and organizational concepts, materiel requirements, and doctrine.

(13) Overall international military standardization programs within the Department of the Army.

(14) Overall coordination of the following activities to include provision of the single Army contact point for these activities:

(a) All Army chemical activities to include the Chemical Weapons Surety Program and Department of Defense responsibility for such functions when directed.

(b) All Army aviation activities, except logistics, and coordination of civil aviation affairs.

(c) All Army nuclear activities; and supervision of the Nuclear Weapon Systems Operational Surety Program, and of nuclear weapon systems safety within the policy, scope, and responsibilities of the Army Safety Program.

(d) Functions of the Army related to special use airspace.

(e) All Army air defense and space defense activities (less logistical support) excluding the activities specially assigned to the SAFEGUARD System Manager.

(f) The Joint Chiefs of Staff Directed and Coordinated Exercise Programs.

(g) All Army operational test and evaluation, field experimentation, and the Army user test programs.

(15) Overall coordination and supervision of Army electronic warfare functions to include providing representation to joint, combined, national, and international boards, committees, and groups and chairmanship of the Army Electronic Warfare Board.

(16) Monitoring the DA Systems Staff Officer system, and responsibility for all items and systems not otherwise specifically assigned.

(17) Data processing systems in support of all assigned functional areas of responsibility.

(18) Coordination, supervision, and establishment of the overall system for the collection, recording, and dissemination of lessons learned.

(19) Functional and operational interoperability requirements for tactical command and control systems, to include inter-Army, joint, and international requirements.

(20) Coordinating and integrating the development, deployment, and support related activities for tactical automatic data processing systems.

(21) Senior officer debriefing program.

(22) Countersurveillance and related functions, formulation of the Army countersurveillance program to include development of training concepts, operational and organizational concepts, materiel needs, and doctrine.

(23) Overall management of Army SIGSEC activities to include providing the Army primary point of contact for signal security (SIGSEC) matters for OSD, the Joint Staff, and other military departments.

(24) Providing Army representation to the US Communications Security Board.

(25) Employment concepts shown during DA directed or approved demonstrations of developmental systems/items (except the SAFEGUARD and Site Defense systems).

b. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

c. He exercises supervision and control of the following:

(1) Army Concept Team in Vietnam Liaison Office.

(2) US Army Aeronautical Services Office.

(3) US Army Board for Aviation Accident Research.

(4) US Army Nuclear Weapons Surety Group.

d. He is the Program Director of Major Programs 1, 2, and 10 and Subprogram 3-0 of the Five Year Defense Program.

e. He is the functional chief of the Civilian Manpower Management Career Program.

2-32. Assistant Chief of Staff for Intelligence.

The Assistant Chief of Staff for Intelligence has Army General Staff responsibility for overall coordination of the intelligence and counterintelligence activities of the United States Army. In discharging this responsibility, equitable consideration is given to the needs of the Active Army and the Reserve components.

a. He has General Staff responsibility for—

(1) Collection, evaluation, production, and dissemination of intelligence for the Army.

(2) Intelligence support to satisfy requirements of the Army Staff and selected major Army commands and activities by interpreting and adapting finished intelligence, and

contributing to formulation of departmental, joint, and national intelligence through participating in national and DOD level intelligence boards, committees, and working groups.

(3) Intelligence aspects of organizational and operational concepts and doctrine to support national programs (strategic intelligence) and the Army-in-the-field (combat intelligence) less battlefield surveillance and reconnaissance and other STANO activities.

(4) Intelligence activities to include acoustic intelligence, signal intelligence (electronic and communications intelligence), human resources intelligence, scientific and technical intelligence, imagery intelligence, and intelligence aspects of electronic warfare.

(5) Counterintelligence and security activities to include matters relating to safeguarding defense information, disclosure of defense information to foreign governments and international organizations, personnel security program (which includes HQDA clearance program), DA participation in DOD industrial security program, censorship programs, counterintelligence aspects of physical security, technical surveillance countermeasures program; and counterintelligence operational activities and counterintelligence production.

(6) Environmental services (including meteorology but excluding environmental protection and pollution control and abatement programs) to include operational support, monitoring, training, schooling approving plans, policies, weather service requirements, concepts, and doctrine.

(7) Foreign liaison, to include providing Army point of contact for foreign military personnel in the United States; protocol support and other protocol matters involving foreign representatives in the United States; DA diplomatic accreditation and DA special and functional accreditation program; visits by foreign nationals to US Army installations and contractors; processing recommendations for decorations and awards for foreigners; requests for hospitalization for special foreign nationals; and execution of DA VIP, LOG, and MAP tours.

(8) The Army Foreign Intelligence Assistance and Latin American Exchange of Information Programs.

(9) Army representational activities within the Defense Attaché System, to include providing the Army point of contact for Army attaché matters.

(10) Formulation, justification, and supervision of execution of OMA programs and budgets for intelligence activities within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army.

(11) Program direction of the Army mapping and geodesy and military geographic intelligence programs, and associated concepts, doctrine, policies, and plans and coordination of the activities with Army components of unified and specified commands.

(12) Coordination of all Army strategic intelligence surveillance and reconnaissance activities, to include Special Activities Office matters and point of contact for such matters.

(13) Data processing systems and related activities in support of all assigned functional areas of responsibility. Program direction of Army and Army Supported Intelligence Data Handling Systems (IDHS) worldwide.

(14) Coordinating the provision of and validating and supervising the development of threat data/threat analysis in support of the Army General Staff and major commands.

(15) Strategic intelligence training, and human resources intelligence training (DOD Executive Agent).

(16) Army signal intelligence functions, and associated concepts, doctrine, policies, and plans, and coordination of these activities with Army components of unified and specified commands.

(17) Program direction of the Army portion of the Consolidated Cryptologic Program (CCP).

(18) Providing advice and assistance to the Deputy Chief of Staff for Personnel and the Chief, Office of Personnel Operations in the operation of the Foreign Area Specialty Pro-

gram; managing and budgeting for oversea training of Foreign Areas Specialty officers.

(19) Development of plans, programs, policies, and standards concerning Army SIGSEC matters relating to foreign threat evaluation, personnel security, physical security, and other safeguards to prevent unauthorized disclosure of defense information and exercising staff supervision over SIGSEC surveillance activities.

b. The Assistant Chief of Staff for Intelligence is responsible for monitoring—

(1) Army intelligence career development (civilian), training, force structure, organizations, and readiness.

(2) Projects of intelligence and environmental services support interest (including meteorological) in the research and development program.

(3) Non-OACSI contractor development, production, and use of intelligence threat models and threat projects.

(4) Nomination and selection of Army personnel for the Defense Attaché System.

(5) STANO matters and advising appropriate General Staff agencies on combat intelligence doctrine, organizational and operational concepts, R&D projects with intelligence interest, and intelligence aspects of Army surveillance and reconnaissance activities.

c. He exercises general staff supervision for all matters pertaining to scientific and technical intelligence activities relying on the following S&T intelligence production:

(1) Foreign Science and Technology Center.

(2) Missile Intelligence Agency.

(3) Medical Intelligence Office.

d. He is responsible for supervision and operational control of the following:

(1) Specified elements of the United States Army Intelligence Reserve.

(2) Specified field activities.

(3) Specified intelligence civilian and military career programs.

2-33. Assistant Chief of Staff for Communications-Electronics. The Assistant Chief of Staff for Communications-Electronics has Army General Staff responsibility for the communications-electronics activities of the Army. In discharging this responsibility, equitable consideration is given to the Active Army and the Reserve components.

a. He has General Staff responsibility for—

(1) Development and supervision of Army communications policies, concepts, doctrine, and standards.

(2) Development of plans, policies, and programs for, and management of, Army worldwide nontactical telecommunications to include strategic communications; Army support of the Defense Communications Systems (DCS) (Army portion); command and control communications; local post, camp, and station communications; and special communications.

(3) Development of plans, policies, and programs for, and management of, tactical communications; coordination of requirements, research and development, logistics, personnel and training, and associated programs and budgets to provide integrated tactical communications systems.

(4) Development of concepts, plans, and policies for the employment of the radio frequency spectrum and the management of the allocation, assignment, and utilization of radio frequencies and radio call signs for the Army.

(5) Management of the Army Electromagnetic Compatibility Program.

(6) Coordination, review, and supervision of the audio-visual activities of the Army to include photography, television, and electronic display.

(7) Coordination of Army activities pertaining to the DOD compatibility and commonality of equipment for tactical command and control and communications, and represents the Army on the Joint Standardization Group for tactical command, control, and communications.

(8) Monitoring and coordinating the communications-electronics aspects of command

and control, operations security, unconventional warfare and psychological operations, air defense, missile systems, meteorology, satellites, aviation, combat surveillance, target acquisition, and night observation.

(9) Development of plans, policies, and programs for, and management of, Army's electronic counter-countermeasures program including electronic warfare susceptibility/vulnerability considerations of communications-electronics equipment and systems and electronics dependent weapons systems.

(10) Formulation, justification, and supervision of assigned Army programs and budgets pertaining to communications-electronics activities within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army.

(11) Army representation on the United States Military Communications-Electronics Board and, as designated, other joint, combined, national, and international boards, committees, and groups which consider communications-electronics matters with Army implications and interests.

(12) Joint actions pertaining to communications-electronics.

(13) Communications-electronics matters relating to electronic deception and communications cover and deception.

(14) Coordinating the communications-electronics aspects of requirements to automate Army information and data systems and related communications security to assure systems compatibility.

(15) Establishment of the signal security capability of Army communications-electronics systems and the inclusion of signal security considerations as an integral part of telecommunications systems planning and programing.

(16) Preparation and review of the communications-electronics annexes of Army and joint plans, and monitoring Army communications-electronics force planning, readiness, and training.

(17) Management information and data

processing systems in support of all assigned functional areas of responsibility.

b. He is the Program Director of Major Program 3, Five Year Defense Program.

c. He serves as functional Chief for the Communications Civilian Career Program.

d. He exercises supervision and control of the following:

(1) United States Army Photographic Agency.

(2) United States Army C-E Computer Applications Agency.

e. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

2-34. Special Staff. *a.* The Special Staff consists of the following offices:

(1) The Adjutant General.

(2) Chief of Engineers.

(3) The Surgeon General.

(4) Chief of Chaplains.

(5) The Judge Advocate General.

(6) Chief of National Guard Bureau.

(7) Chief of Information.

(8) Chief of Military History.

(9) Chief, Army Reserve.

(10) The Provost Marshal General.

(11) Chief of Personnel Operations.

(12) Chief, United States Army Audit Agency.

b. The heads of Special Staff agencies provide advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the Department of the Army on specialized matters specifically within their respective fields of responsibility. As staff officers of Headquarters, Department of the Army, they are responsible for the preparation of plans, estimates, and orders; review of technical doctrine; and coordination of their technical ad-

ministrative and operational plans and activities with other agencies of the Army Staff. The heads of certain Special Staff agencies exercise dual functions of staff and command. These two functions, although vested in a single individual, are separate and distinct in that each involves different responsibilities and duties; the exercise of one should not be confused with the exercise of the other.

2-35. The Adjutant General. The Adjutant General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the Army's administration, administrative services, and personnel services support functions. In discharging this responsibility, equitable consideration will be given to the Active Army and the Reserve components.

a. He has staff responsibility for—

(1) Reserve Component Personnel Statistical and Reporting System.

(2) Army records management and office management programs.

(3) Army publications system and the Army field printing program.

(4) Administering the Army Postal Service Agency and providing Army-wide postal service.

(5) United States Army Special Services Program and special services activities.

(6) Heraldic activities.

(7) The Central United States Registry.

(8) Active Army, Reserve component, and ROTC Bands and the US Army Element, School of Music.

(9) General Educational Development Program.

(10) Dependent's Education Program.

(11) Administration, return, and processing of US Army prisoners of war/missing in action (PW/MIA) personnel and their next of kin.

(12) Administering the affairs of the Interservice Sports Committee through the Interservice Sports Committee Secretariat.

(13) Changes in unit status and selection, control, and issuance of all unit numbers. Coordinating changes involving color-bearing units with the Chief of Military History.

b. He designs automated Reserve component personnel and administrative support reporting systems; programs these systems for use in the CONUS armies and major oversea commands; and accomplishes statistical reporting on personnel of the Reserve components.

c. Under the general staff supervision and guidance of the Deputy Chief of Staff for Personnel and Chief, Office of Reserve Components and, in coordination with the Chief, Army Reserve and the Chief, National Guard Bureau, The Adjutant General implements policies, executes programs, and supervises procedures applicable to personnel management of the Army's Reserve component military personnel. He has responsibility for—

(1) Supervision of the administration of personnel management activities throughout the Reserve components and implementation of departmental policies and regulations applicable to administration of personnel matters within the Reserve components, except general officers.

(2) Administrative jurisdiction over non-unit Ready Reserve personnel, except those in USARPAC and USAREUR, and all Standby Reserve and Retired Reserve personnel. He provides administrative support for these individuals and accomplishes the selection and ordering to active duty and active duty for training of individuals in accordance with the approved plans, policies, and programs pertaining to the US Army Reserve. He is authorized to coordinate directly with CG, CONARC, CINCUSAREUR, CINCUSARPAC, and the headquarters of other major oversea commanders in accomplishing these responsibilities.

(3) In coordination with the Chief of Chaplains, The Surgeon General, and The Judge Advocate General, as appropriate, the control and management of officers appointed in the USAR with an active duty obligation who do not enter on an initial tour of active duty concurrent with their appointment.

d. He provides maintenance and servicing of the official military personnel records of active duty, US Army Reserve, and retired military personnel and furnishes information therefrom. He performs various personnel administrative actions, e.g., promotions, appointments, separations, retirements, awards, efficiency ratings, and casualty reporting, which require Headquarters DA level cognizance. Provides administrative support for the DA Selection Boards.

e. He provides guidance and policy direction to the Director, Armed Forces Courier Service (ARFCOS) in accomplishing the mission of the ARFCOS and operating the tri-service ARFCOS headquarters. He operates the Army Courier Service in support of the ARFCOS mission.

f. He commands personnel, organizations, and facilities, as assigned.

2-36. Chief of Engineers. The Chief of Engineers is the principal advisor to the Chief of Staff for all Army engineering matters. Under the guidance and supervision of designated Army General Staff agencies, the Chief of Engineers has Army Staff responsibility for the management of engineer activities of the Army. His civil works responsibilities are accomplished under the direction and supervision of the Secretary of the Army. In discharging his responsibilities, equitable consideration is given to the Active Army and the Reserve components.

a. He has Army Staff responsibility for—

(1) Supervision of engineer functions throughout the Army.

(2) Developing concepts, plans, and policies for engineer support of the Army.

(3) Providing for integration and coordination of engineer matters by assisting other members of the Army Staff in their studies and staff actions which have engineer implications.

(4) Performing studies and analyses within the Army Study System categories in support of planning, programing, budgeting and operational decisionmaking.

b. Under the general staff supervision of the Deputy Chief of Staff for Logistics, the Chief of Engineers—

(1) Has Army Staff responsibility for—

(a) Preparation of the engineer portion of logistic plans and studies.

(b) Development of plans and programs for military construction, real estate, and real property maintenance activities of the Army in accordance with approved policies.

(c) Staff supervision of the real estate space utilization program of all Army controlled real property.

(d) Administration of the Homeowners' Assistance Program.

(e) Technical direction of the Army Installation Master Planning Program.

(2) Plans, directs, and supervises engineering, construction, and real estate services for the Army.

(3) Manages the Army Facilities Component System.

c. Under the general staff supervision of the Assistant Chief of Staff for Intelligence, the Chief of Engineers has Army Staff responsibility for—

(1) Providing direct support to the Assistant Chief of Staff for Intelligence in the execution of general staff functions pertaining to Army mapping and geodetic activities.

(2) Providing technical supervision, coordination, and support of worldwide Army mapping, geodetic, and military geographic intelligence activities.

(3) Accomplishing mapping, geodetic, military geographic intelligence, and related services to include maintenance of the DOD worldwide mapping, foreign place names, and geodetic libraries, and the development of the DOD World Geodetic System as assigned to the Department of the Army.

d. Under the general staff supervision of the Chief of Research and Development, the Chief of Engineers has Army Staff responsibility for—

(1) Planning, directing, and supervising

assigned RDTE projects including basic and applied research for engineer support of the Army and providing research and development support to other US Army elements, US Air Force, National Aeronautics and Space Administration, and other governmental agencies as required.

(2) Establishing requirements for and performing research and development necessary to provide new or improved construction design criteria, construction techniques, construction materials, and facilities maintenance for the US Army, US Air Force, and other governmental agencies as required.

(3) Technical supervision of research and development of engineer techniques and material required to support the Army-in-the-field including related international standardization activities.

e. Under the general staff supervision of the Assistant Chief of Staff for Force Development, the Chief of Engineers has Army Staff responsibility for the development of the engineer elements of Army forces. This includes engineer aspects of detailed force structures; Joint and Army doctrine; mobilization planning; training and readiness; materiel needs; engineer tables of organization and equipment and tables of distribution and allowances; combat developments; and participation in the DA System Staff Officer system.

f. Under the general staff supervision of the Deputy Chief of Staff for Military Operations, the Chief of Engineers has Army Staff responsibility for—

(1) Preparation and review of the engineer portions of strategic and operational plans, including contingency plans.

(2) Review of the readiness of engineer units.

(3) Planning and evaluation of the Army Survival Measures Program.

g. Under the general staff supervision of the Deputy Chief of Staff for Personnel, the Chief of Engineers has Army Staff responsibility for advising on the technical and professional sufficiency of procurement, individual training,

education, manpower criteria and allocation, career development and distribution of engineer personnel.

h. He plans, directs, and supervises engineering, construction, and real estate services for the Air Force (including military engineering support) and other Government agencies as assigned.

i. He commands personnel, organizations, and facilities as assigned.

j. He serves as functional chief for the Engineers and Scientists (construction field) Civilian Career Program.

k. Under the direction and supervision of the Secretary of the Army, the Chief of Engineers has responsibility for—

(1) Planning, directing, and supervising engineering, construction, operation and maintenance, research and development, and real estate activities necessary for comprehensive water resources development including navigation, flood control, hydroelectric power production, municipal and industrial water supplies, waste water management, public recreation, shore and hurricane protection, and other beneficial purposes.

(2) Administration of certain laws for the protection and preservation of the navigable waters of the United States in the interest of navigation, water quality, conservation, fish and wildlife ecosystems, enhancement of environment, and the public welfare in general.

(3) Provision of general and specialized engineering, construction, and real estate services for the National Aeronautics and Space Administration, US Postal Service, and other Government agencies as assigned.

(4) Administration of the purchase and sale of utilities services as the DA Power Procurement Officer.

2-37. The Surgeon General. The Surgeon General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the management of health services for the Army and, as directed, for other services, agencies, and organizations.

In discharging these responsibilities, equitable consideration is given to the impact on the Active Army and the Reserve components.

a. He has staff responsibility for—

(1) Planning, directing, and supervising health services for the Army and, as directed, for other services, agencies, and organizations.

(2) Establishing health standards applicable to personnel of the Army.

(3) Planning, programing, and budgeting for medical activities and facilities.

(4) Direction, evaluation, and coordination of medical materiel programs.

(5) Technical review and evaluation of nonmedical materiel to determine possible existence of health hazards.

(6) Technical review and evaluation of medical organizations for the support of the Army.

(7) Data processing systems in support of assigned functional areas of responsibility.

(8) Preparation of the medical portion of contingency and mobilization plans and development of the medical force structure.

b. He commands Army Medical Department personnel, organizations, and facilities, as assigned; and exercises technical staff supervision over all other medical facilities and units of the Army.

c. He serves as chief of the Army Medical Department and exercises career management authority over commissioned personnel of the Army Medical Department within policies established by the Deputy Chief of Staff for Personnel.

d. He is responsible for—

(1) Medical professional training for the Army.

(2) Medical research, development, and technical evaluation for the Army.

(3) Formulation of medical service concepts and doctrines.

(4) Production of military medical scientific and technical intelligence and the CONUS

exploitation of all foreign medical materiel acquired by the Army through his designated agent, The Medical Intelligence Office.

e. On health and medical matters, including the utilization of Army Medical Department professional personnel, The Surgeon General has direct access to the Secretary of the Army and the Chief of Staff.

2-38. Chief of Chaplains. The Chief of Chaplains, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for religious, moral, moral leadership, and human self-development matters Army-wide. In discharging these responsibilities, equitable consideration is given to the impact on the Active Army and the Reserve components.

a. He has responsibility for—

(1) Spiritual and moral welfare of military and civilian personnel of the Army and their dependents; religious ministrations and religious education in the Army; pastoral care and counselling; moral leadership and human self-development instruction and orientation for military personnel; research and evaluation in belief and value systems as they pertain to human relations problems which include alcohol and drug abuse, racial tensions, and dissent; religious public information activities; and liaison with the ecclesiastical agencies.

(2) Establishment of denominational operational policies pertaining to chaplain ministrations to military personnel.

(3) Establishment of professional and educational qualifications for chaplains determination of denominational quotas; and procurement of qualified clergymen to serve as chaplains during peacetime and, as necessary, to meet mobilization requirements.

(4) Determination of chapel construction requirements; design approval; and establishment of standards and requirements for, and distribution of, ecclesiastical supplies and furniture and equipment for chapels and religious education facilities.

b. He serves as chief of the chaplain's

branch and exercises career management authority over members of the chaplain's branch.

c. He exercises operational control over personnel, organizations, and facilities, as assigned.

2-39. The Judge Advocate General. The Judge Advocate General serves as the military legal advisor of the secretary of the Army and all officers and agencies of the Army. He has staff responsibility for an Army-wide legal service; makes recommendations concerning the establishment of Army legal offices; and exercises technical supervision over all Army legal offices.

a. He is responsible for—

(1) The career management of the members of the Judge Advocate General's Corps.

(2) Professional legal training for the Army.

(3) Administering the Army claims and legal assistance services.

(4) Administering the Army system of military justice.

b. He is the custodian of general court-martial and real property records, and receives, revises, and records the proceedings of courts of inquiry and military commissions.

c. He maintains liaison with the Department of Justice and other Federal and State agencies on matters connected with litigation and legal proceedings and exercises staff supervision over this activity within the Army.

d. He is the Secretary of the Army's designee to process and make final disposition of complaints filed under Article 138, UCMJ.

e. He commands field activities of his office and directs members of the Judge Advocate General's Corps in the performance of their duties.

2-40. Chief, National Guard Bureau. The National Guard Bureau is a joint bureau of the Department of the Army and the Department of the Air Force headed by a chief who is the advisor to the Army Chief of Staff and the Air

Force Chief of Staff on National Guard matters. The National Guard Bureau is the channel of communication between the departments concerned and the several States, Puerto Rico, and the District of Columbia on matters pertaining to the National Guard, the Army National Guard of the United States, and the Air National Guard of the United States (title 10 USC 3015).

a. AR 130-5 AFR 45-2 prescribes the organization and functions of the National Guard Bureau.

b. The Chief, National Guard Bureau is the advisor to the Army Chief of Staff on National Guard matters. Under the general staff supervision of the Chief, Office of Reserve Components, he has Army Staff responsibility for all matters pertaining to the development and maintenance of the Army National Guard. Operating within established departmental policies, he—

(1) Participates with other Army Staff agencies in the formulation and development of DA policies affecting the Army National Guard and the Army National Guard of the United States.

(2) Advises all other elements of the Army Staff on Army National Guard matters.

(3) Is the Budget Program and Appropriations Director of OMARNG, MCARNG, and National Guard Personnel, Army.

(4) Has staff responsibility, as Program Element Director, for the ARNG portion of Major Program 5 of the Five Year Defense Program

(5) Is responsible for the development and maintenance of Annex I, ARNG Unit Program, Reserve Component Troop Basis of the Army.

c. Exercises supervision and control of the National Guard Computer Center, a class II activity, and has staff responsibility for the ARNG automated data processing systems.

2-41. Chief of Information. The Chief of Information has Army Staff responsibility for all matters pertaining to public and command in-

formation and community relations, and for Department of the Army information plans and programs in support of Army basic plans and programs. He is directly responsible to the Chief of Staff. He commands personnel, organizations, and facilities as assigned. In discharging these responsibilities, equitable consideration is given to the Active Army and the Reserve components.

2-42. Chief of Military History. The Chief of Military History, under the general staff supervision of the Deputy Chief of Staff for Military Operations, advises the Chief of Staff on historical matters; formulates and executes the Army Historical Program; coordinates and supervises all Army historical matters, including historical properties and the Army Art Program; prepares and publishes histories required by the Army; provides historical background and precedent for the development of military plans, policies, doctrine, and techniques; exercises technical supervision over the US Army Military History Research Collection, a class II activity located at Carlisle Barracks, Pennsylvania; and provides historical materiel and assistance to, and maintains liaison with, public and private agencies and individuals to stimulate interest and study in the field of military history. In discharging these responsibilities, equitable consideration is given to the impact on the Active Army and the Reserve components.

2-43. Chief, Army Reserve. The Chief, Army Reserve is the advisor to the Chief of Staff on Army Reserve matters. Under the general staff supervision of the Chief, Office of Reserve Components, he has Army Staff responsibility for all matters pertaining to the development and maintenance of the Army Reserve.

a. He has staff responsibility for—

(1) The implementation and execution of approved plans, policies, and programs pertaining to the Army Reserve.

(2) USAR portion of Major Program 5 of the Five Year Defense Program, as Program Element Director; and the development and maintenance of Annex II, USAR Unit Pro-

gram, Reserve Component Troop Basis of the Army.

b. He has Special Staff responsibility for the USAR portions of automated data processing programs and policy utilized in the management and operation of the USAR.

c. He participates with other Army Staff agencies in the formulation and development of Department of the Army policies affecting the Army Reserve.

2-44. The Provost Marshal General. The Provost Marshal General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the broad functions of law enforcement; protective services; correction, custody, and care of military prisoners, preserving law and order, and crime prevention Army-wide. In discharging these responsibilities, equitable consideration is given to the Active Army and the Reserve components.

a. He has staff responsibility for—

(1) Preservation of order and law enforcement.

(2) Crime prevention.

(3) Apprehension of absentees.

(4) Physical security.

(5) The correction, custody, care, restoration, clemency, and parole for military prisoners.

(6) Motor vehicle traffic supervision to include accident investigation, traffic control, and traffic law enforcement.

(7) Planning, development, and administration of programs for those personnel captured or detained by US Armed Forces while such personnel are in custody of US Armed Forces.

(8) Supervising the operation of the United States Prisoner of War/Civilian Internee Information Center when required.

b. He maintains liaisons with Federal and State agencies in law enforcement, corrections, and criminal matters affecting the Department of the Army.

c. He commands personnel, organizations, and facilities as assigned.

d. Under the general staff supervision of the Deputy Chief of Staff for Logistics, The Provost Marshal General has Army Staff responsibility for the industrial defense survey program.

2-45. Chief of Personnel Operations. The Chief of Personnel Operations, under the general staff supervision of the Deputy Chief of Staff for Personnel, implements policies, executes programs, and supervises procedures applicable to the worldwide personnel management of Active Army military personnel.

a. He has Army Staff responsibility for—

(1) Assignment control and career management of all officers and warrant officers (except general officers, Chaplains, Army Medical Department, and Judge Advocate General Corps officers) with special emphasis on their effective Army-wide utilization.

(2) Creating and maintaining a nucleus of highly qualified noncommissioned officers and enlisted specialists by personalized control of senior enlisted personnel and by personnel techniques such as assignment control and rotation.

(3) Final action on requests for waiver of disqualification for induction, enlistment and reenlistment, both in service and out of service.

(4) Developing and recommending personnel standards, MOS, and systems and procedures for procurement, selection, classification, assignment, use and retention of military personnel and design and field testing of systems and procedures in support of the operation of the Military Personnel System.

(5) Development of statistical summaries, trends, and factors for use throughout the US Army Personnel System, in coordination with US Army Personnel Information Systems Command, ODCSPER.

(6) Development of specific plans and programs for personnel management of the Army's military personnel as may be dictated by operational experience.

b. In discharging these responsibilities, equitable consideration is given to the Active Army and the Reserve components.

c. He commands personnel, organizations, and facilities as assigned.

2-46. Chief, US Army Audit Agency. The Chief US Army Audit Agency, under the general staff supervision of the Comptroller of the Army, is responsible for providing advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the Department of the Army with respect to Army-wide audit service.

2-47. Personal Staff. The personal staff to the Chief of Staff includes his aides, The Inspector General, and any other members of the Army Staff whose activity he desires to coordinate directly, or whose duties impinge upon the entire spectrum of command. These officers function within the General Staff but report directly to the Chief of Staff rather than through normal staff channels.

2-48. The Inspector General. The Inspector General is a confidential agent of the Secretary of the Army and the Chief of Staff, United States Army as provided for by title 10 USC 3039(a). He serves on the personal staff of the Chief of Staff. He is charged with the responsibility for inquiring into and reporting upon matters influencing the performance of mission and the state of discipline, efficiency, economy, and morale of the Army. He performs such other duties as may be prescribed by the Secretary of the Army or the Chief of Staff, or as required by law. In discharging his responsibilities he gives equitable consideration to the Active Army and the Reserve components.

CHAPTER 3

MAJOR ARMY COMMANDS

- 3-1. United States Continental Army Command. See AR 10-7.
- 3-2. United States Army Materiel Command. See AR 10-11.
- 3-3. United States Army Combat Developments Command. See AR 10-12.
- 3-4. United States Army Strategic Communications Command. See AR 10-13.
- 3-5. United States Army Intelligence Command. See AR 10-17.
- 3-6. Military Traffic Management and Terminal Service. See AR 10-18.
- 3-7. United States Army Security Agency. See AR 10-122.
- 3-8. United States Army Military District of Washington. See AR 10-30.
- 3-9. United States Army Criminal Investigation Command. See AR 10-23.
- 3-10. **Army components of unified commands.** The Army components of such subordinate commands, units, installation, and activities as may be assigned to them by HQDA. The establishment and mission of Army component commands are contained in directives of unified commanders and of HQDA. The establishment, mission, and organization of unified commands are set forth in directives of the DOD. The following Army field commands are Army components of the unified commands indicated:

<i>Army Component</i>	<i>Unified command</i>
United States Army Air Defense Command ...	Continental Air Defense Command
United States Army Forces Readiness Command	United States Readiness Command
United States Army, Alaska	United States Alaskan Command
United States Army Forces Southern Command	United States Southern Command
United States Army, Europe	United States European Command
United States Army, Pacific	United States Pacific Command

The proponent agency of this regulation is the Office of the Chief of Staff. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications) direct to HQDA (DACS-XSM) WASH DC 20310.

By Order of the Secretary of the Army:

Official:

VERNE L. BOWERS,
*Major General, United States Army,
The Adjutant General.*

W. C. WESTMORELAND,
*General, United States Army,
Chief of Staff.*

Distribution:

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