

**ORGANIZATION AND FUNCTIONS**  
**DEPARTMENT OF THE ARMY**

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## CHAPTER 1

### GENERAL

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**1-1. Scope.** This regulation sets forth the organization and functions of the Department of the Army and the general responsibilities of the heads and commanding generals of its major elements.

**1-2. Definitions.** *a. Department of the Army (DA)* means the executive part of the Department of the Army at the seat of government and all field headquarters, forces, Reserve Components, installations, activities, and functions under the control or supervision of the Secretary of the Department (section 101(5), title 10, United States Code).

*b. Headquarters, Department of the Army (HQDA)* means the executive part of the DA at the seat of government. It is the highest level headquarters in the Department of the Army, composed of the Army Secretariat, the Army General, Special and Personal Staff, and specifically designated Staff Support Agencies. It exercises directive and supervisory functions over the DA. It is not restricted to agencies and personnel located in the District of Columbia, but includes dispersed agencies and personnel performing "national headquarters" functions, as distinguished from "field" or "local" functions.

*c. Army field commands* means all of the DA exclusive of that part defined as HQDA by *b* above. Army field commands include all field headquarters, forces, Reserve Components, installations, activities, and functions under the control or supervision of the Army.

*d. Major Army Command (MACOM).* A command directly subordinate to, established by authority of, and specifically designated by Headquarters, Department of the Army. Army component commands of unified and specified commands are major Army commands.

*e. Field Operating Agency (FOA).* An agency under the supervision of HQDA, but not a major Army command or part of a major Army command, which has the primary mission of executing policy.

**1-3. Objective.** The objective of the Army is set forth in section 3062(a) and (b), title 10, United States Code, which states—

"(a) It is the intent of Congress to provide an Army that is capable, in conjunction with the other armed forces, of—

(1) preserving the peace and security and providing for the defense of the United States, the Territories, Commonwealths, and possessions, and any areas occupied by the United States;

(2) supporting the national policies;

(3) implementing the national objectives; and

(4) overcoming any nations responsible for aggressive acts that imperil the peace and security of the United States.

"(b) In general, the Army, within the Department of the Army, includes land combat and service forces and such aviation and water transport as may be organic therein. It shall be organized, trained, and equipped primarily for prompt and sustained combat incident to operations on land. It is responsible for the preparation of land forces necessary for the effective prosecution of war except as otherwise assigned and, in accordance with integrated joint mobilization plans, for the expansion of the peacetime components of the Army to meet the needs of war."

**1-4. Functions.** *a.* Functions of the military departments and the military services are set forth in section V, AR 10-1.

*b.* The functions of the DA and the primary and collateral functions of the Army are set forth in section V, A, AR 10-1.

## CHAPTER 2

### HEADQUARTERS, DEPARTMENT OF THE ARMY

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#### Section I. OFFICE OF THE SECRETARY OF THE ARMY

**2-1. Office of the Secretary of the Army.** The Office of the Secretary of the Army is composed of the Secretary, the Under Secretary, four Assistant Secretaries, the General Counsel, the Administrative Assistant, the Chief of Legislative Liaison, the Chief of Public Information, and such staff as may be required.

**2-2. Secretary of the Army.** The powers and duties of the Secretary of the Army are set forth in section 3012 (b), (c), (d), (e), (f), and (g), title 10, United States Code, as amended, which states—

“(b) The Secretary is responsible for and has the authority necessary to conduct all affairs of the Department of the Army, including—

(1) functions necessary or appropriate for the training, operations, administration, logistical support and maintenance, welfare, preparedness, and effectiveness of the Army, including research and development; and

(2) direction of the construction, maintenance, and repair of buildings, structures, and utilities for the Army;

(3) acquisition of all real estate and the issue of licenses in connection with Government reservations;

(4) operation of water, gas, electric, and sewer utilities; and

(5) such other activities as may be prescribed by the President or the Secretary of Defense as authorized by law. He shall perform such other duties relating to Army affairs, and conduct the business of the Department in such manner, as the President or the Secretary of Defense may prescribe. The Secretary is responsible to the Secretary of Defense for the operation and efficiency of the Department. After first informing the Secretary of Defense, the Secretary may make such recommendations to Congress relating to the Department of Defense as he may consider appropriate.

“(c) The Secretary may assign such of his duties as he considers appropriate to the Under Secretary of the

Army and to the Assistant Secretaries of the Army. Officers of the Army shall, as directed by the Secretary, report on any matter to the Secretary, the Under Secretary, or an Assistant Secretary.

“(d) The Secretary or, as he may prescribe, the Under Secretary or an Assistant Secretary shall supervise all matters relating to—

(1) the procurement activities of the Department of the Army; and

(2) planning for the mobilization of materials and industrial organizations essential to the wartime needs of the Army.

“(e) The Secretary, as he considers appropriate, may assign, detail, and prescribe the duties of members of the Army and civilian personnel of the Department of the Army.

“(f) The Secretary may change the title of any other officer, or of any activity, of the Department of the Army.

“(g) The Secretary may prescribe regulations to carry out his functions, powers, and duties under this title.”

**2-3. Authority of the Under and Assistant Secretaries, the General Counsel, and the Administrative Assistant.** Subject to the direction and control of the Secretary of the Army, the Under Secretary of the Army, the Assistant Secretaries of the Army, the General Counsel, and the Administrative Assistant are authorized and directed to act for the Secretary of the Army within their respective fields of responsibility as set forth in DA General Orders and as further directed by the Secretary. This authority extends not only to actions within the Department of the Army, but also to relationships and transactions with the Congress and other governmental and nongovernmental organizations and individuals. These officials are responsible for the exercise of direction and supervi-

sion over matters pertaining to the formulation, execution, and review of policies, plans, and programs within their respective functional areas, including the establishment of objectives and appraisal of performance.

**2-4. Under Secretary of the Army.** The Under Secretary of the Army is the deputy to the Secretary of the Army and, as his principal civilian assistant, acts with full authority of the Secretary in the general management of the Department. In addition, he is responsible for—

*a.* International and Civil Affairs, including—

(1) Canal Zone Government and Panama Canal Company.

(2) Military support of civil defense and of civil authorities in natural disaster relief.

(3) Army activities or programs related to the US Foreign Internal Defense Policy, including Internal Defense and Development activities and counterinsurgency matters.

(4) Intelligence, counterintelligence, and communications security.

(5) Status of Forces Treaty and Base Rights negotiations.

(6) Sea Level Canal affairs.

(7) Foreign nationals, foreign decorations and awards.

(8) Security Assistance Policy.

*b.* Environmental programs and policies.

*c.* Review and correction of military records and disciplinary matters, including custody of military prisoners.

*d.* Personnel and physical security.

*e.* Operations research, including applications to weapons systems, research and development, force structuring, logistics, and the planning, programing, and budgeting cycle.

*f.* Civil functions of the DA including the Civil Works Program of the Corps of Engineers, The Cemeterial Program and miscellaneous civil functions as assigned.

*g.* Civil disturbance control matters.

*h.* Civilian Marksmanship Program.

**2-5. Assistant Secretary of the Army (Financial Management).** The Assistant Secretary of the Army (Financial Management) exercises supervision and control of the Com-

troller of the Army in all financial management matters.<sup>1</sup> In addition, he is responsible for—

*a.* Programing concepts and systems.

*b.* Budget and funding.

*c.* Cost methodology, factors, and analysis.

*d.* Accounting matters, including disbursement and collection of funds.

*e.* Audit activities, claims, reports of survey, and matters pertaining to loss of funds.

*f.* Automatic data processing (ADP) programs, including selection and acquisition of equipment and associated software and ADP services.

*g.* Management information systems, including progress and statistical reporting.

*h.* Contract financing.

*i.* Contracts for management studies.

*j.* Working capital funds, including stock funds and industrial funds.

*k.* International balance of payments activities.

**2-6. Assistant Secretary of the Army (Installations and Logistics).** The Assistant Secretary of the Army (Installations and Logistics) is responsible for—

*a.* Materiel acquisition management to include—

(1) Approval of quantitative requirements.

(2) Validation of the Army materiel portion of the Five Year Defense Program.

(3) Approval of acquisition plans for execution of the Army Procurement Program.

(4) Providing membership on the Army Systems Acquisition Review Council.

(5) Approval of production plans and monitoring the execution.

(6) Evaluation of contractor performance.

(7) Determination and management of logistical support requirements.

*b.* Development of quality and reliability assurance policies.

*c.* Participation in the development of DOD materiel acquisition policies and procedures.

*d.* Development of Department of the Army procurement policies and procedures.

<sup>1</sup> The Comptroller of the Army has concurrent responsibility to the Chief of Staff.

*e.* Providing a full time Department of the Army representative to the DOD Armed Services Procurement Regulation Committee.

*f.* Operation of the US Army Contract Adjustment Board pursuant to the authority contained in P.L. 85-804.

*g.* Approval and monitorship of the Production Base Support and Industrial Mobilization Programs.

*h.* Management of the International Logistics Programs (Exclusive of Financial Management).

*i.* Functional management of the Civilian and Military Procurement Career Programs.

*j.* Installation requirements, stationing, development, planning and utilization.

*k.* Facilities engineering and maintenance.

*l.* Construction requirements, programing, and standards.

*m.* Family housing.

*n.* Homeowners Assistance Program.

*o.* Real property acquisition, title, management, and disposal.

*p.* Small Business, Labor Surplus Areas and the President's Minority Entrepreneur Programs.

*q.* Logistics Services.

*r.* Supply, maintenance and transportation management.

*s.* Logistics Systems.

**2-7. Assistant Secretary of the Army (Manpower and Reserve Affairs).** The Assistant Secretary of the Army (Manpower and Reserve Affairs) is responsible for—

*a.* Force structure requirements.

*b.* Force structure management.

*c.* Force operational readiness.

*d.* National Guard and Army Reserve affairs.

*e.* Manpower management.

*f.* Personnel procurement.

*g.* Military personnel management.

*h.* Civilian personnel management.

*i.* Employee-management relations.

*j.* Civil rights and equal opportunity.

*k.* Morale and welfare.

*l.* Education and individual training.

*m.* Human factors research (in coordination with the Assistant Secretary of the Army (R&D)).

**2-8. Assistant Secretary of the Army (Research and Development).** The Assistant Secretary of the Army (Research and Development) is responsible for—

*a.* Research and development, including—

(1) Basic and applied research.

(2) Research, development, test, and evaluation (RDTE) of weapons, weapon systems, and Army materiel.

(3) RDTE budget and funding programs.

(4) Acquisition and utilization of research and development facilities and equipment.

(5) RDTE procurement, including the application of procurement policy thereto.

(6) Integration of technology with military requirements.

(7) Army Scientific Advisory Panel matters.

*b.* Mapping and geodetic programs.

*c.* Conceptual efforts on new materiel programs including the assessment of requirements.

**2-9. General Counsel.** The General Counsel of the Army is a civilian attorney, appointed by the Secretary of the Army. He serves as legal counsel to the Secretary of the Army, the Under Secretary, the Assistant Secretaries, and other officials of the Secretariat; administers the policies of the Secretary concerning the legal services of the Army; and provides professional guidance to attorneys and legal offices of the Army. The General Counsel's responsibility extends to any subject of law and to other matters as directed by the Secretary.

**2-10. The Administrative Assistant.** The Administrative Assistant is directly responsible to the Secretary of the Army. He serves as an assistant to the Secretary in matters pertaining to the administration of the Office of the Secretary of the Army and the HQDA. He is responsible for—

*a.* Acting for the Secretary of the Army in an extensive variety of day-to-day matters, when consistent with known attitudes of the Secretary, oral delegations, or precedents of long standing. Conducts studies and analyses as directed.

*b.* Acting for the Secretary of the Army on

policy matters relating to administrative services by and for HQDA and supervising control of general purpose space in the National Capital Region; employment coordination for the Washington, DC commuting area; operations of the Defense Telephone Service-Washington and the Defense Supply Service-Washington; and administration of the HQDA Welfare Fund and Recreation Program.

*c.* Administering the DA Committee Management Program.

*d.* Administering, pursuant to the policy direction of the Under Secretary of the Army, the DA civilian personnel security program.

*e.* Serving as DA point of contact for the Federal Executive Boards.

*f.* Providing effective administration of the Office of the Secretary of the Army, including comprehensive management programs, administrative coordination of Secretariat level actions, personnel administration, security, and correspondence and records administration.

**2-11. Chief of Legislative Liaison.** The Chief of Legislative Liaison is directly responsible to the Secretary of the Army and is responsive to the Chief of Staff for the formulation, coordination, and supervision of policies and programs concerning the Army's relations with the Congress. He is responsible for liaison between the Army and Members and Committees of Congress, except with the appropriations committees in areas affecting budgets, appropriations, and related financial matters, and except for civil works, and printing matters. This includes—

*a.* Providing advice on the status of congressional developments affecting the Army and on legislative aspects of Army policies, plans, and programs.

## Section II. THE ARMY STAFF

**2-13. Army Staff.** *a.* The Army Staff is that portion of the staff of the Secretary of the Army at the seat of government which is presided over by the Chief of Staff. It includes a General Staff, Special Staff, and Personal Staff as defined hereinafter.

*b.* The duties of the Army Staff are set

*b.* Providing a central point for DA contact with Members and Committees of the Congress.

*c.* Providing prompt, coordinated, and factual information on Army policies and operations in response to inquiries received from Members and Committees of the Congress.

*d.* Coordinating, monitoring, and reporting on legislative and investigative actions of interest to the Army, and providing counsel to Army witnesses called to appear before legislative or investigative committees.

**2-12. Chief of Public Information.** The Chief of Public Information is directly responsible to the Secretary of the Army and is responsive to the requirements of the Chief of Staff in public information matters. He is responsible for—

*a.* Formulating Army public information policies and programs.

*b.* Advising the Secretary of the Army, the Chief of Staff, and agencies of the DOD on public information matters relating to public understanding and support of the Army.

*c.* Advising and assisting the Secretary of Defense, through the Assistant Secretary of Defense (Public Affairs), in the development and accomplishment of DOD information objectives, as requested.

*d.* Coordination and supervision of the worldwide implementation of public information policies and programs of the Department of the Army.

*e.* Supervision of the Army's public information security review program in the field.

*f.* Counseling DA agencies on implementation of 5 U.S.C. 552, the Freedom of Information Act of 1966, which prescribes Executive Branch cooperation in achieving public access to unclassified information.

forth in section 3032 (a) and (b), title 10, United States Code, as amended, which states—

“(a) The Army Staff shall furnish professional assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army.

“(b) Under the direction and control of the Secretary, the Army Staff shall—

(1) prepare for such employment of the Army, and for such recruiting, organizing, supplying, equipping, training, serving, mobilizing, and demobilizing of the Army, as will assist in the execution of any power, duty, or function of the Secretary or the Chief of Staff;

(2) investigate and report upon the efficiency of the Army and its preparation for military operations;

(3) prepare detailed instructions for the execution of approved plans and supervise the execution of those plans and instructions;

(4) act as agent of the Secretary and the Chief of Staff in coordinating the action of all organizations of the Department of the Army; and

(5) perform such other duties, not otherwise assigned by law, as may be prescribed by the Secretary."

c. The Army Staff is organized as a balanced functional and systems oriented entity. Each of its members is charged with performing specifically identified functions which, together, embrace all elements of the mission of the Army. Each represents the Chief of Staff in his area of interest and is responsible through prescribed channels to the Chief of Staff and the Secretary of the Army. Each represents the Army on all matters under his staff cognizance, within the guidance of his designated supervisors, to his counterparts in the Office, Secretary of Defense, other governmental agencies, the Congress, and the public. Collectively, the Army Staff acts as the agent of the Secretary and the Chief of Staff in supervising the plans, duties, and operations of all organizations of the Army. Individually, each of its members either directly or indirectly is concerned with all Army affairs. Interchange of information and integration of staff actions among members are essential to its effective functioning as a single coordinating unit. To facilitate information flow and coordination and to reduce the span of control that otherwise would be required of the Chief of Staff and the Vice Chief of Staff, designated elements of the Special Staff are placed under the general staff supervision of designated agencies of the General Staff. However, General and Special Staff agencies are authorized direct communication and access to the Chief of Staff and to one another in their respective areas of interest.

**2-14. Army General Staff.** *a.* The Army General Staff consists of designated officers as-

signed to the Office of the Chief of Staff, offices of the Deputy Chiefs of Staff, Office of the Comptroller of the Army, Office of the Chief of Research and Development, Office of Reserve Components, offices of the Assistant Chiefs of Staff, the Army Reserve Forces Policy Committee (to include resident members only), and such other offices as may be designated by the Secretary of the Army.

*b.* Under the direction of the Chief of Staff, the Army General Staff renders professional advice and assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army in developing and providing broad basic policies, plans, and programs for the guidance of the DA. The Army General Staff specifically assists the Secretary of the Army in the preparation and issuance of directives and programs to accomplish such plans and policies, and in the supervision of the execution and implementation of these directives and programs.

**2-15. Office of the Chief of Staff.** The Office of the Chief of Staff is composed of the Chief of Staff, Vice Chief of Staff, Secretary of the General Staff, Assistant Vice Chief of Staff, the Director of the Women's Army Corps, SAFEGUARD System Manager, Army Reserve Forces Policy Committee, and such staff as may be required. The SAFEGUARD System Office has been organized on a temporary basis for specific missions. Upon completion of these missions, the functions of this office will be integrated into the rest of the Army Staff.

**2-16. Chief of Staff.** The duties of the Chief of Staff are set forth in section 3034(c) and (d), title 10, United States Code, as amended, as follows:

"(c) Except as otherwise prescribed by law and subject to section 3012(c) and (d) of this title, the Chief of Staff performs his duties under the direction of the Secretary of the Army, and is directly responsible to the Secretary for the efficiency of the Army, its preparedness for military operations, and plans therefor.

"(d) The Chief of Staff shall—

(1) preside over the Army Staff;

(2) send the plans and recommendations of the Army Staff to the Secretary, and advise him with regard thereto;

(3) after approval of the plans or recommendations

of the Army Staff by the Secretary, act as the agent of the Secretary in carrying them into effect;

(4) exercise supervision over such of the members and organizations of the Army as the Secretary of the Army determines.<sup>2</sup> Such supervision shall be exercised in a manner consistent with the full operational command vested in unified or specified combatant commanders under section 124 of this title;

(5) perform the duties described for him by sections 141 and 171<sup>3</sup> of this title and other provisions of law: and

(6) perform such other military duties, not otherwise assigned by law, as are assigned to him by the President."

**2-17. Vice Chief of Staff.** The Vice Chief of Staff is the principal assistant and adviser to the Chief of Staff. *a.* By delegation of the Chief of Staff, the Vice Chief of Staff has authority to perform any statutory or other duties which the Chief of Staff is required or authorized to perform with respect to the DA.

*b.* He is responsible for—

(1) Administration and management of the Army Staff.

(2) Coordinating the activities of the heads of Army Staff agencies reporting to the Chief of Staff.

**2-18. Assistant Vice Chief of Staff.** The Assistant Vice Chief of Staff is the principal assistant to the Chief of Staff and the Vice Chief of Staff for developing guidance and integrating the efforts of the Army Staff to improve the management and utilization of Army resources, including personnel, materiel, forces, facilities, and funds.

*a.* He is responsible for—

(1) A study effort to improve performance and effectiveness in and between all functional areas.

(2) Army computer based information systems throughout their life cycle and management of automatic data processing equipment.

(3) Coordinating evaluation of force structure alternatives to insure integrated resource implication analysis for manpower, materiel, and funds.

(4) Recommending establishment of

thresholds below the level of the Secretary of the Army for the approval of force structure and related manpower and equipment requirements authorization documents.

(5) Developing general guidance to Army Staff agencies on force oriented issues and Program Objectives Memoranda which directly involve Army resources to insure responsiveness and validity of agency inputs.

(6) Prescribing guidance and monitoring analyses identifying weapon systems alternatives, resources required to carry out those alternatives, and actions to accomplish preferred alternatives.

(7) Coordinating and reviewing The Army Study Program and the Army Study System to improve their cohesion, integration, and comprehensiveness.

(8) Developing and coordinating information on computer based information systems, weapons systems, and force planning required by outside agencies and maintaining liaison with OSD staff elements and the Army Secretariat.

(9) Developing and managing the program and budget for Army-wide ADP systems.

(10) Recommending guidance for and integrating Army Staff agency recommendations according to Planning, Programing, and Budgeting Cycle timetables to include development of the Army Program Objective Memorandum.

(11) Developing and supervising the Army programing system. The AVCSA chairs the Select Committee which reviews, coordinates, and acts or recommends action on all matters relating to programing, budgeting, and the use of Army resources.

(12) Coordinating the Army Systems Acquisition Review Council (ASARC) activities to assure program consistency with AR 1000-1.

(13) Coordinating Army presentations on major weapon systems to assure their completeness, consistency, and objectivity.

(14) Keeping the Secretary of the Army and the Chief of Staff directly informed with respect to matters within his functional area of responsibility.

(15) Maintaining liaison with appropriate

<sup>2</sup> The Chief of Staff is authorized by the Secretary of the Army to supervise the members and the organization of the Army.

<sup>3</sup> These sections respectively show membership of the Chief of Staff on the Joint Chiefs of Staff and the Armed Forces Policy Council.

staff elements of the Army and Defense Secretariats on Army plans and programs.

(16) Analyzing the impact on Army programs of joint and Army plans and of OSD policy and planning guidance.

b. He exercises command authority over the following organizations:

(1) The USA Management Systems Support Agency.

(2) The USA Computer Systems Command.

**2-19. SAFEGUARD System Manager.** The SAFEGUARD System Manager is the principal assistant and staff adviser to the Secretary of the Army and the Chief of Staff for all matters pertaining to the SAFEGUARD and Site Defense programs.

a. He is responsible for—

(1) Developing and insuring the timely, effective deployment of the SAFEGUARD Ballistic Missile Defense (BMD) System.

(2) Planning and carrying out the Site Defense Program.

(3) Conducting studies and systems analyses necessary to convert approved defense objectives and threat information into specific BMD deployment options.

(4) Development and approval of plans required to develop, produce, deploy, and logistically support BMD system hardware and software and to train personnel.

(5) Development and validation of the resource requirements necessary to support the conduct of the approved SAFEGUARD and Site Defense programs.

(6) Monitoring the Advanced Development Programs for BMD system applications.

b. He is the single DA contact point for the coordination and direction of all activities pertaining to the SAFEGUARD and Site Defense programs.

c. He exercises staff supervision (within the instructions of the Chief of Staff) over all DA Staff agencies and participating organizations for planning, direction, and control of the SAFEGUARD and Site Defense programs.

d. He commands the SAFEGUARD System organization.

**2-20. Secretary of the General Staff.** The Secretary of the General Staff is the executive assistant to the Chief of Staff and the Vice Chief of Staff. He assists the Vice Chief of Staff in managing and coordinating Army Staff activities. He coordinates all activities of the Office of the Chief of Staff.

**2-21. Army Reserve Forces Policy Committee (section 3033, title 10, United States Code, as amended).** The Army Reserve Forces Policy Committee reviews and comments through the Office of the Chief of Staff to the Secretary of the Army on major policy matters directly affecting the Reserve Components of the Army.

**2-22. Deputy Chief of Staff for Military Operations.** The Deputy Chief of Staff for Military Operations has Army General Staff responsibility for the establishment of requirements for, and the utilization of, Army forces. He is the principal adviser to the Chief of Staff on Joint matters, National Security Council matters, security assistance matters, and the politico-military aspects of international affairs. He is the Army Operations Deputy for the Joint Chiefs of Staff. He is the principal deputy for fulfilling the Chief of Staff's responsibilities as Executive Agent for the JCS for civil affairs planning.

a. He has General Staff responsibility for—

(1) The development of Army aspects of national strategy.

(2) The application of Army forces to execute the approved national and military strategy worldwide as well as in defined regions of the world.

(3) The development of Army force requirements, review of proposed force programs, and monitorship of force programs of other Services.

(4) The development of strategic mobility requirements.

(5) The preparation and coordination of plans concerned with strategic offensive and defensive forces and theater nuclear and chemical forces; Army assessment of national capabilities in view of strategic threat alternatives.

(6) Development of the Army view on matters pertaining to national security pol-

icy, security assistance policy, and international politico-military affairs.

(7) Determination of operational capabilities of forces or resources to accomplish assigned missions under real or assumed conditions.

(8) Development of Army policy, plans, programs, and coordination of activities pertaining to foreign internal defense policy, stability operations, civil affairs, psychological operations, unconventional warfare, foreign military political warfare, and special activities.

(9) The politico-military assessment of foreign capabilities, friendly alternatives, and contingency operations; the assessment of the ramifications of Army actions and activities in international political affairs.

(10) Development and monitoring plans for security assistance programs worldwide and Army Staff functions pertaining to the policy of security assistance matters to include the preparation of views on the recommended posture of Allied forces and the implementation of foreign military training programs.

(11) The development and expression of the ways, means, and techniques for achieving national security objectives and concomitant military and security assistance objectives.

(12) Coordinating and monitoring the execution and operational aspects of security assistance programs to include monitorship of the system by which the personnel are selected for security assistance and international related positions and foreign exchange programs.

(13) Establishment of overall operational priorities for worldwide distribution of personnel and materiel and monitor the Army's materiel requirements and development program.

(14) Overall roles and missions of the Army.

(15) Military aspects of outer space and sea utilization.

(16) Determination of Army policies and plans pertaining to arms control, negotiations, and disarmament.

(17) Development of broad force require-

ments and quantitative nuclear weapons requirements to support plans of major United States and Allied Army units.

(18) Determination of Army policies and plans pertaining to nuclear and chemical vulnerability, damage assessment, and protective construction criteria.

(19) Coordination of DA strategic studies and related war games, and analyses to evaluate United States and Allied force requirements.

(20) Supervision of development of training concepts, policies, and programs for units of the Army; supervision of the DA participation in planning, executing, and evaluating field training exercises and strategic mobility exercises; Army representation to JCS exercise scheduling conferences; supervision of the development of DA programs for training literature, training ammunition and related common tables of allowance, and training aids and devices in coordination with other Army Staff agencies; supervision of the training in selected general military subjects and new equipment training; determination of total DA training facility requirements; and monitoring the status of training facilities.

(21) Supervision and determination of operational readiness of Active Army forces and, in coordination with Chief, Office of Reserve Components, establishment of requirements and standards for the operational readiness of Reserve Component forces.

(22) Development of policy and management of worldwide Army Operations Security activities.

(23) Organization, reorganization, missions, and functions of Defense agencies, allied commands, unified and specified commands, subordinate unified commands and task forces, and joint aspects of organization and reorganization of Army elements thereof.

(24) Supervision and coordination of Army participation in Joint and combined operations.

(25) Directing and monitoring permanent change of station unit movement within the Continental United States (CONUS) and for

permanent/temporary change of station unit movement between CONUS and oversea areas.

(26) Army Staff functions pertaining to base rights, status of forces, and similar area command matters.

(27) Data processing systems in support of all assigned functional areas of responsibility.

(28) Program and budget functions within the overall guidance and policies developed by the Assistant Vice Chief of Staff and Comptroller of the Army in assigned areas of responsibility.

(29) Development and monitorship of Army command and control concepts to include consideration of command and control relationships between the Army and the National Command Authorities, between HQDA and Army field commands, and among unified and specified commands and their Army components.

(30) Development of requirements for, procurement for, and management of the Department of the Army Command and Control System and Army support elements of the Worldwide Military Command and Control System.

(31) Development of requirements for the interface between strategic and tactical command and control systems.

(32) Providing a full-time command and control facility for HQDA which, under normal conditions, acts as an operational emergency action facility and operational information center and, during crisis situations, becomes a command center for HQDA.

(33) Development, coordination, and exercise of Army emergency action procedures and continuity of operations plans.

(34) Developing plans and providing guidance for Department of the Army participation in search and rescue activities.

(35) Developing plans and guidance and monitoring DA programs in support of DOD Community Services Program.

(36) Providing Army assets in emergency support to other Federal agencies.

(37) Providing Army support to the Secret Service in its statutory protective duties.

(38) Providing Army support to Federal agencies in aircraft piracy emergencies.

(39) Providing Army support of the President within CONUS.

(40) Providing Army support to the US Customs Service and the Drug Enforcement Administration within CONUS.

(41) Providing Army support for foreign disaster relief.

(42) Providing Army support for Federal expositions and projects.

b. He exercises general staff supervision over the Chief of Military History.

c. He exercises supervision and control of the following:

(1) The Army War College.

(2) The Center of Military History.

(3) The Directorate of Command and Control and Military Support.<sup>4</sup>

### **2-23. Deputy Chief of Staff for Personnel.**

The Deputy Chief of Staff for Personnel has Army General Staff responsibility for plans, policies, and programs for the management of military personnel of all components of the Army on active duty; of officers appointed in the USAR with an active duty obligation who do not enter on initial tour of active duty concurrent with their appointment; of the Reserve Officers' Training Corps; and of DA civilian personnel. In discharging these responsibilities, the impact on Reserve Component personnel not on active duty and those in the transition phases of entering on or being separated from active duty is considered in equal detail with the impact on Active Army personnel.

a. He has General Staff responsibility for—

(1) Personnel procurement and retention.

(2) Personnel distribution to include grade and military occupational specialties.

(3) Individual training (less foreign military), conducted in Army Training Centers and Service Schools and in units for entry level MOS's (OJT), precommissioning training (USMA, ROTC, NDCC, and OCS), and

<sup>4</sup> The Director of Command and Control and Military Support is the Director of Military Support in a dual-hatted role. As the Director of Military Support, he is responsible for executing and recommending for the Secretary of the Army (designated DOD Executive Agent) utilization of designated military resources for: civil disturbances, disaster relief, civil defense activities, Military Assistance to Safety and Traffic, support of the US Postal Service, assistance to the District of Columbia government in combating crime, and support of the FBI in combating terrorism.

civil education; and for representing the Army Staff on training matters concerning the National War College, the Industrial College of the Armed Forces, the Armed Forces Staff College, and DOD Schools.

- (4) Military personnel management.
- (5) Welfare and morale.
- (6) Discipline.
- (7) Alcohol and drug abuse prevention and control.
- (8) Nonappropriated funds.
- (9) Military awards.
- (10) Military promotions, including legislation and Operating Selection Systems.
- (11) Military compensation.
- (12) A decentralized Civilian Personnel Management System to include central policy, program, regulatory control and direction, and evaluation.
- (13) Casualties and survivor assistance.
- (14) Formulation, justification, and supervision of execution of Army programs and budgets for Military Personnel, Army and OMA: Training Activities and Army-Wide Activities within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army; programing military manpower strengths for the Active Army segment of the Department of Defense manpower program.
- (15) Personnel mobilization to include establishment of policies and procedures for ordering to active duty members of the Reserve Components, and initiation of actions to execute these policies and procedures when required; and monitorship of the Mobilization Designation Program with the exception of general officer positions.
- (16) Criminal investigations.
- (17) Race Relations and Equal Opportunity.
- (18) Leadership and Professionalism.
- (19) General Educational Development.
- (20) Audio-Visual Instructional Media Support of Army Training.
- (21) Safety Management System.
- (22) Personnel Information Systems in support of all assigned functional areas of responsibility.
- (23) Military separations.

(24) Military and civilian personnel requirements and administrative support planning for those agencies under his staff supervision in support of United States and Allied Army forces included in joint and Army operational plans.

(25) Development of requirements for and monitoring personnel research in areas of DCSPER personnel responsibility.

(26) Retired affairs less individual pay matters and information from retired records.

(27) Nonappropriated fund personnel administration.

(28) DOD Dependents Schools recruitment and interarea transfer functions.

b. He is the Appropriation Director for MPA and Program Director for Major Programs 8 and 9 of OMA.

c. He exercises general staff supervision over—

- (1) The Adjutant General.
- (2) The Provost Marshal General.
- (3) The Chief of Personnel Operations.

d. He exercises supervision and control of—

(1) The United States Army Recruiting Command.

(2) The United States Military Academy.

(3) The United States Military Academy Preparatory School.

(4) The United States Army Civilian Appellate Review Agency.

(5) Civilian Personnel Field Operations Agency.

(6) US Army Civilian Personnel Training and Career Management Agency.

(7) US Army Club Management Agency.

(8) US Army Physical Disability Agency.

e. He exercises General Staff responsibilities as an executive agent relating to the operation and management of—

(1) The Defense Language Institute.

(2) The Defense Information School.

f. He exercises General Staff responsibilities in providing administrative and resource support for the operation of the Defense Systems Management School.

**2-24. Director of the Women's Army Corps.** The Director of the Women's Army Corps advises the Secretary of the Army and the

Chief of Staff on matters relating to the Women's Army Corps. The Office of the Director of the Women's Army Corps is assigned to the Office of the Chief of Staff and is attached for administrative purposes, excluding manpower and financial management, to the Office of the Deputy Chief of Staff for Personnel.

#### **2-25. Deputy Chief of Staff for Logistics.**

The Deputy Chief of Staff for Logistics has Army General Staff responsibility for the management of DA logistical activities. In discharging these responsibilities, the impact of Reserve Components logistics is considered in equal detail with that of the Active Army.

a. He has General Staff responsibility for—

(1) Development and supervision of the Army logistic organization and system, including plans, policies, programs, doctrine, and standards.

(2) Interservice, interdepartmental, and interagency support.

(3) Materiel management to include determination of quantitative requirements; production plans, policies, logistic concepts, and programs; supply; maintenance; materiel activities and services; and support of materiel systems from completion of production validation to disposal.

(4) All logistical aspects of international activities relating to military assistance, grant aid programs, and Foreign Military Sales to include negotiation.

(5) Directorship of the Procurement Appropriations (aircraft, missiles, weapons, tracked combat vehicles, ammunition, and other procurement).

(6) Formulation, justification, and supervision of Army programs and budgets pertaining to the logistic area within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army to include: Military Assistance Program; Army Stock Fund; Procurement Appropriations; Operation and Maintenance, Army; activities for Central Supply and Depot Materiel Maintenance Support, except for SIGINT materiel, and Base Operations; and those logistic activities for Munitions, Weapons, Missile Facilities, Depot

Maintenance and Supply Activities, and MTMTS financed through the Army Industrial Fund.

(7) Management, planning, and programming of materiel production, including the production base support programs and materiel procurement requirements including Army Materiel Plan and Atomic Energy Commission (AEC) licenses.

(8) Planning and policies related to and coordinating environmental preservation and improvement activities within the Army, maintaining the central point of contact for those activities and monitoring the activities of DOD and other Government agencies that influence environmental standards.

(9) Logistic planning in support of the United States and Foreign Country Forces.

(10) Financial inventory accounting system for logistic management purposes.

(11) Base development planning.

(12) Army-wide logistic support services comprising commissary operations, food service, clothing sales stores and clothing issue points, laundry and drycleaning, fumigation and bath, self-service supply centers, and Army disposal of surplus and foreign excess personal property.

(13) Care and disposition of remains and personal effects of deceased personnel of the Army and, as directed, for the Navy and the Air Force.

(14) Transportation and related transportation services required for the movement of persons and things for the Army and, as assigned, for the Navy, Air Force, and other Government agencies; transportation engineering; strategic movement matters; transportation strategic mobility planning to include the development of preferred force levels of airlift and sealift forces and contingency plans; concepts, doctrine, plans, policies, and programs for transportation to include traffic management, movement control, operation of water terminals over ocean movements, and for rail, watercraft, and administrative use vehicle operations and management; intermodal distribution systems (including helicopter logistical operation applications) to include surface container-support distribution systems development.

(15) Administering functions assigned to the Secretary of Defense by Section 5b of the Internal Security Act of 1950, as amended.

(16) International coordination for the standardization of transportation policies and procedures.

(17) Logistics Readiness of the Army Forces.

(18) Data processing systems in support of all assigned functional areas of responsibility.

(19) Primary action on procurement related matters in the Army Staff.

(20) The Integrated Logistic Support Program for Army Systems and Equipment.

*b.* He is the Program Director of Major Programs 4 and 7 and Administrative Program 11 of the Five Year Defense Program (FYDP). He assists in the defense of and supervises the execution of Budget Program 3c(PE 39401) for wholesale logistic management of COMSEL materiel.

*c.* He has direct access to the Assistant Secretary of Defense (International Security Affairs) on routine administrative and operational Military Assistance Program logistics matters.

*d.* He monitors the activities of the DOD and other governmental agencies which provide logistic support to the Army.

*e.* He is the executive agent for the Department of the Army responsible for custom inspection activities in the Department of Defense.

*f.* He serves as functional chief of the Logistics Civilian Career Programs.

*g.* Provides to the Deputy Chief of Staff for Personnel advice and guidance on the technical and professional sufficiency of procurement, individual training, education, manpower criteria and allocation, career development, and distribution of logistics personnel.

*h.* He administers and coordinates within Headquarters, Department of the Army and other agencies the acceptance of conditional gifts requiring approval by the Secretary of the Army.

*i.* He exercises General Staff supervision over the following:

- (1) DCSLOG Data Processing Center.

(2) US Army Logistics Evaluation Agency.

*j.* He exercises supervision and control of the following:

- (1) US Army Troop Support Agency.

- (2) US Army Memorial Affairs Agency.

**2-26. Comptroller of the Army.** The Comptroller of the Army is under the direction and supervision of, and is directly responsible to, the Assistant Secretary of the Army (Financial Management) for financial management matters with concurrent responsibility to the Chief of Staff.

*a.* The Comptroller of the Army has General Staff responsibility for—

(1) Audit, budget, cost analysis, economic analysis, military entitlement, finance and accounting, fiscal management, resource management, progress and statistical reporting, management analysis, internal review, reports control, and statistical clearance activities of the Army.

(2) Formulation and execution of the Army budget to include issuance of budget directives and coordination and review of military and civil functions budget submissions, presentations, and executions.

(3) The Directorship of the Operations and Maintenance Appropriation.

(4) Review and publication of factors for programs and budgets.

(5) The Directorship of the Army Industrial Fund.

(6) Independent review and analysis of Army programs and management performance of major Army commands.

(7) Legislative policies and programs pertaining to appropriation acts and liaison with congressional appropriation committees.

(8) Research, analysis, and studies to identify and resolve problems concerning management approaches, systems, or procedures which cross organizational lines.

(9) Overall management improvement to include responsibility for the functioning of the Department of the Army Management Review and Improvement Program (DAM-RIP) and related policies and concepts.

(10) Formulation and promulgation of general Army management doctrine.

(11) The Army Internal Review Program Policy.

(12) Development of the Army Resources Management System.

(13) Maintaining the Army portion of the Five Year Defense Program, and compilation and dissemination of Army program and budget guidance to major commands and separate operating agencies.

(14) Management Information Systems in support of all assigned functional areas of responsibility.

(15) Independent resources review and analysis of proposed Army program changes to include staff responsibility for insuring that such program changes address the impact, identification of required resources, and possible tradeoffs within or between programs.

(16) Development and establishment of the overall integrated budgeting and funding policies of the Army to include requirements and specifications for budget management systems and processes required for appropriations and fund accounts administration.

(17) Financing of defense contractors through guaranteed loans, advance payments, and unusual progress payments; collection of contractor indebtedness and renegotiation collections; and all related financial matters in support of procurement.

(18) Army Savings Program.

(19) Developing and prescribing accounting policy and procedures for appropriated and nonappropriated fund activities.

(20) The procurement, shipment, distribution, accounting, and implementation of policies and procedures relating to military pay certificates.

*b.* He serves as functional chief of the Comptroller Civilian Career Program and as the proponent agent of the Comptroller Officer Program.

*c.* In discharging the above responsibilities, the impact on similar functions of the Reserve Components is considered in equal detail with that of the Active Army.

*d.* He exercises general staff supervision over the Chief, United States Army Audit Agency.

*e.* He exercises supervision and control of the United States Army Finance Support Agency.

*f.* Within his scope of responsibility, the Comptroller of the Army's relationship to the Chief of Staff and the Army Staff corresponds to that of a Deputy Chief of Staff.

*g.* He develops and prescribes accounting procedures for MAP and Foreign Military Sales.

*h.* He develops and prescribes accounting procedures for civilian pay.

## **2-27. Chief of Research and Development.**

The Chief of Research and Development, under the functional supervision of the Assistant Secretary of the Army (Research and Development), and responsible to the Chief of Staff, has Army General Staff responsibilities for DA research and development activities. In discharging these responsibilities, equitable consideration is given to the requirements of the Active Army and the Reserve Components.

*a.* He has General Staff responsibility for—

(1) Planning, coordinating, and supervising all Army research, development, and development test and evaluation.

(2) Management of the research and development of materiel during its life cycle from concept formulation through production validation.

(3) Management of research and development in nonmateriel subjects from the concept formulation through test and evaluation of prototype operational programs and systems.

(4) Overall international military standardization programs within DA; DA participation in international military research, development, test, and evaluation programs; and exchange of classified research and development information with foreign nations under these programs.

(5) Formulation, justification, and supervision of execution of those portions of the Army programs and annual military budgets which pertain to RDTE, within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army.

(6) Management of national missile

ranges for which the Army is designated the executive agent.

(7) Budgeting, controlling, and authorizing use of Federal Contract Research Center ceilings assigned by Congress for all Army appropriations.

(8) Determining Army RDTE manpower requirements along with ACSFOR; defending RDTE manpower requirements before OSD, OMB, and the Congress.

(9) DA directed or approved demonstrations of developmental systems/items (except the SAFEGUARD and Site Defense).

(10) Supervision of Strategic Arms Limitations (SAL) Agreement compliance within the Army.

(11) Nuclear weapon systems safety design and conduct of initial and preoperational nuclear weapon systems safety studies.

(12) Administering the Army Research Associate Program.

(13) Management of nonmajor development programs.

*b.* He is the Program Director of Major Program 6 of the Five Year Defense Program.

*c.* He has responsibility for determining requirements and the priorities therefor, for that intelligence needed to support research and development activities and for insuring that this intelligence is utilized in the research and development of weapons systems, materiel, and equipment for the US Army.

*d.* He is responsible for monitoring all activities of the Army and other Government agencies related to space to include advising the Deputy Chief of Staff for Military Operations in the development of space policy, plans, and objectives and advising the Assistant Chief of Staff for Force Development on requirements related to space.

*e.* Within his area of staff responsibility and within governing procurement policies and procedures of the DOD and DA, the Chief of Research and Development has the authority to procure supplies and services as necessary to carry out the Army Research and Development Program.

*f.* Within his scope of responsibility, he has a relationship to the Chief of Staff and the

Army Staff corresponding to that of a Deputy Chief of Staff.

*g.* He exercises supervision and control of the following:

(1) United States Army Research Office.

(2) United States Army Research Institute for the Behavioral and Social Sciences.

(3) United States Army research offices overseas.

(4) United States Army Standardization Groups in Australia, Canada, and United Kingdom.

(5) United States Army Advanced Ballistic Missile Defense Agency.

#### **2-28. Chief, Office of Reserve Components.**

The Chief, Office of Reserve Components is directly responsible for Reserve affairs to the Chief of Staff 10 U.S.C. 264a and has Army General Staff responsibility for the development of the Reserve Component forces of the Army. He has the authority and the responsibility within the Army Staff for general staff supervision and coordination of the plans, policies, and programs of the Reserve Components not on active duty (except for officers appointed in the USAR with an active duty obligation who do not enter an initial tour of active duty concurrent with their appointment) and coordinate budget actions which cover both elements of the Reserve Components. In discharging these responsibilities, the impact on Active Army personnel, organization, systems, and facilities is considered equally with that of the Reserve Components.

*a.* He has General Staff responsibility for—

(1) Development of plans and programs to provide the individuals and units of the Reserve Components to fulfill requirements of mobilization plans and approved contingency actions.

(2) Personnel and training policies, plans, and programs for individuals and units of the Reserve Components not on active duty, in consonance with overall Army policy.

(3) Monitorship and position approval of that portion of the Mobilization Designation Program which pertains to general officers.

(4) Development of Reserve Component logistical requirements and development of policy pertaining to priorities, allocation, dis-

tribution, and use of materiel within the Reserve Components.

(5) Policies, priorities, and planning pertaining to the requirements for and the construction and use of facilities for the Reserve Components.

(6) Operational readiness of the Reserve Components to include: monitoring the attainment of readiness standards, review of reports and provisions of input to DCSOPS, conduct of visits, and coordination of Army Staff action on readiness deficiencies.

(7) Reviewing Army plans and procedures for total, full, partial, or selective mobilization of Reserve Component units and individuals for the purpose of developing internal procedures for the implementation of mobilization plans or approved contingency actions; providing CNGB and CAR criteria for selection of Reserve Component units to be mobilized; and developing detailed plans and procedures for demobilization.

(8) Development of the Reserve Components Troop Basis.

b. He exercises general staff supervision of the Army Reserve Component activities of the Chief, National Guard Bureau and the Chief, Army Reserve.

c. Within his scope of responsibility, the Chief, Office of Reserve Components has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

d. The provisions outlined above do not influence the functions of—

(1) The Chief, National Guard Bureau (10 U.S.C. 264(a) and 3015), who is the advisor to the Chief of Staff on Army National Guard matters.

(2) The Chief, Army Reserve (10 U.S.C. 264(a) and 3019), who is the advisor to the Chief of Staff on Army Reserve matters.

e. He is the Program Director of Major Program 5 of the Five Year Defense Program.

**2-29. Assistant Chief of Staff for Force Development.** The Assistant Chief of Staff for Force Development has Army General Staff responsibility for the development of United States Army forces. In discharging this responsibility, equitable consideration is given

to the Active Army and the Reserve Components.

a. He has General Staff responsibility for—

(1) Preparation of force development plans and detailed Army force structures, supervision of implementation of force development plans within approved broad United States and allied Army force requirements, development and control of military structure (TOE/TDA) and determination of requirements for manpower, and authorizing manpower spaces for specific units and categories of units in coordination with other Army Staff agencies.

(2) Development of Reserve Component force structures and coordination of the development of the Reserve Component Troop Basis and Force Mobilization Planning guidance.

(3) Programing civilian manpower by function for budget estimates and program planning.

(4) Allocation and control of military and civilian manpower authorizations for major commands and separate agencies; development of policies, criteria, and standards for utilization of manpower; development and approval of staffing guides; conduct of manpower surveys of major Army command headquarters, their staff support activities, and designated field operating agencies of the Army Staff; and monitorship of the Army-wide manpower survey program.

(5) Formulation, justification, and supervision of Operation and Maintenance, Army programs and budgets for Strategic Forces, General Purpose Forces, and Support of Other Nations as prescribed by guidance and policies of the Assistant Vice Chief of Staff and the Comptroller of the Army.

(6) Coordination and integration of the development, deployment, and support related activities, and the evaluation of Army materiel throughout its life cycle.

(7) Development for approval of materiel requirements documents for major systems and providing approval of materiel requirements documents for nonmajor systems to include Basis of Issue Plans.

(8) Establishment of requirements and

priorities for the development and procurement of materiel.

(9) Management of the type classification and reclassification system.

(10) Providing Army point of contact for Development Concept Papers, Defense Program Memorandums and Army Program Memorandums.

(11) Development of DA policy and procedures for Life Cycle Management.

(12) Overall combat developments and related policy.

(13) Management of the Tables of Organization and Equipment (TOE) System including monitoring development and approval of TOE; management of The Army Authorization Document System (TAADS) including the development of policy and procedural guidance; conducting equipment surveys of Army Staff field activities and monitoring Army-wide equipment survey program; overall coordination of organizational and operational concepts, doctrine, and related matters including tests and approval of command organizational concepts.

(14) Overall coordination of STANO-related intelligence doctrine; tactical reconnaissance and surveillance, and related functions; formulation of the Army combat reconnaissance and surveillance program to include development of training concepts; operational and organizational concepts, materiel requirements, and doctrine.

(15) Overall coordination of the following activities to include provision of the single Army contact point for these activities:

(a) All Army chemical activities to include the Chemical Weapons Surety Program and Department of Defense responsibility for such functions when directed.

(b) All Army aviation activities, except logistics, and coordination of civil aviation affairs.

(c) All Army nuclear activities; and supervision of the Nuclear Weapon Systems Operational Surety Program, and of nuclear weapon systems safety within the policy, scope, and responsibilities of the Army Safety Program.

(d) All Army air defense and space defense activities (less logistical support) ex-

cluding the activities specially assigned to the SAFEGUARD System Manager.

(e) The Army user test programs including operational testing, force development testing and experimentation, and joint and combined user testing.

(f) Establishment of requirements for wheeled vehicles, including analysis of the total wheeled fleet in terms of trade-off between mission, function, and type while seeking the most cost effective fleet that will meet all tactical and administrative needs.

(g) Development of combat to support ratio policy and methodology and the establishment of force structure terminology to insure that it accurately reflects the distribution of manpower between combat and support functions and that it is compatible with the computation methodology.

(h) Development of ammunition combat rates.

(16) Overall coordination and supervision of Army electronic warfare functions to include international long-range force development and providing representation to joint, combined, national, and international boards, committees, and groups and chairmanship of the Army Electronic Warfare Board.

(17) Monitoring the DA Systems Staff Officer system, and responsibility for all items and systems not otherwise specifically assigned.

(18) Management information systems and procedures pertaining to assigned functional areas of responsibility.

(19) Functional and operational interoperability requirements for tactical command and control systems to include inter-Army, joint, and international requirements.

(20) Coordinating and integrating the development, deployment, and support related activities for tactical automatic data processing systems.

(21) Countersurveillance and related functions, formulation of the Army countersurveillance program to include development of training, operational, and organizational concepts, materiel needs, and doctrine.

(22) Overall management of signal security (SIGSEC) activities providing the Army

primary point of contact for SIGSEC matters for OSD, the Joint Staff, other military departments and NSA.

(23) Providing Army representation to the US Communications Security Board.

(24) Employment concepts shown during DA directed or approved demonstrations of developmental systems/items (except the SAFEGUARD and Site Defense systems).

(25) Battlefield airspace control doctrine and procedures.

b. Within his scope of responsibility, the ACSFOR relations to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

c. He exercises supervision and control of the following:

(1) US Army Agency for Aviation Safety.

(2) US Army Nuclear and Chemical Security Group.

(3) US Army Concepts Analysis Agency.

(4) US Army Operational Test and Evaluation Agency.

d. He is the Program Director of Major Programs 1, 2, and 10 of the Five Year Defense Program.

e. He is the functional chief of the Civilian Manpower Management Career Program.

**2-30. Assistant Chief of Staff for Intelligence.** The Assistant Chief of Staff for Intelligence has Army General Staff responsibility for overall coordination of the intelligence and counterintelligence activities of the United States Army. In discharging this responsibility, equitable consideration is given to the needs of the Active Army and the Reserve Components.

a. He has General Staff responsibility for—

(1) Collection, evaluation, production, and dissemination of intelligence for the Army.

(2) Intelligence support to satisfy requirements of the Army Staff and selected major Army commands and activities by interpreting and adapting finished intelligence, and contributing to formulation of departmental, joint, and national intelligence through participating in national and DOD level intelligence boards, committees, and working groups.

(3) Intelligence aspects of organizational

and operational concepts and doctrine to support national programs (strategic intelligence) and the Army-in-the-field (combat intelligence) less battlefield surveillance and reconnaissance and other STANO activities.

(4) Intelligence activities to include acoustic intelligence, electro-optical intelligence, signal intelligence (electronic and communications intelligence), human resources intelligence, scientific and technical intelligence, imagery intelligence, and all intelligence support to electronic warfare to include electronic warfare support measures (ESM).

(5) Counterintelligence and security activities to include matters relating to safeguarding national security information, to include classification downgrading and declassification, Army portion of the DOD Information Security Program; disclosure of defense information to foreign governments and international organizations; personnel security program (which includes HQDA clearance program); DA participation in DOD Industrial Security Program; censorship programs; counterintelligence aspects of physical security; technical surveillance countermeasures program; and counterintelligence operational activities and counterintelligence production.

(6) Environmental services (including meteorology but excluding environmental protection and pollution control and abatement programs) to include operational support, monitoring, training, schooling, approving plans, policies, weather service requirements, concepts, and doctrine.

(7) Foreign liaison to include providing Army point of contact for foreign military personnel in the United States; protocol support and other protocol matters involving foreign representatives in the United States; DA diplomatic accreditation and DA special and functional accreditation program; visits by foreign nationals to US Army installations and contractors; processing recommendations for decorations and awards for foreigners; requests for hospitalization for special foreign nationals; and execution of DA VIP, LOG, and MAP tours.

(8) The Army Latin American Exchange of Information Program.

(9) Army representational activities within the Defense Attache System to include providing the Army point of contact for Army attache matters.

(10) Formulation, justification, and supervision of execution of OMA programs and budgets for intelligence activities within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army.

(11) Coordinating Army Mapping and Geodesy and Military Geographic Intelligence Activities and proponent for associated concepts, doctrine, policies, and plans throughout the Army to include Army components of unified and specified commands.

(12) Coordination of all Army strategic intelligence surveillance and reconnaissance activities to include Special Activities Office matters and point of contact for such matters.

(13) Data processing systems and related activities in support of all assigned functional areas of responsibility. Program direction of Army and Army supported Intelligence Data Handling Systems (IDHS) worldwide.

(14) Coordinating the provision of, and supervising the development of, and validating threat data/threat analysis in support of the Army General Staff and major commands.

(15) DOD Human Resources Intelligence Collection Training.

(16) Army signal intelligence functions to include electronic warfare support measures (ESM), proponent for associated concepts, doctrine, policies, and plans, and coordination of these activities with Army components of unified and specified commands.

(17) Program direction of the Army portion of the Consolidated Cryptologic Program (CCP).

(18) Managing and budgeting the oversea training of Foreign Area Officer Program members.

(19) Development of plans, programs, policies, and standards concerning Army SIGSEC matters relating to foreign threat eval-

uation, personnel security, physical security, and other safeguards to prevent unauthorized disclosure of national security information and exercising staff supervision over SIGSEC surveillance activities.

(20) Assisting the Army Staff in space activities by providing net and specific threat assessments as well as acting as the interface with national intelligence programs.

(21) Reviewing the distribution of Service controlled special access billets in the appropriate Army agencies involved with space activities in conjunction with the internal review of each agency.

(22) Coordinating Army Staff position concerning space activities with the United States Intelligence Board to obtain approval for inclusion of Army requirements in national systems whenever possible in accordance with national priorities.

(23) Assisting ACSFOR and DCSPER in developing personnel requirements and establishing a utilization program for personnel who have served in national space programs.

(24) For Army translation activities translation support to HQDA and CONUS Army commands.

(25) The Aggressor Revival Program.

b. The Assistant Chief of Staff for Intelligence is responsible for monitoring—

(1) Army intelligence training, force structure, organizations, and readiness.

(2) Projects of intelligence and environmental services support interest (including meteorological) in the research and development program.

(3) Non-OACSI contractor development, production, and use of intelligence threat models and threat projects.

(4) Nomination and selection of Army personnel for the Defense Attache System.

(5) STANO matters and advising appropriate General Staff agencies on combat intelligence doctrine, organizational and operational concepts, R&D projects with intelligence interest, and intelligence aspects of Army surveillance and reconnaissance activities.

(6) Army civilian intelligence career development.

(7) The intelligence aspects of security assistance.

(8) Training status of US Army Security Agency Reserve Units and advising appropriate General Staff agencies on the aspects of technical training related to signal intelligence, signal security surveillance, and related functions.

(9) Assignment of Foreign Area Officer Program members to identified key intelligence positions.

c. He exercises General Staff supervision for all matters pertaining to scientific and technical intelligence activities relying on the following for S&T intelligence production:

(1) Foreign Science and Technology Center.

(2) Missile Intelligence Agency.

(3) US Army Medical Intelligence and Information Agency.

d. He is responsible for supervision and control of the following:

(1) Specified intelligence elements of the United States Army Reserve.

(2) Specified intelligence civilian and military career programs.

e. He exercises general staff supervision over the following:

(1) USA Intelligence Systems Support Detachment.

(2) US Army Intelligence Threat Analysis Detachment.

(4) US Army Counterintelligence Analysis Detachment.

f. He exercises supervision and control of the following:

(1) US Army Special Security Group.

(2) US Army Institute for Advanced Russian and East European Studies.

(3) US Army Attache Administrative Detachment.

g. He is the Program Director of Subprogram 3-I of the Five Year Defense Program.

h. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

**2-31. Assistant Chief of Staff for Communications-Electronics.** The Assistant Chief of Staff for Communications-Electronics has Army General Staff responsibility for the communications-electronics activities of the Army. In discharging this responsibility, equitable consideration is given to the Active Army and the Reserve Components.

a. He has General Staff responsibility for—

(1) Development and supervision of Army communications policies, concepts, doctrine, and standards.

(2) Development of plans, policies, and programs for, and management of, Army worldwide nontactical telecommunications to include strategic communications and telecommunications automatic data processing; support of the Army portion of the Defense Communications Systems (DCS); command and control communications; local post, camp, and station communications; and special communications.

(3) Development of plans, policies, and programs for, and management of, tactical communications including integral telecommunications automatic data processing; coordination of requirements, research and development, logistics, personnel and training, and associated programs and budgets to provide integrated tactical communications systems.

(4) Development of concepts, plans, and policies for the employment of the radio frequency spectrum and the management of the allocation, assignment, and utilization of radio frequencies and radio call signs for the Army.

(5) Management of the Army Electromagnetic Compatibility Program.

(6) Coordination, review, and supervision of the audio-visual activities of the Army to include audio-visual instrumental technology, photography, television, and electronic display.

(7) Coordination of Army activities pertaining to the DOD compatibility and commonality of equipment for tactical command and control and communications, and represents the Army on the Joint Standardization Group for tactical command, control, and communications; acts for the CSA in his ca-

capacity as JCS Executive Agent for the Ground Amphibious Military Operations Program (GAMO).

(8) Monitoring and coordinating the communications aspects of command and control, operations security, unconventional warfare and psychological operations, air defense, missile systems, meteorology, satellites, aviation, combat surveillance, target acquisition, and night observation.

(9) Development of plans, policies, and programs for, and management of, the Army's electronic counter-countermeasures program, including electronic warfare susceptibility and vulnerability considerations of communications-electronics equipment and systems and electronics dependent weapons systems.

(10) Formulation, justification, and supervision of assigned Army programs and budgets pertaining to communications-electronics activities within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army.

(11) Army representation on the United States Military Communications-Electronics Board and, as designated, other joint, combined, national, and international boards, committees, and groups which consider communications-electronics matters with Army implications and interests.

(12) Joint actions pertaining to communications-electronics.

(13) Management of Army electromagnetic cover and deception activities including emission control, electromagnetic camouflage and manipulative electronic deception.

(14) Coordinating the communications aspects of requirements to automate Army information and data systems to assure systems compatibility.

(15) Inclusion of signal security considerations as an integral part of telecommunications systems planning and programing.

(16) Preparation and review of the communications-electronics annexes of Army and joint plans, and monitoring Army communications-electronics force planning, readiness, and training.

(17) Management information and data

processing systems in support of all assigned functional areas of responsibility.

b. He is the Major Program Director of Program 3, of the Five Year Defense Program and the functional Program Director of the Army portion of the Consolidated Telecommunications Program.

c. He serves as functional Chief for the Communications Civilian Career Program.

d. He exercises supervision and control of the United States Army Audio-Visual Agency.

e. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

**2-32. Special Staff.** a. The Special Staff consists of the following offices:

- (1) The Adjutant General.
- (2) Chief of Engineers.
- (3) The Surgeon General.
- (4) The Judge Advocate General.
- (5) Chief of National Guard Bureau.
- (6) Chief of Information.
- (7) Chief of Military History.
- (8) Chief, Army Reserve.
- (9) The Provost Marshal General.
- (10) Chief of Personnel Operations.
- (11) Chief, United States Army Audit Agency.

b. The heads of Special Staff agencies provide advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the Department of the Army on specialized matters specifically within their respective fields of responsibility. As staff officers of Headquarters, Department of the Army, they are responsible for the preparation of plans, estimates, and orders; review of technical doctrine; and coordination of their technical administrative and operational plans and activities with other agencies of the Army Staff. The heads of certain Special Staff agencies exercise dual functions of staff and command. These two functions, although vested in a single individual, are separate and distinct in that each involves different responsibilities and duties; the exercise of one should not be confused with the exercise of the other.

**2-33. The Adjutant General.** The Adjutant General is the principal adviser to the Chief of Staff and has Army Staff responsibility for Army administrative systems, administrative systems development, personal environmental programs, and US Army Reserve personnel and administrative systems.

*a.* He serves as a Director for and, acting under the General Staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff policy and operational responsibility for—

- (1) The Army Publications and Army Field Printing Systems.
- (2) The Army Postal System.
- (3) Army Records Management System.
- (4) Army administration systems including microform and word processing.
- (5) The Central United States Registry.
- (6) Army Courier Service.
- (7) Heraldic Activities.
- (8) Army Recreational Services.
- (9) Personal, commercial, and consumer protection affairs.
- (10) Army Band Program.
- (11) Administrative Support for Interservice, National, and International Sports Programs.
- (12) Army Casualty Reporting System.
- (13) The US Army Soldiers' and Airmen's Home.
- (14) Army Nonappropriated Funds Programs.
- (15) Army Education and Training Civilian Career Programs.
- (16) Army Librarian Civilian Career Program.
- (17) Army Recreation Civilian Career Program.

*b.* He acts for—

- (1) The Secretary of the Army in administering the Armed Forces Professional Entertainment Program.
- (2) The Chief of Staff in administering the Armed Forces Courier Service.

*c.* He serves as Army Staff coordinator for—

- (1) All matters pertaining to US Army prisoners of war and, missing-in-action personnel and programs.

(2) Dependent Education Programs and Systems.

*d.* He operates the Army General Education Development Program to include Predischarge Educational Program and Transition.

*e.* Under the general staff coordination of Chief, Office of Reserve Components and the Deputy Chief of Staff for Personnel, The Adjutant General formulates and implements Department of the Army policies and programs in administering certain Reserve personnel programs. He is responsible for—

(1) Control and mobilization of individual members of the US Army Reserve.

(2) Planning, development, design, and operation of USAR field personnel administration ADP systems.

(3) Administration of personnel management activities of the Reserve Components.

(4) Control of nonunit Ready Reserve personnel, except those in USARPAC and USAREUR, and all Standby Reserve and Retired Reserve personnel.

*f.* He is the Commanding General of the US Army Adjutant General Center.

*g.* He exercises supervision and control of the US Army Reserve Components Personnel and Administration Center.

**2-34. Chief of Engineers.** The Chief of Engineers is the principal Adviser to the Chief of Staff for all Army engineering matters. Under the guidance and supervision of designated Army General Staff agencies, the Chief of Engineers has Army Staff responsibility for the management of engineer activities of the Army. His civil works responsibilities are accomplished under the direction and supervision of the Secretary of the Army. In discharging his responsibilities, equitable consideration is given to the Active Army and the Reserve Components.

*a.* He has Army Staff responsibility for—

(1) Supervision of engineer functions throughout the Army.

(2) Developing concepts, plans, and policies for engineer support of the Army.

(3) Providing for integration and coordination of engineer matters by assisting other members of the Army Staff in their studies and staff actions which have engineer implications.

(4) Performing studies and analyses within the Army Study System Categories in support of planning, programing, budgeting and operational decision making.

(5) Directorship of the Military Construction, Army (MCA) Appropriation; the Military Family Housing Appropriation; and the Homeowners Assistance Appropriation.

(6) Formulation, justification, and supervision of Army programs and budgets pertaining to Military Construction, Army; Homeowners Assistance Program; and the Family Housing Management account within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army.

(7) Plans, policies, and programs for military construction, family housing, real property maintenance activities, and real estate matters.

(8) Facilities requirements and stationing.

(9) Managing the family housing and barracks furniture programs.

(10) Managing the establishment and maintenance of an insurance level of non-tactical mobile generators and associated distribution systems and develop the capability to effect rapid deployment as directed.

b. Under the general staff supervision of the Deputy Chief of Staff for Logistics, the Chief of Engineers—

(1) Has Army Staff responsibility for establishing requirements for research and development necessary to provide new construction design criteria, construction techniques, construction materials, and facilities maintenance for the US Army, US Air Force, and other Government agencies as required.

(2) Is the Manager of the Army Facilities Component System.

c. Under the general staff supervision of the Assistant Chief of Staff for Intelligence, the Chief of Engineers has Army Staff responsibility for—

(1) Providing direct support to the Assistant Chief of Staff for Intelligence in the execution of general staff functions pertaining to Army topographic matters.

(2) Providing technical supervision and coordination of Army topographic and mili-

tary geographic information and documentation activities.

d. Under the general staff supervision of the Chief of Research and Development, the Chief of Engineers has Army Staff responsibility for—

(1) Planning, directing, and supervising assigned RDTE projects including basic and applied research for engineer support of the Army and providing research and development support to other US Army elements, US Air Force, National Aeronautics and Space Administration, Defense Mapping Agency, and other governmental agencies as required.

(2) Performing research and development necessary to provide new or improved construction design criteria, construction techniques, construction materials, and facilities maintenance for the US Army, US Air Force, and other governmental agencies as required.

(3) Technical supervision of research and development of engineer techniques and material required to support the Army-in-the-field including related international standardization activities.

(4) Direction of the Army Nuclear Power Program to include performance of appropriate research and development, training, technical support, and supervision of the nuclear reactor health and safety program.

(5) Performing research, development, test, and evaluation of—

(a) All fixed and floating power systems and high voltage generation applications.

(b) Expedient and permanent construction, sanitary engineering, and environmental quality related to facilities development.

e. Under the general staff supervision of the Assistant Chief of Staff for Force Development, the Chief of Engineers has Army Staff responsibility for the development of the engineer elements of Army forces. This includes engineer aspects of detailed force structures; Joint and Army doctrine; mobilization planning; materiel needs; engineer tables of organization and equipment and tables of distribution and allowances; combat

developments; and participation in the DA System Staff Officer system.

*f.* Under the General Staff supervision of the Deputy Chief of Staff for Military Operations, the Chief of Engineers has Army Staff responsibility for—

(1) Preparation and review of the engineer portions of strategic and operational plans, including contingency plans.

(2) Review of the training and readiness of engineer units.

(3) Planning and evaluation of the Army Survival Measures Program.

*g.* Under the General Staff supervision of the Deputy Chief of Staff for Personnel, the Chief of Engineers has Army Staff responsibility for advising on the technical and professional sufficiency of procurement, individual training, education, career development, and distribution of engineer personnel.

*h.* He plans, directs, and supervises engineering, construction, and real estate services for the Air Force (including military engineering support) and other Government agencies as assigned.

*i.* He commands personnel, organizations, and facilities as assigned.

*j.* He serves as functional chief for the Engineers and Scientists (construction field) Civilian Career Program.

*k.* Under the direction and supervision of the Secretary of the Army, the Chief of Engineers has responsibility for—

(1) Planning, directing, and supervising engineering, construction, operation and maintenance, research and development, and real estate activities necessary for comprehensive water resources development including navigation, flood control, hydroelectric power production, municipal and industrial water supplies, waste water management, public recreation, shore and hurricane protection, and other beneficial purposes.

(2) Administration of certain laws for the protection and preservation of the navigable waters of the United States in the interest of navigation, water quality, conservation, fish and wildlife ecosystems, enhancement of environment, and the public welfare in general.

(3) Provision of general and specialized engineering, construction, and real estate

services for the National Aeronautics and Space Administration, US Postal Service, and other Government agencies as assigned.

(4) Administration of the purchase and sale of utilities services as the DA Power Procurement Officer.

*l.* He exercises staff supervision over the US Army Engineer Strategic Studies Group.

*m.* He exercises supervision and control of the following:

(1) US Army Engineer Divisions and Districts.

(2) US Army Engineer Topographic Laboratories.

(3) US Army Engineer Power Group.

(4) US Army Engineer Waterways Experimental Station.

(5) US Army Engineer Construction Engineering Research Laboratory.

(6) US Army Engineer Institute for Water Resources.

(7) US Army Engineer Cold Regions Research and Engineering Laboratory.

(8) US Army Coastal Engineering Research Center.

(9) US Army Engineer National Civil Defense Computer Support Agency.

(10) US Army Engineer Mathematical Computation Agency.

(11) US Army Engineer Data Processing Center.

**2-35. The Surgeon General.** The Surgeon General is the principal adviser to the Chief of Staff for all health and medical matters pertaining to the Army. Under the guidance and supervision of designated Army General Staff agencies, The Surgeon General has Army Staff responsibility for the management of health services for the Army and, as directed, for other Services, agencies, and organizations. In discharging his responsibilities, equitable consideration is given to the Active Army and the Reserve Components.

*a.* He has Army Staff responsibility for—

(1) Planning, programing, directing, and supervising health services for the Army and, as directed, for other agencies and organizations.

(2) Establishing health standards applicable to personnel of the Army.

(3) Health professional education and training for the Army.

(4) Information systems in support of assigned functional areas of responsibility.

(5) Direction, evaluation, and coordination of medical materiel and maintenance programs including materiel life cycle management.

(6) Technical review and evaluation of nonmedical materiel to determine possible existence of health hazards.

(7) Formulating policies and regulations concerning the health aspects of Army environmental programs.

(8) Direction, evaluation and coordination of worldwide command programs to protect and enhance health by control of environment and prevention of disease.

*b.* Under the General Staff supervision of the Deputy Chief of Staff for Personnel, The Surgeon General has Army Staff responsibility for—

(1) Exercising career management authority over commissioned and warrant officer personnel of the Army Medical Department (AMEDD).

(2) Development of AMEDD Officer Corps authorizations within overall approved AMEDD officer ceilings.

*c.* Under the general staff supervision of the Comptroller of the Army, The Surgeon General has Army Staff responsibility for formulation, justification, and supervision of execution of Army programs and budgets for health services to include health professional education and training.

*d.* Under the general staff supervision of the Assistant Chief of Staff for Intelligence, The Surgeon General has Army Staff responsibility for the production of Department of Defense medical scientific and technical intelligence and general medical intelligence, and for coordination of the acquisition and exploitation of foreign medical materiel with other Government agencies.

*e.* Under the general staff supervision of the Deputy Chief of Staff for Military Operations, The Surgeon General has Army Staff responsibility for—

(1) Preparation of the medical portion of contingency plans.

(2) Evaluation of training and readiness of AMEDD units.

*f.* Under the general staff supervision of the Assistant Chief of Staff for Force Development, The Surgeon General has Army Staff responsibility for—

(1) Development of medical support elements of Army forces.

(2) Health services doctrine concepts and systems.

(3) Development of manpower requirements and allocations for AMEDD units included in Five Year Defense Program elements for which The Surgeon General is designated program director.

(4) Technical review and evaluation of medical tables of organization and equipment and tables of distribution and allowances.

(5) Health care ADP systems for the Army.

(6) Clinical evaluation of medical materiel and nonmedical items relating to health protection and/or sanitation of the Army.

*g.* Under the General Staff supervision of the Chief of Research and Development, The Surgeon General has Army Staff responsibility for medical research, development and development test and evaluation for the Army.

*h.* Under the general staff supervision of the Deputy Chief of Staff for Logistics, The Surgeon General has Army Staff responsibility for—

(1) Planning, programing, and budgeting for health facilities construction (construction category 500).

(2) Army class management for medical materiel to include processing and coordination of medical materiel requirements for overseas commands to the Defense Personnel Support Center.

(3) Formulation, justification, and execution of Army investment (OPA) programs and budgets for medical equipment.

(4) Providing technical assistance and guidance on the health aspects of pollution control and emission monitoring programs.

*i.* He serves as Chief of the Army Medical Department and commands Army Medical Department personnel, organizations, and

facilities as assigned and exercises technical staff supervision over all other medical facilities and units of the Army.

*j.* He commands the following:

- (1) Armed Forces Institute of Pathology.
- (2) Special Foreign Activity (AFIP).
- (3) Office for the Civilian Health and Medical Program of the Uniformed Services (OCHAMPUS).
- (4) US Army Element Joint Health Service Agency.
- (5) US Army Medical Materiel Agency.
- (6) Medical Intelligence and Information Agency.
- (7) Staff Support Activity.
- (8) US Army Health Services Data Systems Agency.
- (9) US Army Medical Department Historical Unit.
- (10) Headquarters, US Army Medical Research and Development Command.
- (11) Walter Reed Army Institute of Research.
- (12) US Army Institute of Dental Research.
- (13) US Army Medical Research Institute of Infectious Diseases.
- (14) US Army Medical Research Laboratory.
- (15) US Army Institute of Surgical Research.
- (16) Letterman Army Institute of Research.
- (17) US Army Research Institute of Environmental Medicine.
- (18) US Army Aeromedical Research Laboratory.
- (19) US Army Medical Bioengineering Research and Development Laboratory.
- (20) Special Foreign Activity (Walter Reed Army Institute of Research).

*k.* On health and medical matters, including the utilization of Army Medical Department professional personnel, The Surgeon General has direct access to the Secretary of the Army and the Chief of Staff.

**2-36. The Judge Advocate General.** The Judge Advocate General serves as the military legal advisor of the Secretary of the Army and all officers and agencies of the Army. He has staff responsibility for an

Army-wide legal service, makes recommendations concerning the establishment of Army legal offices, and exercises technical supervision over all Army legal offices.

*a.* He is responsible for—

- (1) The career management of the members of The Judge Advocate General's Corps.
- (2) Professional legal training for the Army.
- (3) Administering the Army claims and legal assistance services.
- (4) Administering the Army system of military justice.

*b.* He is the custodian of general court-martial and real property records and receives, revises, and records the proceedings of courts of inquiry and military commissions.

*c.* He maintains liaison with the Department of Justice and other Federal and State agencies on matters connected with litigation and legal proceedings and exercises staff supervision over this activity within the Army.

*d.* He is the Secretary of the Army's designee to process and make final disposition of complaints filed under Article 138, UCMJ.

*e.* He directs members of The Judge Advocate General's Corps in the performance of their duties.

*f.* He commands the following:

- (1) US Army Claims Service.
- (2) US Army Legal Services Agency.
- (3) The Judge Advocate General's School, US Army.

**2-37. Chief, National Guard Bureau.** The National Guard Bureau is a joint bureau of the Department of the Army and the Department of the Air Force headed by a chief who is the adviser to the Chief of Staff, Army and the Chief of Staff, Air Force on National Guard matters. The National Guard Bureau is the channel of communication between the departments concerned and the several States, Puerto Rico, the Virgin Islands, and the District of Columbia on matters pertaining to the National Guard, the Army National Guard of the United States, and the Air National Guard of the United States (10 U.S.C. 3015).

*a.* AR 130-5/AFR 45-2 prescribes the orga-

nization and functions of the National Guard Bureau.

b. The Chief, National Guard Bureau (CNGB) is the adviser to the Chief of Staff, Army on National Guard matters. Under the General Staff supervision of the Chief, Office of Reserve Components, he has Army Staff responsibility for all matters pertaining to the development and maintenance of the Army National Guard. Operating within established departmental policies, he—

(1) Participates with other Army Staff agencies in the formulation and development of DA policies affecting the Army National Guard and the Army National Guard of the United States.

(2) Advises all other elements of the Army Staff on Army National Guard matters.

(3) Is the Budget Program and Appropriations Director of OMARNG, MCARNG, and National Guard Personnel, Army.

(4) Has staff responsibility, as Program Element Director, for the ARNG portion of Major Program 5 of the Five Year Defense Program.

(5) Is responsible for the development and maintenance of Annex I, ARNG Unit Program, Reserve Component Troop Basis of the Army.

c. The CNGB exercises supervision and control of the National Guard Computer Center and has staff responsibility for the ARNG automated data processing systems.

d. He administers Army National Guard Technician personnel authorization under the provisions of section 709, title 32, U.S.C.

**2-38. Chief of Information.** The Chief of Information is directly responsible to the Chief of Staff, Army.

a. He has responsibility for—

(1) All matters pertaining to public information, command information, and community relations.

(2) Department of the Army information plans and programs in support of Army basic plans and programs.

b. He has operational control over the US Army Field Band.

c. He commands the following—

(1) US Army Hometown News Center.

(2) US Army Command Information Unit.

(3) New York Branch, OCINFO.

(4) Los Angeles Branch, OCINFO.

d. The Chief of Information serves as a member of the Department of the Army Classification Review Committee (DACRC). The DACRC passes upon requests from agencies or individuals for access to or release of classified information of the Army pursuant to Executive Order 11652, Classification and Declassification of National Security Information and Material.

e. In discharging these responsibilities, equitable consideration is given to the Active Army and the Reserve Components.

**2-39. Chief of Military History.** The Chief of Military History is the adviser to the Chief of Staff on historical matters. Under the general staff supervision of the Deputy Chief of Staff for Military Operations, he has Army Staff responsibility for formulation and execution of the Army Historical Program.

a. He has staff responsibility for—

(1) The coordination and supervision of all Army historical matters, including historical properties.

(2) Preparation and publication of histories required by the Army.

(3) Formulation of historical background and precedent required for the development of military plans, policies, doctrine, and techniques.

(4) Maintenance of repository for the collection and preservation of historical documents relating to the US Army.

b. He provides historical material and assistance to and maintains liaison with public and private agencies and individuals to stimulate interest and study in the field of military history.

c. He commands the Center of Military History.

d. In discharging these duties equitable consideration is given to the impact on the Active Army and the Reserve Components.

**2-40. Chief, Army Reserve.** The Chief, Army Reserve is the adviser to the Chief of Staff on Army Reserve matters. Under the general staff supervision of the Chief, Office of

Reserve Components, he has Army Staff responsibility for all matters pertaining to the development and maintenance of the Army Reserve. He has staff responsibility for—

*a.* Participating with other Army Staff agencies in the formulation and development of Department of the Army policies for development and maintenance of the Army Reserve.

*b.* The implementation and execution of approved plans, policies, and programs pertaining to the Army Reserve.

*c.* Serving as Appropriations Director of Reserve Personnel, Army; OMAR; and MCAR.

*d.* Serving as Program Element Director of the USAR portion of Major Program 5 of the Five Year Defense Program.

*e.* The development and maintenance of Annex III, USAR Unit Allocation of the Reserve Component Troop Basis of the Army.

*f.* Providing policy programs, and financing for the USAR Technician Program.

*g.* The USAR portions of automated data processing programs and policy utilized in the management and operation of the USAR.

**2-41. The Provost Marshal General.** The Provost Marshal General, under the General Staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the broad functions of law enforcement, crime prevention; correction, custody and care of military prisoners, protective services; and the DOD Enemy Prisoner of War/Detainee Program. In discharging these responsibilities, equitable consideration is given to the Active Army and the Reserve Components.

*a.* He has staff responsibility for—

(1) Preservation of order and law enforcement.

(2) Crime prevention.

(3) Apprehension of absentees.

(4) Formulation of policy on protection of individuals and property.

(5) Correction, custody, care, restoration, clemency, and parole of military prisoners.

(6) Motor vehicle traffic supervision to include accident investigation, traffic control, and traffic law enforcement.

(7) Planning, development, and adminis-

tration of programs for personnel captured or detained by US Armed Forces while such personnel are in custody of US Armed Forces.

(8) Supervising the operation of the United States Prisoner of War/Civilian Internee Information Center when required.

(9) In coordination with OACSFOR, identifying requirements for development of doctrine, organizations, force structure, and materiel for provost marshal and military police areas of interest.

(10) Establishing policy relating to reporting procedures for Army serious incidents which may embarrass or be of concern to the Departments of the Defense or Army.

(11) Establishing policies, procedures, and standards concerning operation of correctional custody facilities.

*b.* He maintains liaison with Federal and State agencies concerning law enforcement, corrections, and criminal matters affecting the Department of the Army.

*c.* Under the general staff supervision of the Deputy Chief of Staff for Military Operations, The Provost Marshal General has Army Staff responsibility for providing information to the Department of Justice on Army training and logistical support available to civil law enforcement agencies in conjunction with their civil disturbance activities, and for developing and monitoring training support programs as required.

*d.* He commands the following:

(1) US Army Retraining Brigade.

(2) United States Disciplinary Barracks.

**2-42. Chief of Personnel Operations.** The Chief of Personnel Operations, under the General Staff supervision of the Deputy Chief of Staff for Personnel, is responsible for providing advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and all other elements of the Department of the Army with respect to military personnel career management, assignment, and development; personnel information systems; and military personnel administration. He commands the US Army Military Personnel Center and its subordinate activities.

**2-43. Chief, United States Army Audit Agency.** The Chief, US Army Audit Agency, under the General Staff supervision of the Comptroller of the Army, is responsible for providing advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and all other elements of the Department of the Army with respect to Army-wide audit service.

**2-44. Personal Staff.** The personal staff to the Chief of Staff includes his aides, The Inspector General, The Chief of Chaplains, and any other members of the Army Staff whose activity he desires to coordinate directly or whose duties impinge upon the entire spectrum of command. These officers function within the General Staff but report directly to the Chief of Staff rather than through normal staff channels.

**2-45. The Inspector General.** The Inspector General is a confidential agent of the Secretary of the Army and the Chief of Staff, United States Army as provided for by section 3039(a) of Title 10 U.S.C. He serves on the personal staff of the Chief of Staff. He is charged with the responsibility for inquiring into and reporting upon matters influencing the performance of mission and the state of discipline, efficiency, economy, and morale of the Army. He maintains day-to-day surveillance of the Army-wide technical proficiency inspection system and provides detailed policy and guidance pertaining thereto. He performs such other duties as may be prescribed by the Secretary of the Army or the Chief of Staff, or as required by law. In discharging his responsibilities he gives equitable consideration to the Active Army and the Reserve Components.

**2-46. Chief of Chaplains.** The Chief of Chaplains is a member of the personal staff of the Chief of Staff and has Army Staff responsibility for religious, moral, moral leadership,

and human self-development matters Army-wide. He provides advice and assistance to the Secretary of the Army, the Chief of Staff, the Army Staff, and to all other elements of the Department of the Army on matters within his area of responsibility. In discharging these responsibilities, equitable consideration is given to the impact on the Active Army and the Reserve Components.

a. He has responsibility for—

(1) Religious and moral needs of military personnel, their families, authorized civilians, and retired military personnel and their families; religious ministrations and religious education in the Army; pastoral care and counselling; moral leadership and human self-development instruction and orientation for military personnel; research and evaluation in belief and value systems as they pertain to human relations problems which include alcohol and drug abuse, racial tensions, and dissent; religious public information activities; and liaison with the ecclesiastical agencies.

(2) Establishment of denominational operational policies pertaining to Chaplain ministrations to military personnel.

(3) Establishment of professional and educational qualifications for chaplains; determination of denomination quotas; and procurement of qualified clergymen to serve as chaplains during peacetime and, as necessary, to meet mobilization requirements.

(4) Determination of chapel construction requirements; design approval; and establishment of standards and requirements for, and distribution of, ecclesiastical supplies and furniture and equipment for chapels and religious education facilities.

b. He serves as chief of the Chaplains Branch and exercises career management authority over members of the Chaplains Branch.

c. He exercises operational control over the US Army Chaplains Board.

## CHAPTER 3

### MAJOR ARMY COMMANDS

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- 3-1. **United States Army Materiel Command.** See AR 10-11.
- 3-2. **United States Army Communications Command.** See AR 10-13.
- 3-3. **United States Army Intelligence Command.** See AR 10-17.
- 3-4. **Military Traffic Management and Terminal Service.** See AR 10-18.
- 3-5. **United States Army Criminal Investigation Command.** See AR 10-23.
- 3-6. **United States Army Military District of Washington.** See AR 10-30.
- 3-7. **United States Army Training and Doctrine Command.** See AR 10-41.
- 3-8. **United States Army Forces Command.** See AR 10-42.
- 3-9. **United States Army Health Services Command.** See AR 10-43.
- 3-10. **United States Army Security Agency.** See AR 10-122.
- 3-11. **Army Components of unified commands.** The Army components of such subordinate commands, units, installation, and activities as may be assigned to them by HQDA. The establishment and mission of Army component commands are contained in directives of unified commanders and of HQDA. The establishment, mission, and organization of unified commands are set forth in directives of the DOD. The following Army field commands are Army components of the unified commands indicated:

<i>Army component</i>	<i>Unified command</i>
United States Army Air Defense Command ...	Continental Air Defense Command
United States Army Forces Readiness Command .....	United States Readiness Command
United States Army, Alaska .....	United States Alaskan Command
United States Army Forces Southern Command .....	United States Southern Command
United States Army, Europe .....	United States European Command
United States Army, Pacific .....	United States Pacific Command



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By Order of the Secretary of the Army:

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*General, United States Army*  
*Chief of Staff*

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