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ARMY REGULATION

AR 10-5

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# ORGANIZATION AND FUNCTIONS

# DEPARTMENT OF THE ARMY



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HEADQUARTERS, DEPARTMENT OF THE ARMY

JULY 1968

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CHANGE }  
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HEADQUARTERS  
DEPARTMENT OF THE ARMY  
WASHINGTON, D.C., 23 May 1969

**ORGANIZATION AND FUNCTIONS  
DEPARTMENT OF THE ARMY**

**Effective 1 August 1969**

AR 10-5, 31 July 1968, is changed as follows:

1. This change updates existing functional statements of Army Staff responsibilities of DCSOPS, DCSLOG, COA, CORC, ACSFOR, Chief of Engineers, and CAR; adds the functional statement for the new Advanced Aerial Fire Support System Manager; and changes proponentcy of regulation from Comptroller of the Army to Office, Chief of Staff, U.S. Army.
2. New or revised material is indicated by a star.
3. Remove old pages and insert new pages as indicated below.

<i>Remove pages—</i>	<i>Insert pages—</i>
✓ i and ii -----	i and ii
✓ 2-5 through 2-19 -----	2-5 through 2-20
✓ 4-1 and authentication page -----	Authentication page (unnumbered)
Organization chart -----	Organization chart

4. File this change sheet in front of the publication for reference purposes.

The proponent agency of this regulation is the Office, Chief of Staff, U.S. Army. Users are invited to send comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications) to Office, Chief of Staff, U.S. Army, ATTN: CSSMD, Washington, DC 20310.

By Order of the Secretary of the Army:

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*General, United States Army,  
Chief of Staff.*

Official:

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WASHINGTON, D.C., 31 July 1968ORGANIZATION AND FUNCTIONS  
DEPARTMENT OF THE ARMY

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\*This regulation supersedes AR 10-5, 14 September 1966, including all changes.

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## CHAPTER 1

### GENERAL

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**1-1. Scope.** This regulation sets forth the organization and functions of the Department of the Army and the general responsibilities of the heads and commanding generals of its major elements.

**1-2. Definitions.** *a. Department of the Army (DA)* means the executive part of the department and all field headquarters, forces, Reserve components, installations, activities, and functions under the control or supervision of the Secretary of the Department. (Section 101(5), title 10, United States Code.)

*b. Headquarters, Department of the Army (HQDA)* means the executive part of the DA at the seat of government. It exercises directive and supervisory functions over the DA. It is not restricted to agencies and personnel located in the District of Columbia, but includes dispersed agencies and personnel performing "national headquarters" functions, as distinguished from "field" or "local" functions.

*c. Army field commands* means all of the DA exclusive of that part defined as HQDA by *b* above. Army field commands comprise all field headquarters, forces, Reserve components, installations, activities, and functions under the control or supervision of the Secretary of the Army.

**1-3. Objective.** The objective of the Army is set forth in section 3062(a) and (b), title 10, United States Code, which states—

"(a) It is the intent of Congress to provide an Army that is capable, in conjunction with the other armed forces, of—

- (1) preserving the peace and security and providing for the defense of the United States, the Territories, Commonwealths, and possessions, and any areas occupied by the United States;
- (2) supporting the national policies;
- (3) implementing the national objectives; and
- (4) overcoming any nations responsible for aggressive acts that imperil the peace and security of the United States.

"(b) In general, the Army, within the Department of the Army, includes land combat and service forces and such aviation and water transport as may be organic therein. It shall be organized, trained, and equipped primarily for prompt and sustained combat incident to operations on land. It is responsible for the preparation of land forces necessary for the effective prosecution of war except as otherwise assigned and, in accordance with integrated joint mobilization plans, for the expansion of the peacetime components of the Army to meet the needs of war."

**1-4. Functions.** *a.* Functions of the military departments and the military services are set forth in section V, AR 10-1.

*b.* The functions of the DA and the primary and collateral functions of the Army are set forth in section V, A, AR 10-1.

## CHAPTER 2

### HEADQUARTERS, DEPARTMENT OF THE ARMY

#### SECTION I. OFFICE OF THE SECRETARY OF THE ARMY

**2-1. Office of the Secretary of the Army.** The Office of the Secretary of the Army is composed of the Secretary, the Under Secretary, four Assistant Secretaries, the Director of Civil Defense, the General Counsel, the Administrative Assistant, the Chief of Legislative Liaison, the Chief of Public Information, and such staff as may be required.

**2-2. Secretary of the Army.** *a.* The powers and duties of the Secretary of the Army are set forth in section 3012 (b), (c), (d), (e), (f), and (g), title 10, United States Code, which states—

“(b) The Secretary is responsible for and has the authority necessary to conduct all affairs of the Department of the Army, including—

- (1) functions necessary or appropriate for the training, operations, administration, logistical support and maintenance, welfare, preparedness, and effectiveness of the Army including research and development; and
- (2) such other activities as may be prescribed by the President or the Secretary of Defense as authorized by law.

He shall perform such other duties relating to Army affairs, and conduct the business of the Department in such manner, as the President or the Secretary of Defense may prescribe. The Secretary is responsible to the Secretary of Defense for the operation and efficiency of the Department. After first informing the Secretary of Defense, the Secretary may make such recommendations to Congress relating to the Department of Defense as he may consider appropriate.

“(c) The Secretary may assign such of his duties as he considers appropriate to the Under Secretary of the Army and to the Assistant Secretaries of the Army. Officers of the Army shall, as directed by the Secretary, report on any matter to the Secretary, the Under Secretary, or an Assistant Secretary.

“(d) The Secretary or, as he may prescribe, the Under Secretary or an Assistant Secretary shall supervise all matters relating to—

- (1) the procurement activities of the Department of the Army; and
- (2) planning for the mobilization of materials and industrial organizations essential to the wartime needs of the Army.

“(e) The Secretary, as he considers appropriate, may assign, detail, and prescribe the duties of members of the Army and civilian personnel of the Department of the Army.

“(f) The Secretary may change the title of any other officer, or of any activity, of the Department of the Army.

“(g) The Secretary may prescribe regulations to carry out his functions, powers, and duties under this title.”

*b.* The Secretary of the Army, pursuant to Executive Order 10952 of July 20, 1961 (26 F.R. 6577 as amended), has been assigned responsibility for the development and execution of the civil defense program assigned by the President to the Secretary of Defense.

**2-3. Authority of the Under and Assistant Secretaries, the Director of Civil Defense, the General Counsel, and the Administrative Assistant.** Subject to the direction and control of the Secretary of the Army, the Under Secretary of the Army, the Assistant Secretaries of the Army, the Director of Civil Defense, the General Counsel, and the Administrative Assistant are authorized and directed to act for the Secretary of the Army within their respective fields of responsibility as set forth in DA General Orders and as further directed by the Secretary. This authority extends not only to actions within the DA, but also to relationships and transactions with the Congress and other governmental and nongovernmental organizations and individuals. These officials are responsible for the exercise of direction and supervision over matters pertaining to the formulation, execution, and review of policies, plans, and programs within their respective functional areas, including the establishment of objectives and appraisal of performance.

**2-4. Under Secretary of the Army.** The Under Secretary of the Army is the deputy to the Secretary of the Army, and, as his principal civilian assistant, acts with full authority of

the Secretary in the general management of the Department. In addition he is responsible for the following:

*a.* International and Civil Affairs, including—

(1) Civil administration of the Ryukyu Islands.

(2) Canal Zone Government and Panama Canal Company.

(3) Military support of civil defense and of civil authorities in natural disaster relief, including serving as contact point between the Director of Civil Defense and the Army Staff.

(4) Cold war activities, including special warfare, civic actions, and counterinsurgency.

(5) Intelligence, counterintelligence, and communications security.

(6) Sea Level Canal affairs.

*b.* Personnel security and disciplinary matters, including custody of military prisoners.

*c.* Operations research.

*d.* Civil disturbance control matters.

**2-5. Assistant Secretary of the Army (Financial Management).** The Assistant Secretary of the Army (Financial Management) is responsible for the following:

*a.* Programing concepts and systems.

*b.* Budget and funding.

*c.* Cost methodology, factors, and analysis.

*d.* Accounting matters, including disbursement and collection of funds.

*e.* Audit activities, claims, reports of survey, and matters pertaining to loss of funds.

*f.* Automatic data processing program, including selection and acquisition of equipment and associated software and ADP services.

*g.* Management information systems including progress and statistical reporting.

*h.* Contract financing.

*i.* Contracts for management studies.

*j.* Working capital funds, including stock funds and industrial funds.

*k.* International balance of payments activities.

**2-6. Assistant Secretary of the Army (Installations and Logistics).** The Assistant Secretary of the Army (Installations and Logistics) is responsible for the following:

*a.* Determination of materiel requirements.

*b.* Procurement and production.

*c.* Materiel management.

*d.* Logistic services.

*e.* Military Assistance Program (exclusive of Financial Management).

*f.* Industrial mobilization.

*g.* Installation planning and programing.

*h.* Facilities and real property management.

*i.* Construction.

*j.* Family housing.

**2-7. Assistant Secretary of the Army (Manpower and Reserve Affairs).** The Assistant Secretary of the Army (Manpower and Reserve Affairs) is responsible for the following:

*a.* Manpower management.

*b.* National Guard, Reserve, and ROTC affairs.

*c.* Personnel management.

*d.* Education and individual training.

*e.* Human factors research (in coordination with the Assistant Secretary of the Army R & D).

*f.* Employment policy and employee-management relations.

*g.* Morale and welfare.

*h.* Civil rights and equal opportunity.

**2-8. Assistant Secretary of the Army (Research and Development).** The Assistant Secretary of the Army (Research and Development) is responsible for the following:

*a.* Research and development, including—

(1) Basic and applied research.

(2) Research, development, test, and evaluation (RDTE) of weapons, weapons systems, and Army materiel.

(3) RDTE budget and funding programs.

(4) Acquisition and utilization of research and development facilities and equipment.

(5) RDTE procurement, including the application of procurement policy thereto.

(6) Integration of technology with military requirements.

(7) Army Scientific Advisory Panel Matters.

*b.* Mapping and geodetic programs.

**2-9. Director of Civil Defense.** The Director of Civil Defense is responsible for the formulation, development, execution, and administration of the national civil defense program. This includes—

*a.* Fallout shelter program.

b. Civilian chemical, biological, and radiological (CBR) warfare defense program.

c. Civil defense warning, alerting, and communications.

d. Emergency assistance to State and local governments in a post-attack period.

e. Protection and emergency operational capability of State and local governments.

f. Financial assistance and donation of Federal surplus property to the States for civil defense purposes.

g. Post-attack damage assessment.

h. Civil defense research and development.

i. Civil defense training, education, public information, and industrial participation.

j. Advising the Secretary of the Army on policy and program aspects of military support of civil defense.

**2-10. General Counsel.** The General Counsel is directly responsible to the Secretary of the Army. He serves as civilian legal advisor to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army and provides professional guidance to the legal staff of the Director of Civil Defense. In addition, he acts as Special Assistant to the Secretary of the Army for Civil Functions and is assigned responsibility for the civil functions of the DA.

**2-11. The Administrative Assistant.** The Administrative Assistant is directly responsible to the Secretary of Army. He serves as an assistant to the Secretary on matters pertaining to the administration of the Office of the Secretary of the Army and the HQDA. Specifically, he is responsible for—

a. Acting for the Secretary of the Army in an extensive variety of day-to-day matters, when consistent with known attitudes of the Secretary, oral delegations, or precedents of long standing. Conducts studies and analyses as directed.

b. Acting for the Secretary of the Army on policy matters relating to administrative services by and for the HQDA and supervising control of general purpose space in the Washington, D.C., area, employment coordination for the Washington, D.C., commuting area, and the operations of the Defense Telephone Service-Washington and the Defense Supply Service-Washington.

c. Administering, pursuant to the policy direction of the Under Secretary of the Army, the DA civilian personnel security program.

d. Providing effective administration of the Office of the Secretary of the Army, including comprehensive management programs, administrative coordination of Secretarial level actions, personnel administration, security, and correspondence and records administration.

e. Administering the DA Committee Management Program.

**2-12. Chief of Legislative Liaison.** The Chief of Legislative Liaison is directly responsible to the Secretary of the Army and is responsive to the Chief of Staff for the formulation, coordination, and supervision of policies and programs concerning the Army's relations with the Congress. He is responsible for liaison between the Army and Members and Committees of Congress, except with the appropriations committees in areas affecting budgets, appropriations, and related financial matters, and except for civil works, civil defense, and printing matters. Specifically, the Chief of Legislative Liaison is responsible for—

a. Providing advice on the status of Congressional developments affecting the army and on legislative aspects of Army policies, plans, and programs.

b. Providing a central point for DA contact with Members and Committees of the Congress.

c. Providing prompt, coordinated, and factual information on Army policies and operations in response to inquiries received from Members and Committees of the Congress.

d. Coordinating, monitoring, and reporting on legislative and investigative actions of interest to the Army, and providing counsel to Army witnesses called to appear before legislative or investigative committees.

**2-13. Chief of Public Information.** The Chief of Public Information is directly responsible to the Secretary of the Army and is responsive to the requirements of the Chief of Staff in public information matters. Specifically, he is responsible for—

a. Formulating Army public information policies.

b. Advising the Secretary of the Army, the

Chief of Staff, and agencies of the DOD on public information matters relating to public understanding and support of the Army.

c. Advising and assisting the Secretary of Defense, through the Assistant Secretary of Defense (Public Affairs) in the development and accomplishment of DOD information objectives, as requested.

d. Coordination and supervision of the worldwide implementation of public information policies and programs of the DA.

e. Supervision of the Army's public information security review program in the field.

f. Serving as designated agent in the Office of the Secretary of the Army for implementation of section 18, Executive Order 10501 (DA Bul 18, 1953), within the DA, to insure that no information is withheld which the people of the United States have a right to know. Processes requests from external agencies or individuals for access to or release of classified information in Army custody under this paragraph.

## Section II. THE ARMY STAFF

**2-14. Army Staff.** a. The Army Staff is that portion of the staff of the Secretary of the Army at the seat of government, which is presided over by the Chief of Staff. It includes a general staff and special staff as defined hereinafter.

b. The duties of the Army Staff are set forth in section 3032 (a) and (b), title 10, United States Code, as amended, which states—

“(a) The Army Staff shall furnish professional assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army.

“(b) Under the direction and control of the Secretary, the Army Staff shall—

- (1) prepare for such employment of the Army, and for such recruiting, organizing, supplying, equipping, training, serving, mobilizing, and demobilizing of the Army, as will assist in the execution of any power, duty, or function of the Secretary or the Chief of Staff;
- (2) investigate and report upon the efficiency of the Army and its preparation for military operations;
- (3) prepare detailed instructions for the execution of approved plans and supervise the execution of those plans and instructions;
- (4) act as agent of the Secretary and the Chief of Staff in coordinating the action of all organizations of the Department of the Army; and
- (5) perform such other duties, not otherwise assigned by law, as may be prescribed by the Secretary.”

c. The Army Staff is organized as a balanced functional and systems oriented entity. Each of its members is charged with performing specifically identified functions which, together, embrace all elements of the mission of the Army. Each represents the Chief of Staff in his area of interest and is responsible through prescribed channels to the Chief of Staff and the Secretary of the Army. Each represents the Army on all matters under his staff cognizance, within the

guidance of his designated superiors, to his counterparts in the Office, Secretary of Defense, other governmental agencies, the Congress, and the public. Collectively, the Army Staff acts as the agent of the Secretary and the Chief of Staff in supervising the plans, duties, and operations of all organizations of the Army. Individually, each of its members either directly or indirectly is concerned with all Army affairs. Interchange of information and integration of staff actions among members are essential to its effective functioning as a single coordinating unit. To facilitate information flow and coordination, and to reduce the span of control that otherwise would be required of the Chief of Staff and the Vice Chief of Staff, designated elements of the Special Staff are placed under the general staff supervision of designated agencies of the General Staff. However, General and Special Staff agencies are authorized direct communication and access to one another in their respective areas of interest.

**2-15. Army General Staff.** a. The Army General Staff consists of designated officers assigned to the Office of the Chief of Staff, offices of the Deputy Chiefs of Staff, Office of the Comptroller of the Army, Office of the Chief of Research and Development, Office of the Chief, Office of Reserve Components, offices of the Assistant Chiefs of Staff, the Army Reserve Forces Policy Committee (to include resident members only), and such other offices as may be designated by the Secretary of the Army. These offices are termed Army General Staff agencies.

b. Under the direction of the Chief of Staff, the Army General Staff renders professional advice and assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army, in developing and providing broad basic policies, plans and programs for the guidance of the DA. The Army General Staff specifically assists the Secretary of the Army in the preparation and issuance of directives and programs to implement such plans and policies, and in the supervision of the execution and implementation of these directives and programs.

★2-16. **Office of the Chief of Staff.** The Office of the Chief of Staff is composed of the Chief of Staff, Vice Chief of Staff, SAFEGUARD System Manager, Assistant Vice Chief of Staff, Director for Civil Disturbance Planning and Operations, Secretary of the General Staff, and such staff as may be required.

2-17. **Chief of Staff.** The duties of the Chief of Staff are set forth in section 3034 (c) and (d), title 10, United States Code, as amended, as follows:

“(c) Except as otherwise prescribed by law and subject to section 30.12 (c) and (d) of this title, the Chief of Staff performs his duties under the direction of the Secretary of the Army, and is directly responsible to the Secretary for the efficiency of the Army, its preparedness for military operations, and plans therefor.

“(d) The Chief of Staff shall—

- (1) preside over the Army Staff;
- (2) send the plans and recommendations of the Army Staff to the Secretary, and advise him with regard thereto;
- (3) after approval of the plans or recommendations of the Army Staff by the Secretary, act as the agent of the Secretary in carrying them into effect;
- (4) exercise supervision over such of the members and organizations of the Army as the Secretary of the Army determines.<sup>1</sup> Such supervision shall be exercised in a manner consistent with the full operational command vested in unified or specified combatant commanders under section 124 of this title;
- (5) perform the duties described for him by sections 141 and 171<sup>2</sup> of this title and other provisions of law; and

<sup>1</sup> The Chief of Staff is authorized by the Secretary of the Army to supervise the members and the organization of the Army.

<sup>2</sup> These sections respectively show membership of the Chief of Staff on the Joint Chiefs of Staff and the Armed Forces Policy Council.

- (6) perform such other military duties, not otherwise assigned by law, as are assigned to him by the President.”

2-18. **Vice Chief of Staff.** The Vice Chief of Staff is the principal assistant and advisor to the Chief of Staff. By delegation of the Chief of Staff, the Vice Chief of Staff has authority to perform any statutory or other duties which the Chief of Staff is required or authorized to perform with respect to the DA. In the performance of his duties, the Vice Chief of Staff is responsible for effective administration and management of the Army Staff and insures coordination of the Deputy Chiefs of Staff and the heads of Army Staff agencies reporting to the Chief of Staff.

★2-19. **SAFEGUARD System Manager.** The SAFEGUARD System Manager is the principal assistant and staff advisor to the Secretary of the Army and the Chief of Staff and the single DA contact point for all SAFEGUARD program matters. He exercises DA executive authority over the approved program and its resources and, within the instructions of the Chief of Staff, he exercises staff supervision over all Army Staff elements and DA participating organizations for planning, directing, and controlling the program. He is responsible for developing and assuring timely, effective deployment of the SAFEGUARD System. He commands the SAFEGUARD System organization.

2-20. **Assistant Vice Chief of Staff.** The Assistant Vice Chief of Staff is the principal assistant to the Chief of Staff and the Vice Chief of Staff for developing guidance and integrating the efforts of the Army Staff to improve the management and utilization of Army resources, including personnel, materiel, forces, facilities and funds. He is responsible for the following:

a. An Army-wide Chief of Staff study effort to improve performance and effectiveness in all functional areas.

b. Developing and integrating the DA Management Information System so that commanders at all levels can identify major problem areas as soon as possible and evaluate alternatives.

c. Developing and monitoring manual and automated force planning models, including costing and force mix performance characteristics and combat effectiveness aspects to assess rapidly the effectiveness and costs of force structure alternatives and identify tradeoffs.

d. Coordinating evaluation of force structure alternatives to insure integrated resource implication analysis for manpower, materiel, and funds.

e. Recommending establishment of thresholds below the level of the Secretary of the Army for the approval of force structure and related manpower and equipment requirements authorization documents.

f. Developing general guidance to Army Staff agencies on force oriented issues and Draft Presidential Memoranda which directly involve Army resources to insure responsiveness and validity of agency inputs, reviewing agency inputs to insure that requirements are met fully and integrating inputs, as appropriate, and processing DA views, with recommendations through the Chief of Staff to the Secretary.<sup>3</sup>

g. Prescribing guidance and monitoring analyses identifying weapon systems alternatives, resources required to carry out those alternatives, and actions to accomplish preferred alternatives.

h. Coordinating the DA special study program and the DA study system to improve their cohesion, integration, and comprehensiveness.

i. Information on management information systems, weapon systems analyses, and force planning required by outside agencies and maintaining liaison with OSD staff elements and the Army Secretariat.

j. Recommending guidance for, and integrating Army Staff agency recommendations according to Planning, Programming, and Budgeting Cycle timetables.

**★2-21. Director for Civil Disturbance Planning and Operations.** The Director for Civil Disturb-

ance Planning and Operations advises the Secretary of the Army and the Chief of Staff on military support in all matters relating to civil disturbances. He is responsible for the rapid expansion of Federal military capability to respond with large forces and with speed to directives from the President to control multiple concurrent civil disorders; the development of civil disturbance plans for all military departments and services and force requirements to support such plans; the establishment of a DCDPO Watch Team in the Army Operations Center; the supervision and coordination of execution of approved civil disturbance operational plans; increasing and returning to normal, as required, the civil disturbance preparedness condition of designated forces for civil disturbance operations; the development and supervision of communications-electronics support relating to civil disturbances; and monitoring intelligence, training, and logistics activities relating to civil disturbance. Through the DA Special Civil Disturbance Board he monitors the development and testing of civil disturbance control measures and equipment, and the review and updating of appropriate training directives to insure that all services and components are trained in the most advanced techniques of civil disturbance control. He develops policy concerning military support in all matters relating to civil disturbances.

**★2-21.1. Advanced Aerial Fire Support System Manager.** The Advanced Aerial Fire Support (AAFS) System Manager is the principal assistant and staff adviser to the Secretary of the Army and the Chief of Staff for all matters pertaining to the Advanced Aerial Fire Support System (AAFSS) program and is the DA central point of contact for those aspects of the AAFSS program involving analysis of alternative systems and program justification. The AAFS System Manager insures that all aspects of the AAFSS program are properly conceived and executed.

**2-22. Secretary of the General Staff.** The Secretary of the General Staff is the executive assistant to the Chief of Staff and the Vice Chief of Staff. He assists the Vice Chief of Staff in

<sup>3</sup> The Deputy Chief of Staff for Military Operations is responsible for developing guidance, staff processing, and recommendations to the Secretary of the Army and Chief of Staff on those that do not directly involve DA resources and for processing all Draft Presidential Memorandums through the Joint Chiefs of Staff.

managing and coordinating Army Staff activities. He coordinates all activities of the Office of the Chief of Staff. He supervises the activities of the Deputy Secretaries of the General Staff.

**2-23. Army Reserve Forces Policy Committee (section 3033, title 10, United States Code).** The Army Reserve Forces Policy Committee reviews and provides comments through the Office of the Chief of Staff to the Secretary of the Army on major policy matters directly affecting the Reserve components of the Army.

**2-24. Deputy Chief of Staff for Military Operations.** The Deputy Chief of Staff for Military Operations has Army General Staff responsibility for the establishment of requirements for and the utilization of Army forces. He exercises General Staff responsibility for the establishment of requirements for operational readiness of Army forces and for the review of unit readiness reports to monitor and the capability of the Army to accomplish assigned missions. He serves as principal advisor to the Chief of Staff on Joint matters.

a. He is the Army Operations Deputy for the Joint Chiefs of Staff.

★b. He has General Staff responsibility for—

(1) Development of strategic concepts, estimates, plans (including Army aspects of joint plans) and broad force requirements to support plans, including major United States and Allied Army units, and quantitative requirements for nuclear weapons.

(2) Overall roles and missions of the Army.

(3) Determination of Army policies and plans pertaining to nuclear vulnerability analysis, damage assessment, and protective construction criteria.

(4) Supervision of operational readiness of Active Army forces and, in coordination with Chief, Office of Reserve Components, establishment of requirements and standards for the operational readiness of Reserve Component forces.

(5) Coordination of DA strategic studies and related war games and analyses to evaluate United States and Allied strategic force requirements.

(6) Supervision of the Army Command and Control System.

(7) Development of requirements for the interface between strategic and tactical command and control systems.

(8) Supervision and coordination of Army participation in joint and combined operations, to include all troop movements in the continental United States (CONUS) and between CONUS and oversea areas.

(9) Establishment of overall operational priorities for worldwide distribution of personnel and materiel.

(10) Data processing systems in support of all assigned functional areas of responsibility.

(11) Civil defense activities and emergency military support to civil authorities in domestic emergencies, other than civil disturbances.

(12) Overall coordination of the Army Southeast Asia Program Team and its activities.

(13) Development of the Army position on matters pertaining to national security policy and international politico-military affairs.

(14) Army Staff functions pertaining to base rights, status of forces, and similar area command matters.

(15) Development of broad policies and plans for military assistance programs and Army Staff functions pertaining to the operational aspects of military assistance matters, including plans for and implementation of foreign military training programs.

(16) Coordination of Army activities pertaining to stability operations, oversea security operations, counterinsurgency, psychological operations, unconventional warfare, and special activities.

(17) Civil affairs plans, programs, and operations; and civil administration in certain foreign areas.

(18) Development of policy, plans, objectives, and requirements relating to outer space.

(19) Determination of Army policies and plans pertaining to arms control and disarmament.

(20) Program and budget functions within assigned areas of responsibility.

c. He exercises general staff supervision over the Chief of Military History.

★d. He exercises supervision and control of the following:

(1) U.S. Army Strategy and Tactics Analysis Group.

(2) DA Command and Control System Support Office.

(3) U.S. Army Command and Control Support Detachment.

**2-25. Deputy Chief of Staff for Personnel.** The Deputy Chief of Staff for Personnel has Army General Staff responsibility for plans, policies, and programs for the management of military personnel of all components of the Army on active duty; of officers appointed in the USAR with an active duty obligation who do not enter or initial tour of active duty concurrent with their appointment; of the Reserve Officers' Training Corps; and of DA civilian personnel.

a. He has General Staff responsibility for—

(1) Development and administration of a military personnel management system, to include policies and programs for procurement, individual training (less foreign military training), education, retention, career development, distribution, promotion, and separation of military personnel; welfare and morale activities; special services policies; policies, plans, and programs for management of non-appropriated fund activities and welfare funds of the Army; coordination of the use of individual training facilities; and development of requirements for and monitoring personnel research in areas of DCSPER military personnel responsibility.

(2) Plans, policies, and programs of the Reserve Officers' Training Corps and the National Defense Cadet Corps.

(3) Development and administration of a system of decentralized civilian personnel management throughout the DA, to include central policy, program and regulatory control and direction, and evaluation at all echelons.

(4) Development and administration of a system of decentralized safety management throughout the DA, to include central policy, program control and direction, and program evaluation at all echelons.

(5) Establishment of policies and procedures for callup of individuals of the Reserve components, and initiation of action to execute these policies and procedures when required; development, coordination, and publication of the mobilization manpower program and the DA mobilization table of distribution Troop Basis, and monitorship of the Mobilization Designation Program.

(6) Determination of Public Law 313 type civilian personnel position requirements, nominations, and salaries coordinating as appropriate with the Chief of Research and Development.

(7) Formulation, justification, and supervision of execution of those portions of Army programs and budgets pertaining to the Deputy Chief of Staff for Personnel functional area, within the overall guidance and policy developed by the Director of Force Planning and Analysis and the functional guidance and policy developed by the Comptroller of the Army; programing military manpower strengths for the Active Army segment of the Department of Defense manpower program.

(8) Representing the Army Staff on training matters concerning the National War College, the Industrial College of the Armed Forces, and the Armed Forces Staff College.

(9) Military and civilian personnel requirements and administrative support planning in support of United States and Allied Army Forces included in joint and Army operational plans.

(10) Data processing systems in support of all assigned functional areas of responsibility.

b. He exercises General Staff supervision over—

(1) The Adjutant General.

(2) The Surgeon General.

(3) The Chief of Chaplains.

(4) The Provost Marshal General.

(5) The Chief of Personnel Operations.

c. He exercises supervision and control of the following:

(1) The United States Army Recruiting Command.

(2) The United States Military Academy.

(3) The United States Army War College.

(4) The Defense Language Institute.

(5) The Defense Information School.

(6) The United States Army Physical Review Council.

(7) The United States Military Academy Preparatory School.

d. The Office of the Director of the Women's Army Corps is assigned to the Office of the Chief of Staff and is attached for administrative purposes to the Office of the Deputy Chief of Staff for Personnel. The Director of the Women's Army Corps advises the Secretary of the Army and the Chief of Staff on matters relating to the Women's Army Corps.

**2-26. Deputy Chief of Staff for Logistics.** The Deputy Chief of Staff for Logistics has Army General Staff responsibility for the management of DA logistical activities.

a. He has General Staff responsibility for—

(1) Development and supervision of the Army logistic organization and system, including policies, doctrine, and standards.

(2) Logistic planning in support of United States and Allied Army Forces included in combined joint or Army operational and strategic plans, including the logistic aspects of worldwide operational readiness of United States forces and materiel, and the logistic position on DA force structure and force objectives.

(3) Management of materiel and supplies including determination of requirements, and plans, policies and programs for production, supply, materiel maintenance, and materiel activities and services, and support of materiel systems from the completion of production validation through disposal.

(4) Planning and programing of procurement and production requirements in the materiel acquisition process; surveillance over the production/delivery/disposal phases of materiel life-cycle management and their operational interrelationships; and primary action on procurement-related matters in the Army Staff.

(5) Logistic plans, policies, and programs for military construction, family housing, real property management, and operation and maintenance of Army facilities. (Excludes policy and planning for construction and utilization of facilities for the Army Reserve components not on active duty.)

(6) Management and performance analysis of stock funds, industrial funds, and inventory accounting systems for logistic management purposes.

(7) Development and supervision of Army logistic support of international logistic activities to include Military Sales, Grant Aid, and Cooperative Logistics Programs.

(8) Army interservice supply operations.

(9) Programs 4 and 7 and assigned logistic areas of other programs/program elements of the Army portion of the Five Year Defense Program, including Materiel and Construction annexes, Five Year Installation Plan, and Installations Stationing Plan for Army Mobilization Program.

(10) Transportation and related transportation services required for the movement of persons and things for the Army and as assigned for the Navy, Air Force, and other governmental agencies, to include transportation engineering; strategic movement matters, and transportation of the strategic mobility segment of Army logistic plans in support of United States and Allied Army Forces; strategic mobility planning; plans, policies, and programs for land transportation, traffic management, movement control, operation of water terminals, and for rail, watercraft, and administrative use vehicle operations and utilization.

(11) International coordination for the standardization of transportation policies and procedures

(12) Formulation, justification, and supervision of those portions of Army programs and budgets pertaining to the logistic area within the overall guidance and policy developed by the Assistant Vice Chief of Staff and the functional guidance and policy developed by the Comptroller of the Army.

(13) Administering the Armed Forces Industrial Defense Program; and administering related functions assigned to the Secretary of Defense by Section 5b of the Internal Security Act of 1950 as amended.

(14) Installations stationing planning.

(15) Data processing systems in support of all assigned functional areas of responsibility.

b. On routine administrative and operational Military Assistance Program logistical mat-

ters, except those of a financial management nature, the Deputy Chief of Staff for Logistics has direct access to the Assistant Secretary of Defense (International Security Affairs).

c. He acts for the Chief of Staff as the Program Manager for the Army Cost Reduction Program.

d. He monitors the activities of the DOD and other governmental agencies which provide logistic support to the Army.

★e. He exercises general staff supervision over the Chief of Support Services.

★f. The responsibilities herein assigned do not extend to the civil functions of the Chief of Support Services.

**2-27. Comptroller of the Army.** ★a. The Comptroller of the Army has General Staff responsibility for—

(1) Finance and accounting, fiscal, audit, budgetary, progress and statistical reporting, reports control, cost analysis, and management analysis activities of the Army.

(2) Independent review and analysis of Army programs and performance of major commands or in functional areas.

(3) Legislative policies and programs pertaining to appropriation acts and liaison with appropriations committees of the Congress on matters affecting budgets, appropriations, and financial matters, including responding to appropriations committee investigations and inquiries directed toward such matters.

(4) Management analyses and studies to identify and resolve problems in existing systems and procedures crossing organizational or functional lines.

(5) Research, analyses, studies, and tests for developing or improving multifunctional management approaches or systems.

(6) Development of the Army Resource Management System.

(7) Overall management improvement and related policies and concepts, to include scope or coverage of improvement efforts and promotion of an improvement consciousness, environment, and capability for innovation throughout the Army.

(8) Updating the Army portion of the Five Year Defense Program, and compilation

and dissemination of Army program and budget guidance to major commands and separate operating agencies.

(9) Management information systems in support of all assigned functional areas of responsibility.

b. He exercises general staff supervision over the Chief, United States Army Audit Agency.

★c. He exercises supervision and control of the following:

(1) The Finance Center, United States Army.

(2) The Finance and Accounts Office, United States Army.

(3) The United States Army Information and Data Systems Command.

(4) The United States Army Field Operating Cost Agency.

d. The Comptroller of the Army is under the direction and supervision of, and is directly responsible to, the Assistant Secretary of the Army (Financial Management) for financial management matters, by delegation of the Secretary of the Army, with concurrent responsibility to the Chief of Staff.

e. Within his scope of responsibility, the Comptroller of the Army's relationship to the Chief of Staff and the Army Staff corresponds to that of a Deputy Chief of Staff.

**2-28. Chief of Research and Development.** The Chief of Research and Development, under the functional supervision of the Assistant Secretary of the Army (Research and Development), and responsible to the Chief of Staff, has Army General Staff responsibility for DA research and development activities.

a. He has General Staff responsibility for—

(1) Planning, coordinating, and supervising all Army research, development, test, and evaluation including review and analysis, research and development objectives, policies, and funds essential to the discharge of this responsibility.

(2) RDTE plans, projects, tasks, and priorities relating thereto.

(3) Management of the research and development of materiel during its life cycle from the concept phase through the satisfactory completion of production validation.

(4) Research and development aspects of international programs to include DA participation in the American, British, Canadian and Australian Army Standardization Program, the cooperative research and development activities under the direction of the NATO Conference of National Armaments Directors, the United States-United Kingdom Cooperative Research and Development Program, the United States-Canadian Defense Development Sharing Program, the Air Standardization Coordination Committee Program, the Mutual Weapons Development Data Exchange Program and the Defense Development Exchange Program, the Technical Cooperation Program, all other international research and development programs, and the exchange of classified research and development information with foreign nations.

(5) Formulation, justification, and supervision of execution of those portions of Army programs and annual military budgets which pertain to RDTE, within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army.

(6) Data processing systems in support of all assigned areas of responsibility.

(7) DA Systems Staff Officer responsibility for NIKE X/NIKE ZEUS.

b. He has responsibility for determining requirements, and the priorities therefor, for that intelligence needed to support research and development activities and for insuring that this intelligence is utilized in the research and development of weapons systems, materiel, and equipment for the U.S. Army.

c. He is responsible for monitoring all activities of the Army and other Government agencies related to space, to include advising the Deputy Chief of Staff for Military Operations in the development of policy, plans, objectives, and requirements related to space.

d. Within his area of staff responsibility and within governing procurement policies and procedures of the DOD and DA, the Chief of Research and Development has the authority to procure supplies and services as necessary to effectuate the Army Research Program.

e. Within his scope of responsibility, he has a relationship to the Chief of Staff and the

Army Staff corresponding to that of a Deputy Chief of Staff.

f. He directs the activities of the U.S. Army Research Office.

#### 2-29. Chief, Office of Reserve Components.★

The Chief, Office of Reserve Components, is directly responsible for Reserve affairs to the Chief of Staff (Section 264(a), title 10, United States Code), and has Army General Staff responsibility for the development of the Reserve forces of the Army. He has the authority and the responsibility within the Army Staff for general staff supervision and coordination of the plans, policies, and programs of the Reserve components not on active duty (except for officers appointed in the USAR with an active duty obligation who do not enter on initial tour of active duty concurrent with their appointment).

a. He has General Staff responsibility for—

(1) Development of plans and programs to produce the individuals and units of the Reserve components to fulfill requirements of mobilization plans and approved contingency actions.

(2) Development and supervision of the Reserve Components Program and the Reserve Components Mobilization Program.

(3) Personnel and training policies, plans, and programs for individuals and units of the Reserve components not on active duty, in consonance with overall Army policy, and monitorship and position approval of that portion of the Mobilization Designation Program which pertains to general officers.

(4) Development of Reserve component needs for materiel and supplies, and development of policy pertaining to priorities, distribution, and utilization of materiel and supplies within the Reserve components.

(5) Policies, priorities, and planning pertaining to the requirements for and the construction and utilization of facilities for the Reserve components.

★(6) Operational readiness of the Reserve components, to include—

(a) Supervision of the attainment of readiness standards by Reserve component forces.

(b) Review of Reserve component readiness reports and provision of periodic input to DCSOPS.

(c) Conduct of readiness visits to Reserve component units as required.

(d) Coordination of Army Staff action on readiness deficiencies of the Reserve components with concerned agencies to insure corrective action.

(7) Development of detailed plans and procedures for total or partial mobilization and demobilization of Reserve component units and individuals in conformity with Army mobilization plans or approved contingency actions to include selection of Reserve component units to be mobilized.

b. He exercises general staff supervision of the Army Reserve component activities of the Chief, National Guard Bureau, and of the Chief, Army Reserve.

c. Within his scope of responsibility, the Chief, Office of Reserve Components, has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

★d. The Provisions outlined above do not affect the functions of the Chief, National Guard Bureau (Sections 264(a) and 3015, title 10, United States Code), and the Chief, Army Reserve (Sections 264(a) and 3019, title 10, United States Code) who have the authority to advise the Chief of Staff directly on matters pertaining to the Army National Guard and U.S. Army Reserve.

**2-30. Assistant Chief of Staff for Force Development.** The Assistant Chief of Staff for Force Development has Army General Staff responsibility for the development of Army forces.

a. He has General Staff responsibility for—

(1) Preparation of Active Army force development plans and detailed Army force structures; supervision of implementation of force development plans within approved broad United States and Allied Army force requirements; and establishment of readiness capabilities for specific units in coordination with the Deputy Chief of Staff for Military Operations and other Army General Staff agencies.

(2) Overall mobilization and demobilization planning; development of Reserve component force structures; and coordination of the development of the Reserve Component Troop Basis.

(3) Programming civilian manpower strengths by function for budget estimates and program planning.

(4) Allocation and control of military and civilian manpower authorizations for major commands and separate agencies. Development of criteria for utilization of manpower; development and publication of staffing guides; conduct of manpower utilization surveys of major Army commands; and staff supervision, review, and monitorship of the manpower utilization survey program.

(5) Supervision of development of training concepts, policies, and programs for units of the Active Army and, when federalized, the Reserve components. Supervises DA participation in planning, executing, and evaluating field training exercises and maneuvers to include joint training exercises and strategic mobility exercises. In coordination with other Army Staff agencies, supervises development of DA programs for training literature, ammunition for training, and training aids and devices; supervises training in selected general military subjects and new equipment training; determination of total DA training facility requirements; and monitorship of the status of training facilities.

(6) Formulation, justification, and supervision of those portions of Operation and Maintenance, Army programs and budgets for operating forces and training activities of the Army within overall program guidance and policy developed by the Assistant Vice Chief of Staff and the functional guidance and policy developed by the Comptroller of the Army.

(7) Coordination and integration of the development, deployment, and support-related activities, and the evaluation, of Army materiel throughout its life cycle.

(8) Operational capability objectives (OCO), qualitative materiel development objectives (QMDO), advanced development objectives (ADO), qualitative materiel require-

ments (QMR), small development requirements (SDR), and priorities related to them.

(9) Reconciliation of military requirements of the United States and Allied armies.

(10) Type classification and reclassification of materiel.

(11) Determination of total feasibility of materiel requirements, and the establishment of operational priorities and requirements for the procurement of materiel.

(12) Determination of operational priorities for development and procurement of nuclear weapons and provision of assistance as appropriate to the Army Staff in the development of atomic aspects of Army plans.

(13) Overall combat developments and related policy.

(14) Tables of organization and equipment (TOE) and tables of distribution and allowances (TDA); development of organizational and operational concepts, doctrine, and related matters, including troop tests; and approval of authorization documents relating to the organization, manpower, and equipment for units of the DA.

(15) Overall international military standardization programs within the DA.

(16) Overall coordination of the following activities:

(a) All Army CBR activities; and DOD responsibility for CBR functions when directed.

(b) All Army aviation activities (except logistic support) and DA coordination of civil aviation affairs.

(c) All Army nuclear activities; and supervision of the Nuclear Weapon Systems Operational Surety Program, and of nuclear weapon systems safety within the policy, scope, and the responsibilities of the Army Safety Program.

(d) Army air defense, ballistic missile defense, and satellite defense activities which are related to or fall under the normal function of force development.

(e) Functions of the Army related to special use airspace.

(f) Functions of the Army related to electronic warfare.

★(g) Countersurveillance and related

functions; formulation of the Army counter-surveillance program to include development of training concepts, operational and organizational concepts, materiel requirements, and doctrine.

(17) Monitoring the DA Systems Staff Officer system, and responsibility for all items and systems not otherwise specifically assigned.

(18) Coordination, supervision, and establishment of the overall system for the collection, recording, and dissemination of lessons learned.

(19) Senior officer debrief program in accordance with AR 1-26.

(20) Data processing systems in support of all assigned functional areas of responsibility.

b. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

c. He exercises supervision and control of the following:

(1) United States Army Aeronautical Services Office.

(2) United States Army Board for Aviation Accident Research.

(3) United States Army Nuclear Weapons Group.

**2-31. Assistant Chief of Staff for Intelligence.** The Assistant Chief of Staff for Intelligence has Army General Staff responsibility for all matters pertaining to the intelligence and counterintelligence activities of the United States Army.

a. He has General Staff responsibility for —

(1) Planning, coordinating, and fulfilling the Army intelligence and counterintelligence requirements, and supervising Army intelligence and counterintelligence collection, production, and dissemination activities.

(2) Army participation with National agencies in the planning, programing, and coordination of National internal security programs for the protection of the United States.

(3) Communications intelligence, electronic intelligence, acoustic intelligence, communications security, and electronic security activities within the Army.

(4) Measures for safeguarding defense information; Army-wide counterintelligence activities; and Army cryptologic functions.

(5) DA participation in the DOD industrial security program; HQDA security clearance program and civilian employee security program; investigative aspects of the military personnel security program; and censorship programs.

(6) Intelligence doctrine and organizational and operational concepts; combat intelligence and meteorological activities; and strategic intelligence training and schooling activities.

(7) Liaison with foreign military personnel in the United States; disclosure of defense information to foreign governments and international organizations; and visits by foreign nationals to Army installations and contractors.

(8) Intelligence activities of Army Staff elements; technical intelligence activities and technical counterintelligence activities.

(9) Programing and directing the Army Electronic Surveillance Countermeasures Program (Security).

(10) Program direction of the Army mapping and geodesy and military geographic intelligence programs, and coordination of these activities with Army components of unified and specified commands.

(11) Program direction of the Army Foreign Intelligence Assistance, Foreign Area Specialist Training, and Latin American Exchange Programs and coordination of these activities with the unified and specified commands, and with DOD and National agencies.

(12) Monitoring projects of intelligence interest in the research and development program.

(13) Program and budget functions relating to intelligence activities.

(14) Coordination of all Army surveillance and reconnaissance activities, to include providing the Army point of contact for such matters.

(15) Data processing systems in support of all assigned functional areas of responsibility.

b. He exercises supervision and control of the following:

(1) Specified elements of the United States Army Intelligence Reserve.

(2) Specified field activities and United States Army field detachments.

**2-32. Assistant Chief of Staff for Communications-Electronics.** The Assistant Chief of Staff for Communications-Electronics has Army General Staff responsibility for the communications-electronics activities of the Army.

a. He has General Staff responsibility for—

(1) Development and supervision of Army communications policies, concepts, doctrine, and standards.

(2) Development of plans, policies, and programs for, and management of Army worldwide nontactical telecommunications to include strategic communications; command and control communications; local post, camp, and station communications; special communications; and coordination of related communications security.

(3) Development of plans, policies, and programs for Army support of the Defense Communications System (DCS) (Army portion), and management of the implementation of DCS projects and tasks assigned to the Army (exclusive of RDTE funded portions).

(4) Review, monitoring, and coordinating tactical communications requirements, research and development, logistics, personnel and training, and associated programs and budgets, to provide integrated tactical communications systems.

(5) Development of concepts, plans, and policies for the employment of the radio frequency spectrum and the management of the allocation, assignment, and utilization of radio frequencies and radio call signs for the Army; and management of the Army Electromagnetic Compatibility Program.

(6) Coordination, review, and supervision of the Audio-Visual activities of the Army, to include photography, television, and electronic display.

(7) Coordination of Army activities in tactical command and control, and communications pertaining to the DOD compatibility and commonality and the JCS standardization programs.

(8) Monitoring and coordinating the communications-electronics aspects of command and control, electronic warfare, unconventional and psychological warfare, air defense, missile systems, meteorology, satellites, aviation, and combat surveillance and target acquisition.

(9) Coordinating the communications electronics aspects of requirements to automate Army information and data systems to assure systems compatibility.

(10) Establishment of the communications security capability of Army communications-electronics systems.

(11) Preparation and review of the communications-electronics annexes of Army and joint plans, and monitoring Army communications-electronics force planning and readiness.

(12) Formulation, justification, and supervision of assigned Army programs and budgets pertaining to communications-electronics activities.

(13) Army representation on the United States Military Communications-Electronics Board and, as designated, other joint, combined, national and international boards, committees, and groups which consider communications-electronics matters with Army implications and interest.

(14) Joint actions pertaining to communications-electronics.

(15) Data processing systems in support of all assigned functional areas of responsibility.

*b.* He exercises supervision and control of the Army Photographic Agency.

**2-33. Special Staff.** *a.* The Special Staff consists of the following, listed in the order of official anniversary dates:

(1) The offices of —

- (*a.*) The Adjutant General.
- (*b.*) Chief of Engineers.
- (*c.*) The Surgeon General.
- (*d.*) Chief of Chaplains.
- (*e.*) The Judge Advocate General.
- (*f.*) The Inspector General.
- (*g.*) Chief, National Guard Bureau.
- (*h.*) Chief of Information.
- (*i.*) Chief of Military History.
- (*j.*) Chief, Army Reserve.

(*k.*) The Provost Marshal General.

(*l.*) Chief of Personnel Operations.

(2) The Chief, United States Army Audit Agency.

(3) The Office of the Chief of Support Services.

*b.* The heads of Special Staff agencies provide advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the DA on specialized matters specifically within their respective fields of responsibility. As staff officers of HQDA, they are responsible for the preparation of plans, estimates, and orders; review of technical doctrine; and the coordination of their technical, administrative, and operational plans and activities with other agencies of the Army Staff.

*c.* The heads of certain Special Staff agencies exercise dual functions of staff and command. These two functions, although vested in a single individual, are separate and distinct in that each involves different responsibilities and duties; the exercise of one should not be confused with the exercise of the other.

**2-34. The Adjutant General.** The Adjutant General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the Army's administration and administrative services.

*a.* He has staff responsibility for—

(1) Army personnel statistical and accounting system.

(2) Army records management and office management programs.

(3) Army publications system.

(4) Administering the Army Postal Service Headquarters and providing Army-wide postal service.

(5) United States Army Special Services Program and special services activities.

(6) Heraldic activities.

(7) The Central United States Registry.

(8) Army bands and the Army Element, School of Music.

*b.* He develops, tests, and implements personnel and administrative data processing systems and procedures pertaining to adjutant

general operations; and provides data services in support of personnel functional systems.

c. He exercises administrative jurisdiction over nonunit Ready Reserve personnel (except for officers appointed in the USAR with an active duty obligation who do not enter on initial tour of active duty concurrent with their appointment); over Standby Reserve, and Retired Reserve personnel, and provides for field-level administration in direct support of these individuals; and accomplishes the selection and ordering to active duty of individuals, except for selection of mobilization designees, in consonance with approved plans, policies, and programs pertaining to the Army Reserve. He is authorized to coordinate directly with the United States Continental Army Command in accomplishing these responsibilities.

d. He provides maintenance and servicing of the personnel records for active duty and retired personnel and performs miscellaneous personnel administrative actions which are not directly related to the personnel management of these individuals.

e. He provides guidance and policy direction to the Director, Armed Forces Courier Service (ARFCOS) in accomplishing the mission of the ARFCOS and operating the tri-Service ARFCOS headquarters. He operates the Army Courier Service in support of the ARFCOS mission.

f. He commands personnel, organizations, and facilities, as assigned.

★2-35. **Chief of Engineers.** The Chief of Engineers is the principal adviser to the Chief of Staff for all Army engineering matters. His civil works responsibilities are accomplished under the supervision of the Secretary of the Army. The Chief of Engineers, under the guidance and supervision of designated Army General Staff agencies, has Army Staff responsibility for the management of engineer activities of the Army.

a. He has Army Staff responsibility for —

(1) Supervision of engineer functions throughout the Army.

(2) Developing concepts, plans, and policies for engineer support of the Army.

(3) Providing for integration and coordi-

nation of engineer matters by assisting other members of the Army Staff in their studies and staff actions which have engineer implications.

b. Under the general staff supervision of the Deputy Chief of Staff for Logistics, the Chief of Engineers—

(1) Has Army Staff responsibility for —

(a) Preparation of the engineer portions of logistics plans.

(b) Development of plans and programs for military construction, real estate, and real property maintenance activities of the Army in accordance with approved policies.

(c) Technical direction of the Army Installation Master Planning Program.

(2) Plans, directs, and supervises engineering, construction, and real estate services for the Army.

c. Under the general staff supervision of the Assistant Chief of Staff for Intelligence, the Chief of Engineers has Army Staff responsibility for—

(1) Providing direct support to the Assistant Chief of Staff for Intelligence in the execution of functions pertaining to Army mapping and geodetic activities.

(2) Providing technical supervision and coordination of worldwide Army mapping, geodetic, and military geographic intelligence activities.

(3) Accomplishing mapping, geodetic, military geographic intelligence, and related services, to include maintenance of the master worldwide mapping and geodetic library and the DOD World Geodetic System as assigned to the Department of the Army.

d. Under the general staff supervision of the Chief of Research and Development, the Chief of Engineers has Army Staff responsibility for—

(1) Accomplishing RDTE projects including basic and applied research required for the engineer mission as assigned, and providing research and development support to other U.S. Army, U.S. Air Force, National Aeronautics and Space Administration, and other governmental agencies as required.

(2) Establishing requirements and performing research and development necessary

to provide new construction design criteria, construction techniques, construction material, and facilities maintenance for the U.S. Army, U.S. Air Force, and other governmental agencies as required.

(3) Technical supervision of research and development of engineer techniques and equipment required for combat and combat service support.

*e.* Under the general staff supervision of the Assistant Chief of Staff for Force Development, the Chief of Engineers has Army Staff responsibility for the development of the engineer elements of Army forces. This includes engineer aspects of detailed force structures, mobilization planning, training of engineer units, materiel requirements, engineer tables of organization and equipment and tables of distribution and allowances, and participating in the DA System Staff Officer system.

*f.* Under the general staff supervision of the Deputy Chief of Staff for Military Operations, the Chief of Engineers has Army Staff responsibility for preparation of engineer portions of Army strategic and operational plans and for review of the readiness of engineer units.

*g.* Under the general staff supervision of the Deputy Chief of Staff for Personnel, the Chief of Engineers has Army Staff responsibility for advising on the technical and professional sufficiency of procurement, individual training, education, career development, and distribution of engineer personnel.

*h.* Under the direction and supervision of the Secretary of the Army, the Chief of Engineers has responsibility for—

(1) Construction, operation and maintenance, and real estate necessary for the improvement of rivers, harbors, and waterways for navigation, flood control, and related purposes, including shore protection.

(2) Administration of the laws for the protection and preservation of the navigable waters of the United States.

(3) Provision of general and specialized construction and engineering services for the National Aeronautics and Space Administration, and for other governmental agencies as assigned.

(4) Administration of the purchase and

sale of utilities services as the DA Power Procurement Officer.

*i.* He plans, directs, and supervises engineering, construction, and real estate services for the Air Force (including military engineering support) and other governmental agencies as assigned.

*j.* He commands personnel, organizations, and facilities as assigned.

**2-36. The Surgeon General.** The Surgeon General, under the General staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the management of health services for the Army and, as directed, for other services, agencies, and organizations.

*a.* He has staff responsibility for—

(1) Planning, directing, and supervising health services for the Army and, as directed, for other services, agencies, and organizations.

(2) Establishing health standards applicable to personnel of the Army.

(3) Program and budget functions relating to medical activities.

(4) Technical review, evaluation, coordination, and direction of medical materiel programs.

(5) Technical review and evaluation of nonmedical materiel to determine possible existence of health hazards.

*b.* He commands Army Medical Department personnel organizations and facilities as assigned, and exercises technical staff supervision over all other medical facilities and units of the Army.

*c.* He serves as chief of the Army Medical Department, and exercises career management authority over commissioned personnel of the Army Medical Department within policies established by the Deputy Chief of Staff for Personnel.

*d.* He is responsible for medical professional training for the Army.

*e.* He is responsible for medical research, development, and test and evaluation for the Army.

*f.* On health and medical matters, including the utilization of Army Medical Department professional personnel, The Surgeon General

has direct access to the Secretary of the Army and the Chief of Staff.

**2-37. Chief of Chaplains.** The Chief of Chaplains, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for religious, moral, and character guidance matters Army-wide.

a. He has staff responsibility for—

(1) Spiritual and moral welfare of military and civilian personnel of the Army and their dependents; religious ministrations and religious education in the Army; pastoral care and counseling; character guidance instruction and orientation for military personnel; religious public information activities; and liaison with ecclesiastical agencies.

(2) Establishment of denominational operational policies pertaining to Chaplain ministrations to military personnel.

(3) Establishment of professional and educational qualifications for chaplains; determination of denominational quotas; procurement of qualified clergymen to serve as chaplains during peacetime and, as necessary, to meet mobilization requirements.

(4) Determination of chapel construction requirements; design approval; and establishment of standards and requirements for, and distribution of, ecclesiastical supplies, and furniture and equipment for chapels and religious education facilities.

b. He serves as chief of the Chaplains branch, and exercises career management authority over members of the Chaplains branch.

c. He exercises operational control over personnel, organizations, and facilities, as assigned.

**2-38. The Judge Advocate General.** The Judge Advocate General is the statutory legal advisor of the Secretary of the Army and of all officers and agencies of the Army. He has staff responsibility for an Army-wide legal service, and makes recommendations concerning the establishment of, and exercises technical supervision over, all Army legal offices. He is responsible for the career management of the members of the Judge Advocate General's Corps. He is responsible for professional legal training for the Army. He administers the

Army claims and legal assistance services, its system of military justice, is the custodian of general court-martial and real property records, and receives, revises, and records the proceedings of courts of inquiry and military commissions. He maintains liaison with the Department of Justice and other Federal and State agencies on matters connected with litigation and legal proceedings and exercises staff supervision over this activity within the Army. He commands field activities of his office and directs members of the Judge Advocate General's Corps in the performance of their duties.

**2-39. The Inspector General.** The Inspector General, as a confidential representative of the Secretary of the Army and the Chief of Staff, inquires into and reports upon matters affecting the performance of mission and the state of discipline, efficiency, and economy of the DA, and performs such additional duties as may be prescribed by the Secretary of the Army or the Chief of Staff, or as required by law.

**2-40. Chief, National Guard Bureau.** The National Guard Bureau is a joint bureau of the Department of the Army and the Department of the Air Force headed by a chief who is the adviser to the Army Chief of Staff and the Air Force Chief of Staff on National Guard matters. The National Guard Bureau is the channel of communication between the departments concerned and the several States, Puerto Rico, and the District of Columbia on matters pertaining to the National Guard, the Army National Guard of the United States, and the Air National Guard of the United States (section 3015, title 10, United States Code).

a. AR 130-5/AFR 45-2 prescribes the organization and functions of the National Guard Bureau.

★b. The Chief, National Guard Bureau, is the advisor to the Army Chief of Staff on National Guard matters. Under the general staff supervision of the Chief, Office of Reserve Components, he has Army Staff responsibility for all matters pertaining to the development and maintenance of the Army National Guard. Op-

erating within established departmental policies, he—

(1) Participates with other Army Staff agencies in the formulation and development of DA policies affecting the Army National Guard and the Army National Guard of the United States.

(2) Advises all other elements of the Army Staff on Army National Guard matters.

(3) Has staff responsibility for the Army National Guard segment of the Reserve Components Control Program.

**2-41. Chief of Information.** The Chief of Information has Army Staff responsibility for all matters pertaining to public and command information and for DA information plans and programs in support of Army basic plans and programs. He is directly responsible to the Chief of Staff. He commands personnel, organizations, and facilities, as assigned.

**2-42. Chief of Military History.** The Chief of Military History, under the general staff supervision of the Deputy Chief of Staff for Military Operations, advises the Chief of Staff on historical matters; formulates and executes the Army Historical Program; coordinates and supervises all Army historical matters, including historical properties; prepares and publishes histories required by the Army; provides historical background and precedent for the development of military plans, policies, doctrine, and techniques; and provides historical material and assistance to, and maintains liaison with, public and private agencies and individuals to stimulate interest and study in the field of military history.

**2-43. Chief, Army Reserve.** ★The Chief, Army Reserve is the adviser to the Chief of Staff on Army Reserve matters. Under the general staff supervision of the Chief, Office of Reserve Components, he has Army Staff responsibility for all matters pertaining to the development and maintenance of the Army Reserve.

a. He has staff responsibility for—

(1) The implementation and execution of approved plans, policies, and programs pertaining to the Army Reserve.

(2) The Army Reserve segments of the Reserve Components Mobilization Program.

(3) USAR portion of the Five Year Defense Program and the development and maintenance of Annex II, USAR Unit Program, Reserve Component Troop Basis of the Army.

b. He has special staff responsibility for the USAR automatic data processing program.

c. He participates with other Army Staff agencies in the formulation and development of Department of the Army policies affecting the Army Reserve.

**2-44. The Provost Marshal General.** The Provost Marshal General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the broad functions of protective services, preserving law and order, and of crime prevention applicable Army-wide.

a. He has staff responsibility for—

(1) Provost marshal and military police activities.

(2) Criminal investigations and crime prevention, to include accreditation of criminal investigators.

(3) Preservation of order and law enforcement.

(4) Motor vehicle accident investigation, traffic control, and traffic law enforcement.

(5) Apprehension of absentees.

(6) Physical security.

(7) Implementation of industrial defense activities.

(8) The Army Correction Program, to include restoration, clemency, and parole for military prisoners.

(9) Prisoners of war and civilian internees.

b. He maintains liaison with Federal and State agencies in law enforcement and criminal matters affecting the DA.

c. He commands personnel, organizations, and facilities, as assigned.

**2-45. Chief of Personnel Operations.** The Chief of Personnel Operations, under the general staff supervision of the Deputy Chief of Staff for Personnel, implements policies, executes programs, and supervises procedures applica-

ble to the worldwide personnel management of Army military personnel.

a. He has responsibility for—

(1) Assignment control and career management of all officers and warrant officers (except general officers, Chaplains, Army Medical Department and Judge Advocate General Corps officers) with special emphasis on their effective Army-wide utilization. In coordination with the Chief of Chaplains, The Surgeon General, and The Judge Advocate General, he is responsible for the control and management of officers appointed in the USAR with an active duty obligation who do not enter on initial tour of active duty concurrent with their appointment.

(2) Creating and maintaining a nucleus of highly qualified noncommissioned officers and enlisted specialists by personalized control of senior enlisted personnel and by personnel techniques such as assignment control and rotation.

(3) Supervision of the administration of personnel management activities throughout the Army Reserve components and implementation of departmental policies applicable to administration of personnel matters within the Reserve components, except general officers.

(4) Administering the Army-wide reenlistment program, taking final action on request for waiver of disqualifications for induction and for reenlistment, both in service and out of service.

(5) Developing and recommending personnel standards, MOS, and systems and procedures for procurement, selection, classification, assignment, utilization and retention of military personnel and design and field testing of systems and procedures in support of the operation of the Military Personnel System.

(6) Development of statistical summaries, trends, and factors for use throughout the U.S. Army Personnel System, in coordination with U.S. Army Data Support Command, TAGO.

(7) Development of specific plans and

programs for personnel management of the Army's military personnel as may be dictated by operational experience.

b. He commands personnel, organizations, and facilities, as assigned.

**2-46. Chief of Support Services.** a. The Chief of Support Services, under the general staff supervision of the Deputy, Chief of Staff for Logistics, has Army Staff responsibility for the provision of certain support services for the Army.

(1) He has staff responsibility for—

(a) Army-wide logistic support services comprising personnel guest billeting operations, commissary operations, food service, clothing sales stores and clothing issue points, laundry and drycleaning, fumigation and bath, self-service supply centers, and Army disposal of surplus and foreign excess personal property.

(b) Development, review, and coordination of quartermaster logistic services aspects in war, mobilization, and contingency plans.

(c) Care and disposition of remains and personal effects of deceased personnel of the Army, and as directed for the Navy and the Air Force.

(2) He commands personnel, organizations and facilities, as assigned.

b. Under the direction and supervision of the Secretary of the Army, the Chief of Support Services is responsible for the operation of the National Cemetery System and the procurement of Government headstones and markers.

**2-47. Chief, United States Army Audit Agency.** The Chief, United States Army Audit Agency, under the general staff supervision of the Comptroller of the Army, is responsible for providing advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the DA with respect to Army-wide audit service.

## CHAPTER 3

### MAJOR ARMY FIELD COMMANDS

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- 3-1. **United States Continental Army Command.** See AR 10-7.
- 3-2. **United States Army Materiel Command.** See AR 10-11.
- 3-3. **United States Army Combat Developments Command.** See AR 10-12.
- 3-4. **United States Army Strategic Communications Command.** See AR 10-13.
- 3-5. **United States Army Intelligence Command.** See AR 10-17.
- 3-6. **Military Traffic Management and Terminal Service.** See AR 10-18.
- 3-7. **United States Army Security Agency.** See AR 10-122.
- 3-8. **Army components of unified commands.** The Army components of unified commands are major field commands of the DA, and consist of such subordinate commands, units, installation, and activities as may be assigned to them by HQDA. The establishment and mission of Army component commands are contained in directives of unified commanders and of HQDA. The establishment, mission, and organization of unified commands are set forth in directives of the DOD. The following Army field commands are Army components of the unified commands indicated:

<i>Army component</i>	<i>Unified command</i>
United States Army Air Defense Command.....	Continental Air Defense Command
United States Army Forces Strike Command.....	United States Strike Command
United States Army, Alaska.....	United States Alaskan Command
United States Army Forces Southern Command.....	United States Southern Command
United States Army, Europe.....	United States European Command
United States Army, Pacific.....	United States Pacific Command

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By Order of the Secretary of the Army:

Official:

KENNETH G. WICKHAM,  
*Major General, United States Army,  
The Adjutant General.*

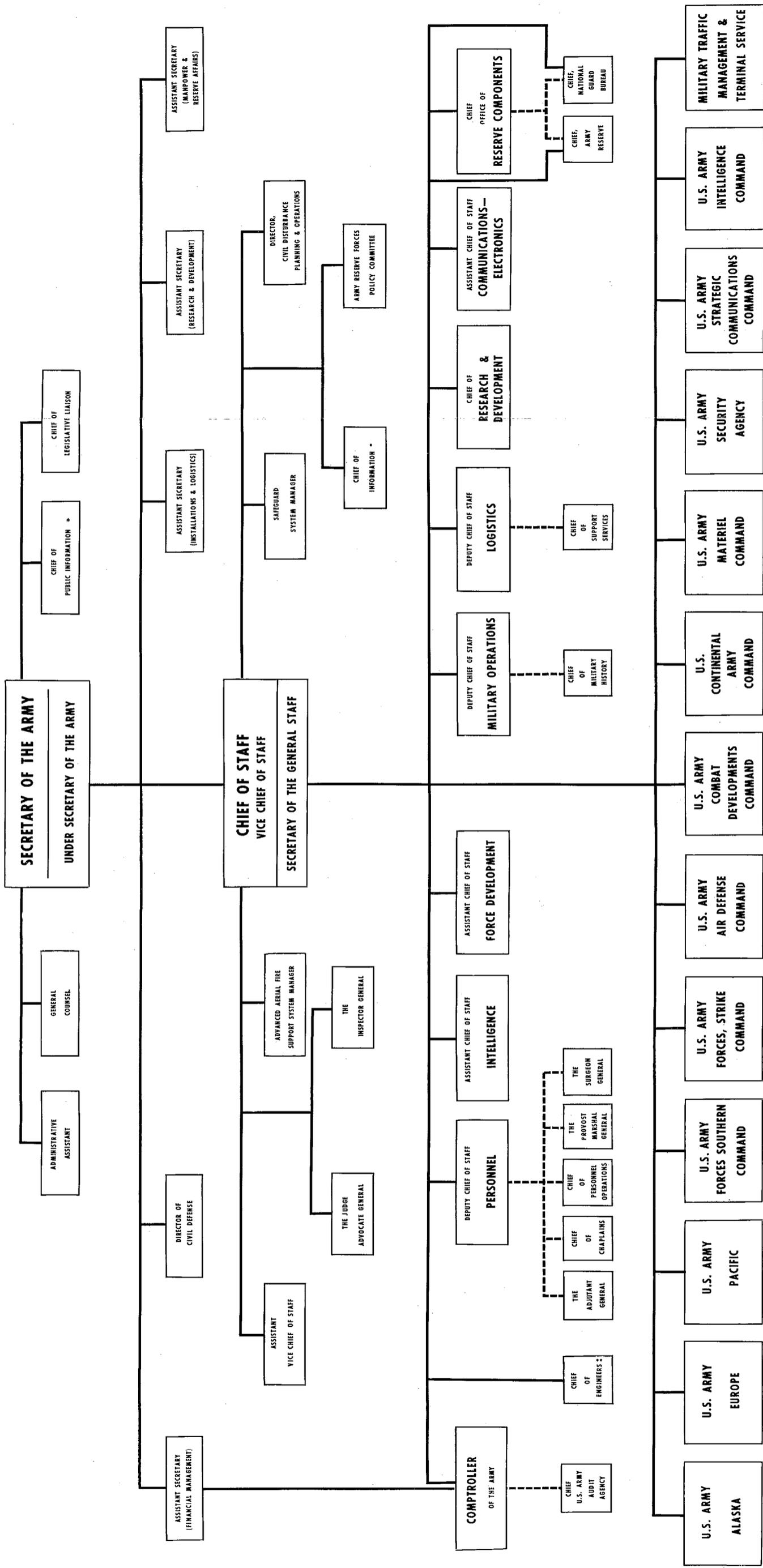
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Chief of Staff.*

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*USAR:* D (Qty Rqr Block No. 11).

# ORGANIZATION OF THE DEPARTMENT OF THE ARMY



\* THE CHIEF OF PUBLIC INFORMATION ALSO SERVES AS CHIEF OF INFORMATION  
 \* THE CHIEF OF ENGINEERS IS UNDER DESIGNATED ARMY GENERAL STAFF AGENCIES IN THEIR FUNCTIONAL AREAS OF RESPONSIBILITY; AND FOR CIVIL FUNCTIONS, THE CHIEF OF ENGINEERS REPORTS DIRECTLY TO THE SECRETARY OF THE ARMY.

S/S C I

ORGANIZATION AND FUNCTIONS  
DEPARTMENT OF THE ARMY

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\* This regulation supersedes AR 10-5, 14 September 1966, including all changes.

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b. Under the direction of the Chief of Staff, the Army General Staff renders professional advice and assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army, in developing and providing broad basic policies, plans and programs for the guidance of the DA. The Army General Staff specifically assists the Secretary of the Army in the preparation and issuance of directives and programs to implement such plans and policies, and in the supervision of the execution and implementation of these directives and programs.

**2-16. Office of the Chief of Staff.** The Office of the Chief of Staff is composed of the Chief of Staff, Vice Chief of Staff, SENTINEL System Manager, Assistant Vice Chief of Staff, Director of Civil Disturbance Planning and Operations, Secretary of the General Staff, and such staff as may be required.

**2-17. Chief of Staff.** The duties of the Chief of Staff are set forth in section 3034 (c) and (d), title 10, United States Code, as amended, as follows:

“(c) Except as otherwise prescribed by law and subject to section 30.12 (c) and (d) of this title, the Chief of Staff performs his duties under the direction of the Secretary of the Army, and is directly responsible to the Secretary for the efficiency of the Army, its preparedness for military operations, and plans therefor.

“(d) The Chief of Staff shall—

- (1) preside over the Army Staff;
- (2) send the plans and recommendations of the Army Staff to the Secretary, and advise him with regard thereto;
- (3) after approval of the plans or recommendations of the Army Staff by the Secretary, act as the agent of the Secretary in carrying them into effect;
- (4) exercise supervision over such of the members and organizations of the Army as the Secretary of the Army determines.<sup>1</sup> Such supervision shall be exercised in a manner consistent with the full operational command vested in unified or specified combatant commanders under section 124 of this title;
- (5) perform the duties described for him by sections 141 and 171<sup>2</sup> of this title and other provisions of law; and
- (6) perform such other military duties, not otherwise assigned by law, as are assigned to him by the President.”

<sup>1</sup>The Chief of Staff is authorized by the Secretary of the Army to supervise the members and the organization of the Army.

<sup>2</sup>These sections respectively show membership of the Chief of Staff on the Joint Chiefs of Staff and the Armed Forces Policy Council.

**2-18. Vice Chief of Staff.** The Vice Chief of Staff is the principal assistant and advisor to the Chief of Staff. By delegation of the Chief of Staff, the Vice Chief of Staff has authority to perform any statutory or other duties which the Chief of Staff is required or authorized to perform with respect to the DA. In the performance of his duties, the Vice Chief of Staff is responsible for effective administration and management of the Army Staff and insures coordination of the Deputy Chiefs of Staff and the heads of Army Staff agencies reporting to the Chief of Staff.

**2-19. SENTINEL System Manager.** The SENTINEL System Manager is the principal assistant and staff advisor to the Secretary of the Army and the Chief of Staff and the single DA contact point for all SENTINEL program matters. He exercises DA executive authority over the approved program and its resources and, within the instructions of the Chief of Staff, he exercises staff supervision over all Army Staff elements and DA participating organizations for planning, directing, and controlling the program. He is responsible for developing and assuring timely, effective deployment of the SENTINEL System. He commands the SENTINEL System organization.

**2-20. Assistant Vice Chief of Staff.** The Assistant Vice Chief of Staff is the principal assistant to the Chief of Staff and the Vice Chief of Staff for developing guidance and integrating the efforts of the Army Staff to improve the management and utilization of Army resources, including personnel, materiel, forces, facilities and funds. He is responsible for the following:

a. An Army-wide Chief of Staff study effort to improve performance and effectiveness in all functional areas.

b. Developing and integrating the DA Management Information System so that commanders at all levels can identify major problem areas as soon as possible and evaluate alternatives.

c. Developing and monitoring manual and automated force planning models, including costing and force mix performance characteristics and combat effectiveness aspects to assess rapidly the effectiveness and costs of force structure alternatives and identify tradeoffs.

d. Coordinating evaluation of force structure alternatives to insure integrated resource implication analysis for manpower, materiel, and funds.

e. Recommending establishment of thresholds below the level of the Secretary of the Army for the approval of force structure and related manpower and equipment requirements authorization documents.

f. Developing general guidance to Army Staff agencies on force oriented issues and Draft Presidential Memoranda which directly involve Army resources to insure responsiveness and validity of agency inputs, reviewing agency inputs to insure that requirements are met fully and integrating inputs, as appropriate, and processing DA views, with recommendations through the Chief of Staff to the Secretary.<sup>3</sup>

g. Prescribing guidance and monitoring analyses identifying weapon systems alternatives, resources required to carry out those alternatives, and actions to accomplish preferred alternatives.

h. Coordinating the DA special study program and the DA study system to improve their cohesion, integration, and comprehensiveness.

i. Information on management information systems, weapon systems analyses, and force planning required by outside agencies and maintaining liaison with OSD staff elements and the Army Secretariat.

j. Recommending guidance for, and integrating Army Staff agency recommendations according to Planning, Programing, and Budgeting Cycle timetables.

**2-21. Director of Civil Disturbance Planning and Operations.** The Director of Civil Disturbance Planning and Operations advises the Secretary of the Army and the Chief of Staff on military support in all matters relating to civil disturbances. He is responsible for the rapid expansion of Federal military capability to respond with large forces and with speed to directives from the President to control multiple concurrent civil disorders; the development of civil disturbance plans for all mili-

tary departments and services and force requirements to support such plans; the establishment of a civil disturbance control center; the supervision and coordination of execution of approved civil disturbance operational plans; the development and supervision of communications-electronics support relating to civil disturbances; and monitoring intelligence, training, and logistics activities relating to civil disturbance. Through the DA Special Civil Disturbance Board he monitors the development and testing of civil disturbance control measures and equipment, and the review and updating of appropriate training directives to insure that all services and components are trained in the most advanced techniques of civil disturbance control. He develops policy concerning military support in all matters relating to civil disturbances.

**2-22. Secretary of the General Staff.** The Secretary of the General Staff is the executive assistant to the Chief of Staff and the Vice Chief of Staff. He assists the Vice Chief of Staff in managing and coordinating Army Staff activities. He coordinates all activities of the Office of the Chief of Staff. He supervises the activities of the Deputy Secretaries of the General Staff.

**2-23. Army Reserve Forces Policy Committee** (section 3033, title 10, United States Code). The Army Reserve Forces Policy Committee reviews and provides comments through the Office of the Chief of Staff to the Secretary of the Army on major policy matters directly affecting the Reserve components of the Army.

**2-24. Deputy Chief of Staff for Military Operations.** The Deputy Chief of Staff for Military Operations has Army General Staff responsibility for the establishment of requirements for and the utilization of Army forces. He exercises General Staff responsibility for the establishment of requirements for operational readiness of Army forces and for the review of unit readiness reports to monitor and the capability of the Army to accomplish assigned missions. He serves as principal advisor to the Chief Staff on Joint matters.

a. He is the Army Operations Deputy for the Joint Chiefs of Staff.

b. He has General Staff responsibility for—

<sup>3</sup>The Deputy Chief of Staff for Military Operations is responsible for developing guidance, staff processing, and recommendations to the Secretary of the Army and Chief of Staff on those that do not directly involve DA resources and for processing all Draft Presidential Memorandums through the Joint Chiefs of Staff.

(1) Development of strategic concepts, estimates, plans (including Army aspects of joint plans) and broad force requirements to support plans, including major United States and Allied Army units, and quantitative requirements for nuclear weapons.

(2) Supervision of the Army Command and Control System and the operational readiness of Army forces.

(3) Development of requirements for the interface between strategic and tactical command and control systems.

(4) Supervision and coordination of the execution of approved Army operational plans and Army participation in joint and combined operations, to include all troop movements in the continental United States (CONUS) and between CONUS and oversea areas.

(5) Development of the Army position on National Security Council matters and on international politico-military matters.

(6) Overall roles and missions of the Army.

(7) Establishment of overall operational priorities for worldwide distribution of personnel and materiel.

(8) Army Staff functions pertaining to base rights, status of forces, and similar area command matters.

(9) Coordination of Army cold war activities.

(10) Development of broad policies and plans for military assistance programs and Army Staff functions pertaining to the operational aspects of military assistance matters, including plans for and implementation of foreign military training programs.

(11) Civil defense activities and emergency military support to civil authorities in domestic emergencies other than civil disturbances.

(12) Civil affairs plans, programs, and operations; and civil administration in certain foreign areas.

(13) Determination of Army policies and plans pertaining to nuclear vulnerability analysis, damage assessment, and protective construction criteria.

(14) Coordination of DA strategic studies and related war games and analysis to evaluate United States and Allied strategic force requirements.

(15) Data processing systems in support of all assigned functional areas of responsibility.

(16) Overall coordination of—

(a) Functions of the Army related to special warfare which include counter-insurgency, unconventional warfare, and psychological operations.

(b) The Army Southeast Asia Programs Team and its activities.

(17) Development of policy, plans, objectives, and requirements relating to outer space.

(18) Program and budget functions within assigned areas of responsibility.

c. He exercises general staff supervision over the Chief of Military History.

**2-25. Deputy Chief of Staff for Personnel.** The Deputy Chief of Staff for Personnel has Army General Staff responsibility for plans, policies, and programs for the management of military personnel of all components of the Army on active duty; of officers appointed in the USAR with an active duty obligation who do not enter on initial tour of active duty concurrent with their appointment; of the Reserve Officers' Training Corps; and of DA civilian personnel.

a. He has General Staff responsibility for—

(1) Development and administration of a military personnel management system, to include policies and programs for procurement, individual training (less foreign military training), education, retention, career development, distribution, promotion, and separation of military personnel; welfare and morale activities; special services policies; policies, plans, and programs for management of nonappropriated fund activities and welfare funds of the Army; coordination of the use of individual training facilities; and development of requirements for and monitoring personnel research in areas of DCSPER military personnel responsibility.

(2) Plans, policies, and programs of the Reserve Officers' Training Corps and the National Defense Cadet Corps.

(3) Development and administration of a system of decentralized civilian personnel management throughout the DA, to include central policy, program and regulatory control and direction, and evaluation at all echelons.

(4) Development and administration of a system of decentralized safety management throughout the DA, to include central policy, program control and direction, and program evaluation at all echelons.

(5) Establishment of policies and procedures for callup of individuals of the Reserve components, and initiation of action to execute these policies and procedures when required; development, coordination, and publication of the mobilization manpower program and the DA mobilization table of distribution Troop Basis; and monitorship of the Mobilization Designation Program.

(6) Determination of Public Law 313 type civilian personnel position requirements, nominations, and salaries coordinating as appropriate with the Chief of Research and Development.

(7) Formulation, justification, and supervision of execution of those portions of Army programs and budgets pertaining to the Deputy Chief of Staff for Personnel functional area, within the overall guidance and policy developed by the Director of Force Planning and Analysis and the functional guidance and policy developed by the Comptroller of the Army; programing military manpower strengths for the Active Army segment of the Department of Defense manpower program.

(8) Representing the Army Staff on training matters concerning the National War College, the Industrial College of the Armed Forces, and the Armed Forces Staff College.

(9) Military and civilian personnel requirements and administrative support planning in support of United States and Allied Army Forces included in Joint and Army operational plans.

(10) Data processing systems in support of all assigned functional areas of responsibility.

*b.* He exercises general staff supervision over—

- (1) The Adjutant General.
- (2) The Surgeon General.
- (3) The Chief of Chaplains.
- (4) The Provost Marshal General.
- (5) The Chief of Personnel Operations.

*c.* He exercises supervision and control of the following:

- (1) The United States Army Recruiting Command.
- (2) The United States Military Academy.
- (3) The United States Army War College.
- (4) The Defense Language Institute.
- (5) The Defense Information School.
- (6) The United States Army Physical Re-

view Council.

(7) The United States Military Academy Preparatory School.

*d.* The Office of the Director of the Women's Army Corps is assigned to the Office of the Chief of Staff and is attached for administrative purposes to the Office of the Deputy Chief of Staff for Personnel. The Director of the Women's Army Corps advises the Secretary of the Army and the Chief of Staff on matters relating to the Women's Army Corps.

**2-26. Deputy Chief of Staff for Logistics.** The Deputy Chief of Staff for Logistics has Army General Staff responsibility for the management of DA logistical activities.

*a.* He has General Staff responsibility for—

(1) Development and supervision of the Army logistic organization and system, including policies, doctrine, and standards.

(2) Logistic planning in support of United States and Allied Army Forces included in combined joint or Army operational and strategic plans, including the logistic aspects of worldwide operational readiness of United States forces and materiel, and the logistic position on DA force structure and force objectives.

(3) Management of materiel and supplies including determination of requirements, and plans, policies and programs for production, supply, materiel maintenance, and materiel activities and services, and support of materiel systems from the completion of production validation through disposal.

(4) Planning and programing of procurement and production requirements in the materiel acquisition process; surveillance over the production/delivery/disposal phases of materiel life-cycle management and their operational interrelationships; and primary action on procurement-related matters in the Army Staff.

(5) Logistic plans, policies, and programs for military construction, family housing, real property management, and operation and maintenance of Army facilities. (Excludes policy and planning for construction and utilization of facilities for the Army Reserve components not on active duty.)

(6) Management and performance analysis of stock funds, industrial funds, and inventory accounting systems for logistic man-

agement purposes.

(7) Development and supervision of Army logistic support of international logistic activities to include Military Sales, Grant Aid, and Cooperative Logistics Programs.

(8) Army interservice supply operations.

(9) Programs 4 and 7 and assigned logistic areas of other programs/program elements of the Army portion of the Five Year Defense Program, including Materiel and Construction annexes, Five Year Installation Plan, and Installations Stationing Plan for Army Mobilization Program.

(10) Transportation and related transportation services required for the movement of persons and things for the Army and as assigned for the Navy, Air Force, and other governmental agencies, to include transportation engineering; strategic movement matters, and transportation of the strategic mobility segment of Army logistic plans in support of United States and Allied Army Forces; strategic mobility planning; plans, policies, and programs for land transportation, traffic management, movement control, operation of water terminals, and for rail, watercraft, and administrative use vehicle operations and utilization.

(11) International coordination for the standardization of transportation policies and procedures.

(12) Formulation, justification, and supervision of those portions of Army programs and budgets pertaining to the logistic area within the overall guidance and policy developed by the Assistant Vice Chief of Staff and the functional guidance and policy developed by the Comptroller of the Army.

(13) Administering the Armed Forces Industrial Defense Program; and administering related functions assigned to the Secretary of Defense by Section 5b of the Internal Security Act of 1950 as amended.

(14) Installations stationing planning.

(15) Data processing systems in support of all assigned functional areas of responsibility.

*b.* On routine administrative and operational Military Assistance Program logistical matters, except those of a financial management nature, the Deputy Chief of Staff for Logistics has direct access to the Assistant Secretary of Defense (International Security

Affairs).

*c.* He acts for the Chief of Staff as the Program Manager for the Army Cost Reduction Program.

*d.* He monitors the activities of the DOD and other governmental agencies which provide logistic support to the Army.

*e.* He exercises general staff supervision over—

(1) The Chief of Engineers.

(2) The Chief of Support Services.

*f.* The responsibilities herein assigned do not extend to the civil functions of the Chief of Engineers and the Chief of Support Services.

**2-27. Comptroller of the Army.** *a.* The Comptroller of the Army has General Staff responsibility for—

(1) Independent review and analysis of Army programs, and analysis of major Army commands.

(2) Finance and accounting, fiscal, audit, budgetary, progress and statistical reporting, reports control, cost analysis, and management analysis activities of the Army.

(3) Legislative policies and programs pertaining to appropriation acts and liaison with appropriations committees of the Congress on matters affecting budgets, appropriations, and financial matters, including responding to appropriations committee investigations and inquiries directed toward such matters.

(4) Management systems of the Army, which consist of review and analysis of existing, and development of new, Army-wide management systems not falling within the functional area of responsibility of any single staff agency; coordination and integration into the Army Management System of the Army Staff functional area management systems; provision of assistance to staff agencies in improving existing systems within their purview, and in development of new systems; study of systems problems crossing organization or functional lines; and research and development of overall principles and concepts and guidance for development of management systems to assure an integrated management system for the Army.

(5) Development of the Army Resource Management System.

(6) Overall management improvement and related policies and concepts, to include scope

or coverage of improvement efforts and promotion of an improvement consciousness, environment, and capability for innovation throughout the Army.

(7) Continuing and independent analysis of Army organization, functions, and procedures.

(8) Updating the Army portion of the Five Year Defense Program; and compilation and dissemination of Army program and budget guidance to major Army field commands and separate operating agencies.

(9) Data processing systems in support of all assigned functional areas of responsibility.

(10) Review of major reorganization proposals involving establishment of major commands or transfer of responsibilities and functions among major commands to insure that adequate consideration is given to the impact of proposed changes on existing systems, procedures, and controls.

(11) Management of ADP in the Army, including acquisition, utilization, and inventory control of ADP equipment and acquisition of ADP software and services.

b. He exercises general staff supervision over the Chief, United States Army Audit Agency.

c. He exercises supervision and control of the following:

(1) The Finance Center, United States Army.

(2) The Finance and Accounts Office, United States Army.

(3) The United States Army Information and Data Systems Command.

(4) The United States Army Computer Systems Evaluation Command.

(5) The United States Army Field Operating Cost Agency.

d. The Comptroller of the Army is under the direction and supervision of, and is directly responsible to, the Assistant Secretary of the Army (Financial Management) for financial management matters, by delegation of the Secretary of the Army, with concurrent responsibility to the Chief of Staff.

e. Within his scope of responsibility, the Comptroller of the Army's relationship to the Chief of Staff and the Army Staff corresponds to that of a Deputy Chief of Staff.

2-28. Chief of Research and Development. The Chief of Research and Development, under the

functional supervision of the Assistant Secretary of the Army (Research and Development), and responsible to the Chief of Staff, has Army General Staff responsibility for DA research and development activities.

a. He has General Staff responsibility for—

(1) Planning, coordinating, and supervising all Army research, development, test, and evaluation including review and analysis, research and development objectives, policies, and funds essential to the discharge of this responsibility.

(2) RDTE plans, projects, tasks, and priorities relating thereto.

(3) Management of the research and development of materiel during its life cycle from the concept phase through the satisfactory completion of production validation.

(4) Research and development aspects of international programs to include DA participation in the American, British, Canadian and Australian Army Standardization Program, the cooperative research and development activities under the direction of the NATO Conference of National Armaments Directors, the United States-United Kingdom Cooperative Research and Development Program, the United States-Canadian Defense Development Sharing Program, the Air Standardization Coordination Committee Program, the Mutual Weapons Development Data Exchange Program and the Defense Development Exchange Program, the Technical Cooperation Program, all other international research and development programs, and the exchange of classified research and development information with foreign nations.

(5) Formulation, justification, and supervision of execution of those portions of Army programs and annual military budgets which pertain to RDTE, within the overall guidance and policies developed by the Assistant Vice Chief of Staff and the Comptroller of the Army.

(6) Data processing systems in support of all assigned areas of responsibility.

(7) DA Systems Staff Officer responsibility for NIKE X/NIKE ZEUS.

b. He has responsibility for determining requirements, and the priorities therefor, for that intelligence needed to support research and development activities and for insuring that this intelligence is utilized in the research and

development of weapons systems, materiel, and equipment for the U.S. Army.

c. He is responsible for monitoring all activities of the Army and other Government agencies related to space, to include advising the Deputy Chief of Staff for Military Operations in the development of policy, plans, objectives, and requirements related to space.

d. Within his area of staff responsibility and within governing procurement policies and procedures of the DOD and DA, the Chief of Research and Development has the authority to procure supplies and services as necessary to effectuate the Army Research Program.

e. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

f. He directs the activities of the U.S. Army Research Office.

**2-29. Chief, Office of Reserve Components.** The Chief, Office of Reserve Components, is directly responsible for Reserve affairs to the Chief of Staff (Section 264(c), title 10, United States Code), and has Army General Staff responsibility for the development of the Reserve forces of the Army. He has the authority and the responsibility within the Army Staff for general staff supervision and coordination of the plans, policies, and programs of the Reserve components not on active duty (except for officers appointed in the USAR with an active duty obligation who do not enter on initial tour of active duty concurrent with their appointment).

a. He has General Staff responsibility for—

(1) Development of plans and programs to produce the individuals and units of the Reserve components to fulfill requirements of mobilization plans and approved contingency actions.

(2) Development and supervision of the Reserve Components Program and the Reserve Components Mobilization Program.

(3) Personnel and training policies, plans, and programs for individuals and units of the Reserve components not on active duty, in consonance with overall Army policy, and monitorship and position approval of that portion of the Mobilization Designation Program which pertains to general officers.

(4) Development of Reserve component needs for materiel and supplies, and development of policy pertaining to priorities, distribution, and utilization of materiel and supplies within the Reserve components.

(5) Policies, priorities, and planning pertaining to the requirements for and the construction and utilization of facilities for the Reserve components.

(6) Operational readiness of the Reserve components.

(7) Development of detailed plans and procedures for total or partial mobilization and demobilization of Reserve component units and individuals in conformity with Army mobilization plans or approved contingency actions to include selection of Reserve component units to be mobilized.

b. He exercises general staff supervision of the Army Reserve component activities of the Chief, National Guard Bureau, and of the Chief, Army Reserve.

c. Within his scope of responsibility, the Chief, Office of Reserve Components, has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

d. The Reserve components of the Army are the Army National Guard of the United States and the United States Army Reserve (Section 261, title 10, United States Code).

e. The provisions outlined above do not affect the functions of the Chief, National Guard Bureau (Section 264(c) and 3015, title 10, United States Code), who has the authority to advise the Chief of Staff directly on matters pertaining to the Army National Guard.

**2-30. Assistant Chief of Staff for Force Development.** The Assistant Chief of Staff for Force Development has Army General Staff responsibility for the development of Army forces.

a. He has General Staff responsibility for—

(1) Preparation of Active Army force development plans and detailed Army force structures; supervision of implementation of force development plans within approved broad United States and Allied Army force requirements; and establishment of readiness capabilities for specific units in coordination with the Deputy Chief of Staff for Military Operations and other Army General Staff agencies.

(2) Overall mobilization and demobilization planning; development of Reserve component force structures; and coordination of the development of the Reserve Component Troop Basis.

(3) Programing civilian manpower strengths by function for budget estimates and program planning.

(4) Allocation and control of military and civilian manpower authorizations for major commands and separate agencies. Development of criteria for utilization of manpower; development and publication of staffing guides; conduct of manpower utilization surveys of major Army commands; and staff supervision, review, and monitorship of the manpower utilization survey program.

(5) Supervision of development of training concepts, policies, and programs for units of the Active Army and, when federalized, the Reserve components. Supervises DA participation in planning, executing, and evaluating field training exercises and maneuvers to include joint training exercises and strategic mobility exercises. In coordination with other Army Staff agencies, supervises development of DA programs for training literature, ammunition for training, and training aids and devices; supervises training in selected general military subjects and new equipment training; determination of total DA training facility requirements; and monitorship of the status of training facilities.

(6) Formulation, justification, and supervision of those portions of Operation and Maintenance, Army programs and budgets for operating forces and training activities of the Army within overall program guidance and policy developed by the Assistant Vice Chief of Staff and the functional guidance and policy developed by the Comptroller of the Army.

(7) Coordination and integration of the development, deployment, and support-related activities, and the evaluation, of Army materiel throughout its life cycle.

(8) Operational capability objectives (OCO), qualitative materiel development objectives (QMDO), advanced development objectives (ADO), qualitative materiel requirements (QMR), small development requirements (SDR), and priorities related to them.

(9) Reconciliation of military require-

ments of the United States and Allied armies.

(10) Type classification and reclassification of materiel.

(11) Determination of total feasibility of materiel requirements, and the establishment of operational priorities and requirements for the procurement of materiel.

(12) Determination of operational priorities for development and procurement of nuclear weapons and provision of assistance as appropriate to the Army Staff in the development of atomic aspects of Army plans.

(13) Overall combat developments and related policy.

(14) Tables of organization and equipment (TOE) and tables of distribution and allowances (TDA); development of organizational and operational concepts, doctrine, and related matters, including troop tests; and approval of authorization documents relating to the organization, manpower, and equipment for units of the DA.

(15) Overall international military standardization programs within the DA.

(16) Overall coordination of the following activities:

(a) All Army CBR activities; and DOD responsibility for CBR functions when directed.

(b) All Army aviation activities (except logistic support) and DA coordination of civil aviation affairs.

(c) All Army nuclear activities; and supervision of the Nuclear Weapon Systems Operational Surety Program, and of nuclear weapon systems safety within the policy, scope, and the responsibilities of the Army Safety Program.

(d) Army air defense, ballistic missile defense and satellite defense activities which are related to or fall under the normal function of force development.

(e) Functions of the Army related to special use airspace.

(f) Functions of the Army related to electronic warfare.

(17) Monitoring the DA Systems Staff Officer system, and responsibility for all items and systems not otherwise specifically assigned.

(18) Coordination, supervision, and establishment of the overall system for the collec-

tion, recording, and dissemination of lessons learned.

(19) Senior officer debrief program in accordance with AR 1-26.

(20) Data processing systems in support of all assigned functional areas of responsibility.

b. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

c. He exercises supervision and control of the following:

(1) United States Army Aeronautical Services Office.

(2) United States Army Board for Aviation Accident Research.

(3) United States Army Nuclear Weapons Group.

### 2-31. Assistant Chief of Staff for Intelligence.

The Assistant Chief of Staff for Intelligence has Army General Staff responsibility for all matters pertaining to the intelligence and counterintelligence activities of the United States Army.

a. He has General Staff responsibility for—

(1) Planning, coordinating, and fulfilling the Army intelligence and counterintelligence requirements, and supervising Army intelligence and counterintelligence collection, production, and dissemination activities.

(2) Army participation with National agencies in the planning, programing, and coordination of National internal security programs for the protection of the United States.

(3) Communications intelligence, electronic intelligence, acoustic intelligence, communications security, and electronic security activities within the Army.

(4) Measures for safeguarding defense information; Army-wide counterintelligence activities; and Army cryptologic functions.

(5) DA participation in the DOD industrial security program; HQDA security clearance program and civilian employee security program; investigative aspects of the military personnel security program; and censorship programs.

(6) Intelligence doctrine and organizational and operational concepts; combat intelligence and meteorological activities; and strategic intelligence training and schooling

activities.

(7) Liaison with foreign military personnel in the United States; disclosure of defense information to foreign governments and international organizations; and visits by foreign nationals to Army installations and contractors.

(8) Intelligence activities of Army Staff elements; technical intelligence activities and technical counterintelligence activities.

(9) Programing and directing the Army Electronic Surveillance Countermeasures Program (Security).

(10) Program direction of the Army mapping and geodesy and military geographic intelligence programs, and coordination of these activities with Army components of unified and specified commands.

(11) Program direction of the Army Foreign Intelligence Assistance, Foreign Area Specialist Training, and Latin American Exchange Programs and coordination of these activities with the unified and specified commands, and with DOD and National agencies.

(12) Monitoring projects of intelligence interest in the research and development program.

(13) Program and budget functions relating to intelligence activities.

(14) Coordination of all Army surveillance and reconnaissance activities, to include providing the Army point of contact for such matters.

(15) Data processing systems in support of all assigned functional areas of responsibility.

b. He exercises supervision and control of the following:

(1) Specified elements of the United States Army Intelligence Reserve.

(2) Specified field activities and United States Army field detachments.

### 2-32. Assistant Chief of Staff for Communications-Electronics.

The Assistant Chief of Staff for Communications-Electronics has Army General Staff responsibility for the communications-electronics activities of the Army.

a. He has General Staff responsibility for—

(1) Development and supervision of Army communications policies, concepts, doctrine, and standards.

(2) Development of plans, policies, and

programs for, and management of Army worldwide nontactical telecommunications to include strategic communications; command and control communications; local post, camp, and station communications; special communications; and coordination of related communications security.

(3) Development of plans, policies, and programs for Army support of the Defense Communications System (DCS) (Army portion), and management of the implementation of DCS projects and tasks assigned to the Army (exclusive of RDTE funded portions).

(4) Review, monitoring, and coordinating tactical communications requirements, research and development, logistics, personnel and training, and associated programs and budgets, to provide integrated tactical communications systems.

(5) Development of concepts, plans, and policies for the employment of the radio frequency spectrum and the management of the allocation, assignment, and utilization of radio frequencies and radio call signs for the Army; and management of the Army Electromagnetic Compatibility Program.

(6) Coordination, review, and supervision of the Audio-Visual activities of the Army, to include photography, television, and electronic display.

(7) Coordination of Army activities in tactical command and control, and communications pertaining to the DOD compatibility and commonality and the JCS standardization programs.

(8) Monitoring and coordinating the communications-electronics aspects of command and control, electronic warfare, unconventional and psychological warfare, air defense, missile systems, meteorology, satellites, aviation, and combat surveillance and target acquisition.

(9) Coordinating the communications-electronics aspects of requirements to automate Army information and data systems to assure systems compatibility.

(10) Establishment of the communications security capability of Army communications-electronics systems.

(11) Preparation and review of the communications-electronics annexes of Army and joint plans, and monitoring Army commu-

nications-electronics force planning and readiness.

(12) Formulation, justification, and supervision of assigned Army programs and budgets pertaining to communications-electronics activities.

(13) Army representation on the United States Military Communications-Electronics Board and, as designated, other joint, combined, national and international boards, committees, and groups which consider communications-electronics matters with Army implications and interest.

(14) Joint actions pertaining to communications-electronics.

(15) Data processing systems in support of all assigned functional areas of responsibility.

*b.* He exercises supervision and control of the Army Photographic Agency.

**2-33. Special Staff.** *a.* The Special Staff consists of the following, listed in the order of official anniversary dates:

(1) The offices of—

- (*a*) The Adjutant General.
- (*b*) Chief of Engineers.
- (*c*) The Surgeon General.
- (*d*) Chief of Chaplains.
- (*e*) The Judge Advocate General.
- (*f*) The Inspector General.
- (*g*) Chief, National Guard Bureau.
- (*h*) Chief of Information.
- (*i*) Chief of Military History.
- (*j*) Chief, Army Reserve.
- (*k*) The Provost Marshal General.
- (*l*) Chief of Personnel Operations.

(2) The Chief, United States Army Audit Agency.

(3) The Office of the Chief of Support Services.

*b.* The heads of Special Staff agencies provide advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the DA on specialized matters specifically within their respective fields of responsibility. As staff officers of HQDA, they are responsible for the preparation of plans, estimates, and orders; review of technical doctrine; and the coordination of their technical, administrative, and operational plans and activities with other agencies of the Army Staff.

c. The heads of certain Special Staff agencies exercise dual functions of staff and command. These two functions, although vested in a single individual, are separate and distinct in that each involves different responsibilities and duties; the exercise of one should not be confused with the exercise of the other.

**2-34. The Adjutant General.** The Adjutant General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the Army's administration and administrative services.

a. He has staff responsibility for—

- (1) Army personnel statistical and accounting system.
- (2) Army records management and office management programs.
- (3) Army publications system.
- (4) Administering the Army Postal Service Headquarters and providing Army-wide postal service.
- (5) United States Army Special Services Program and special services activities.
- (6) Heraldic activities.
- (7) The Central United States Registry.
- (8) Army bands and the Army Element, School of Music.

b. He develops, tests, and implements personnel and administrative data processing systems and procedures pertaining to adjutant general operations; and provides data services in support of personnel functional systems.

c. He exercises administrative jurisdiction over nonunit Ready Reserve personnel (except for officers appointed in the USAR with an active duty obligation who do not enter on initial tour of active duty concurrent with their appointment); over Standby Reserve, and Retired Reserve personnel, and provides for field-level administration in direct support of these individuals; and accomplishes the selection and ordering to active duty of individuals, except for selection of mobilization designees, in consonance with approved plans, policies, and programs pertaining to the Army Reserve. He is authorized to coordinate directly with the United States Continental Army Command in accomplishing these responsibilities.

d. He provides maintenance and servicing of the personnel records for active duty and retired personnel and performs miscellaneous

personnel administrative actions which are not directly related to the personnel management of these individuals.

e. He provides guidance and policy direction to the Director, Armed Forces Courier Service (ARFCOS) in accomplishing the mission of the ARFCOS and operating the tri-Service ARFCOS headquarters. He operates the Army Courier Service in support of the ARFCOS mission.

f. He commands personnel, organizations, and facilities, as assigned.

**2-35. Chief of Engineers.** a. The Chief of Engineers, under the general staff supervision of the Deputy Chief of Staff for Logistics—

(1) Has Army Staff responsibility for—

(a) Providing general and specialized engineering services to include engineer military and strategic planning for the Army and, as assigned, for the DOD and other governmental agencies.

(b) Monitoring all engineer matters and advising the Chief of Staff and the Secretary of the Army.

(c) Providing for the maintenance and repair of real property and operation of utilities plants and systems, and other repairs and utilities activities of Army installations as prescribed in AR 420-10.

(d) All Army family housing matters.

(2) Plans, directs, and supervises engineering, construction, and real estate services for the Army and for the Air Force (including military engineering support), and other Government agencies as assigned.

b. Under the direction and supervision of the Secretary of the Army, the Chief of Engineers has responsibility for—

(1) Construction, operation and maintenance, and real estate necessary for the improvement of rivers, harbors, and waterways for navigation, flood control, and related purposes, including shore protection.

(2) Administration of the laws for the protection and preservation of the navigable waters of the United States.

(3) Provision of general and specialized construction and engineering services for the National Aeronautics and Space Administration, and for other governmental agencies as assigned.

(4) Administration of the purchase and sale of utilities services as the DA Power Procurement Officer.

c. Under the program direction of the Assistant Chief of Staff for Intelligence, the Chief of Engineers has responsibility for—

(1) Providing direct support to the Assistant Chief of Staff for Intelligence in the execution of functions pertaining to Army mapping and geodesy activities.

(2) Providing technical supervision and coordination of worldwide Army mapping, geodesy, and military geographic intelligence activities.

(3) Providing and directing assigned elements engaged in mapping, geodesy, military geographic intelligence, and related services, to include maintenance of the DOD master worldwide mapping and geodetic library and the DOD World Geodetic System.

d. Under the general staff supervision of the Chief of Research and Development, the Chief of Engineers performs RDTE projects as assigned and provides research and development support to other U.S. Army, U.S. Air Force, National Aeronautics and Space Administration, and other governmental agencies as required.

e. He commands personnel, organizations, and facilities, as assigned.

**2-36. The Surgeon General.** The Surgeon General, under the General staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the management of health services for the Army and, as directed, for other services, agencies, and organizations.

a. He has staff responsibility for—

(1) Planning, directing, and supervising health services for the Army and, as directed, for other services, agencies, and organizations.

(2) Establishing health standards applicable to personnel of the Army.

(3) Program and budget functions relating to medical activities.

(4) Technical review, evaluation, coordination, and direction of medical materiel programs.

(5) Technical review and evaluation of nonmedical materiel to determine possible existence of health hazards.

b. He commands Army Medical Department

personnel organizations and facilities as assigned, and exercises technical staff supervision over all other medical facilities and units of the Army.

c. He serves as chief of the Army Medical Department, and exercises career management authority over commissioned personnel of the Army Medical Department within policies established by the Deputy Chief of Staff for Personnel.

d. He is responsible for medical professional training for the Army.

e. He is responsible for medical research, development, and test and evaluation for the Army.

f. On health and medical matters, including the utilization of Army Medical Department professional personnel, The Surgeon General has direct access to the Secretary of the Army and the Chief of Staff.

**2-37. Chief of Chaplains.** The Chief of Chaplains, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for religious, moral, and character guidance matters Army-wide.

a. He has staff responsibility for—

(1) Spiritual and moral welfare of military and civilian personnel of the Army and their dependents; religious ministrations and religious education in the Army; pastoral care and counseling; character guidance instruction and orientation for military personnel; religious public information activities; and liaison with ecclesiastical agencies.

(2) Establishment of denominational operational policies pertaining to Chaplain ministrations to military personnel.

(3) Establishment of professional and educational qualifications for chaplains; determination of denominational quotas; procurement of qualified clergymen to serve as chaplains during peacetime and, as necessary, to meet mobilization requirements.

(4) Determination of chapel construction requirements; design approval; and establishment of standards and requirements for, and distribution of, ecclesiastical supplies, and furniture and equipment for chapels and religious education facilities.

b. He serves as chief of the Chaplains branch, and exercises career management au-

thority over members of the Chaplains branch.

c. He exercises operational control over personnel, organizations, and facilities, as assigned.

**2-38. The Judge Advocate General.** The Judge Advocate General is the statutory legal advisor of the Secretary of the Army and of all officers and agencies of the Army. He has staff responsibility for an Army-wide legal service, and makes recommendations concerning the establishment of, and exercises technical supervision over, all Army legal offices. He is responsible for the career management of the members of the Judge Advocate General's Corps. He is responsible for professional legal training for the Army. He administers the Army claims and legal assistance services, its system of military justice, is the custodian of general court-martial and real property records, and receives, revises, and records the proceedings of courts of inquiry and military commissions. He maintains liaison with the Department of Justice and other Federal and State agencies on matters connected with litigation and legal proceedings and exercises staff supervision over this activity within the Army. He commands field activities of his office and directs members of the Judge Advocate General's Corps in the performance of their duties.

**2-39. The Inspector General.** The Inspector General, as a confidential representative of the Secretary of the Army and the Chief of Staff, inquires into and reports upon matters affecting the performance of mission and the state of discipline, efficiency, and economy of the DA, and performs such additional duties as may be prescribed by the Secretary of the Army or the Chief of Staff, or as required by law.

**2-40. Chief, National Guard Bureau.** The National Guard Bureau is a joint bureau of the Department of the Army and the Department of the Air Force headed by a chief who is the adviser to the Army Chief of Staff and the Air Force Chief of Staff on National Guard matters. The National Guard Bureau is the channel of communication between the departments concerned and the several States, Puerto Rico, and the District of Columbia on matters pertaining to the National Guard, the Army

National Guard of the United States, and the Air National Guard of the United States (Section 3015, title 10, United States Code).

a. AR 130-5/AFR 45-2 prescribes the organization and functions of the National Guard Bureau.

b. The Chief, National Guard Bureau, is directly responsible to the Army Chief of Staff for all matters pertaining to the development and maintenance of the Army National Guard and the Army National Guard of the United States. Operating within established departmental policies, he—

(1) Participates with other Army Staff agencies in the formulation and development of DA policies affecting the Army National Guard and the Army National Guard of the United States.

(2) Advises all other elements of the Army Staff on Army National Guard matters.

(3) Has staff responsibility for the Army National Guard segment of the Reserve Components Control Program in coordination with the Chief, Office of Reserve Components.

**2-41. Chief of Information.** The Chief of Information has Army Staff responsibility for all matters pertaining to public and command information and for DA information plans and programs in support of Army basic plans and programs. He is directly responsible to the Chief of Staff. He commands personnel, organizations, and facilities, as assigned.

**2-42. Chief of Military History.** The Chief of Military History, under the general staff supervision of the Deputy Chief of Staff for Military Operations, advises the Chief of Staff on historical matters; formulates and executes the Army Historical Program; coordinates and supervises all Army historical matters, including historical properties prepares and publishes histories required by the Army provides historical background and precedent for the development of military plans, policies, doctrine, and techniques; and provides historical material and assistance to, and maintains liaison with, public and private agencies and individuals to stimulate interest and study in the field of military history.

**2-43. Chief, Army Reserve.** The Chief, Army Reserve, under the general staff supervision of

the Chief, Office of Reserve Components, has Army Staff responsibility for all matters pertaining to the development and maintenance of the Army Reserve.

*a.* He has staff responsibility for—

(1) Implementation and execution of approved plans, policies, and programs pertaining to the Army Reserve.

(2) The Army Reserve segments of the Reserve Components Program and the Reserve Components Mobilization Program.

*b.* He participates with other Army Staff agencies in the formulation and development of the DA policies affecting the Army Reserve.

**2-44. The Provost Marshal General.** The Provost Marshal General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the broad functions of protective services, preserving law and order, and of crime prevention applicable Army-wide.

*a.* He has staff responsibility for—

(1) Provost marshal and military police activities.

(2) Criminal investigations and crime prevention, to include accreditation of criminal investigators.

(3) Preservation of order and law enforcement.

(4) Motor vehicle accident investigation, traffic control, and traffic law enforcement.

(5) Apprehension of absentees.

(6) Physical security.

(7) Implementation of industrial defense activities.

(8) The Army Correction Program, to include restoration, clemency, and parole for military prisoners.

(9) Prisoners of war and civilian internees.

*b.* He maintains liaison with Federal and State agencies in law enforcement and criminal matters affecting the DA.

*c.* He commands personnel, organizations, and facilities, as assigned.

**2-45. Chief of Personnel Operations.** The Chief of Personnel Operations, under the general staff supervision of the Deputy Chief of Staff for Personnel, implements policies, executes programs, and supervises procedures applicable to the worldwide personnel management of

Army military personnel.

*a.* He has responsibility for—

(1) Assignment control and career management of all officers and warrant officers (except general officers, Chaplains, Army Medical Department and Judge Advocate General Corps officers) with special emphasis on their effective Army-wide utilization. In coordination with the Chief of Chaplains, The Surgeon General, and The Judge Advocate General, he is responsible for the control and management of officers appointed in the USAR with an active duty obligation who do not enter on initial tour of active duty concurrent with their appointment.

(2) Creating and maintaining a nucleus of highly qualified noncommissioned officers and enlisted specialists by personalized control of senior enlisted personnel and by personnel techniques such as assignment control and rotation.

(3) Supervision of the administration of personnel management activities throughout the Army Reserve components and implementation of departmental policies applicable to administration of personnel matters within the Reserve components, except general officers.

(4) Administering the Army-wide reenlistment program, taking final action on request for waiver of disqualifications for induction and for reenlistment, both in service and out of service.

(5) Developing and recommending personnel standards, MOS, and systems and procedures for procurement, selection, classification, assignment, utilization and retention of military personnel and design and field testing of systems and procedures in support of the operation of the Military Personnel System.

(6) Development of statistical summaries, trends, and factors for use throughout the U.S. Army Personnel System, in coordination with U.S. Army Data Support Command, TAGO.

(7) Development of specific plans and programs for personnel management of the Army's military personnel as may be dictated by operational experience.

*b.* He commands personnel, organizations, and facilities, as assigned.

**2-46. Chief of Support Services.** *a.* The Chief of Support Services, under the general staff super-

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vision of the Deputy Chief of Staff for Logistics, has Army Staff responsibility for the provision of certain support services for the Army.

(1) He has staff responsibility for—

(a) Army-wide logistic support services comprising personnel guest billeting operations, commissary operations, food service, clothing sales stores and clothing issue points, laundry and drycleaning, fumigation and bath, self-service supply centers, and Army disposal of surplus and foreign excess personal property.

(b) Development, review, and coordination of quartermaster logistic services aspects in war, mobilization, and contingency plans.

(c) Care and disposition of remains and personal effects of deceased personnel of the Army, and as directed for the Navy and the Air Force.

(2) He commands personnel, organizations and facilities, as assigned.

b. Under the direction and supervision of the Secretary of the Army, the Chief of Support Services is responsible for the operation of the National Cemetery System and the procurement of Government headstones and markers.

**2-47. Chief, United States Army Audit Agency.** The Chief, United States Army Audit Agency, under the general staff supervision of the Comptroller of the Army, is responsible for providing advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the DA with respect to Army-wide audit service.

S/S AR 10-6 Oct 68

## CHAPTER 4

### BRANCHES OF THE ARMY

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**4-1. Branches.** The branches of the Army are classified as the basic branches and the special branches. They consist of officers assigned to them by direction of the Secretary of the Army. Branch names are used to identify personnel and units trained in the principal functions associated with that branch. The branches are set forth below, listed in the order of official anniversary dates.

*a.* The basic branches are Infantry, Adjutant General's Corps, Corps of Engineers, Finance Corps, Quartermaster Corps, Artillery, Armor, Ordnance Corps, Signal Corps, Chemical Corps, Military Police Corps, Transportation Corps, Military Intelligence, and Air Defense Artillery.

*b.* The special branches are each corps of the Army Medical Department, specifically, Medical Corps, Army Nurse Corps, Dental Corps, Veterinary Corps, Medical Service Corps, and Army Medical Specialists Corps, the Chaplains, and the Judge Advocate General's Corps.

*c.* There is a Women's Army Corps whose members may be detailed to certain basic and special branches.

**4-2. Arms and services.** The branches of the Army are grouped into arms and services. The arms are those branches whose primary mission is combat and combat support. The services are those branches whose primary mission is combat service support and/or administration to the Army as a whole. Certain branches have primary missions in both fields.

*a.* The arms are Infantry, Corps of Engineers, Artillery, Armor, Signal Corps, Military Intelligence, and Air Defense Artillery.

*b.* The services are Adjutant General's Corps, Corps of Engineers, Finance Corps, Quartermaster Corps, Army Medical Department, Chaplains, Judge Advocate General's Corps, Ordnance Corps, Signal Corps, Chemical Corps, Military Police Corps, Women's Army Corps, and Transportation Corps.

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By Order of the Secretary of the Army:

Official:

KENNETH G. WICKHAM,  
*Major General, United States Army,  
The Adjutant General.*

W.C. WESTMORELAND,  
*General, United States Army,  
Chief of Staff.*

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