

S/S Jul 68

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ORGANIZATION AND FUNCTIONS

DEPARTMENT OF THE ARMY

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14 Sept
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CHANGE }
No. 3 }

HEADQUARTERS
DEPARTMENT OF THE ARMY
WASHINGTON, D.C., 24 October 1967

ORGANIZATION AND FUNCTIONS
DEPARTMENT OF THE ARMY

AR 10-5, 14 September 1966, is changed as follows:

- 1. Material which has been modified or added is indicated by a star.
- 2. Remove pages 17 and 18 and the organization chart, and insert revised pages 17 through 18, and the new organization chart.
- 3. The following pen-and-ink changes will be made.
 - a. Page ii. "Assistant Chief of Staff for Communications-Electronics" is added as paragraph 38.1; "Chief of Communications-Electronics" is deleted.
 - b. Page 10, paragraph 31c. Line 2 "the Chief of Communications-Electronics and" is deleted.
 - c. Pages 20 and 21. Paragraph 47 is rescinded in its entirety.
- 4. This transmittal sheet should be filed in front of the publication for reference purposes.

[COMPT]

By Order of the Secretary of the Army:

HAROLD K. JOHNSON,
General, United States Army,
Chief of Staff.

Official:

KENNETH G. WICKHAM,
Major General, United States Army,
The Adjutant General.

Distribution:

To be distributed in accordance with DA Form 12-9 requirements for Administration:
Active Army: A. NG: D. USAR: None.

C 2

S/S Jul 68

CHANGE

No. 2

HEADQUARTERS
DEPARTMENT OF THE ARMY
WASHINGTON, D.C., 11 August 1967

ORGANIZATION AND FUNCTIONS

DEPARTMENT OF THE ARMY

AR 10-5, 14 September 1966, is changed as follows:

1. New or changed material is indicated by a bold star.
2. The following pen-and-ink change will be made:
 ✓ Page ii. "Chief of Finance" is deleted.
3. Remove old pages and insert revised pages as indicated below:

Remove pages--	Insert pages--
13 and 14	13, 14, and 14.1
17 through 20	17 through 20
27	27
Organization chart	Organization chart

- ✓ 4. This transmittal sheet should be filed in front of the publication for reference purposes.

By Order of the Secretary of the Army:

HAROLD K. JOHNSON,
*General, United States Army,
Chief of Staff.*

Official:

KENNETH G. WICKHAM,
*Major General, United States Army,
The Adjutant General.*

Distribution:

To be distributed in accordance with DA Form 12-9 requirements for Administration:
Active Army: A. NG: D. USAF: None.

[COMPT]

28

S/S Jul 68

AR 10-5
C1

CHANGE }
No. 1 }

HEADQUARTERS
DEPARTMENT OF THE ARMY
WASHINGTON, D.C., 10 May 1967

ORGANIZATION AND FUNCTIONS
DEPARTMENT OF THE ARMY

AR 10-5, 14 September 1966, is changed as follows:

1. Material which has been added is indicated by a bold star.
2. Remove pages 13 and 14 and insert revised pages 13 and 14.
3. This transmittal sheet should be filed in front of the publication for reference purposes.

[COMPT]

By Order of the Secretary of the Army:

HAROLD K. JOHNSON,
*General, United States Army,
Chief of Staff.*

Official:

KENNETH G. WICKHAM,
*Major General, United States Army,
The Adjutant General.*

Distribution:

To be distributed in accordance with DA Form 12-9 requirements for Administration:
Active Army: A. NG: D. USAR: None.

ARMY REGULATION

No. 10-5

HEADQUARTERS
DEPARTMENT OF THE ARMY
WASHINGTON, D.C., 14 September 1966

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✓ This regulation supersedes AR 10-5, 19 May 1965, including C I, 14 January 1966.

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SECTION I

GENERAL

1. Scope. This regulation sets forth the organization and functions of the Department of the Army and the general responsibilities of the heads and commanding generals of its major elements.

2. Definitions. *a. Department of the Army (DA)* means the executive part of the department and all field headquarters, forces, Réserve components, installations, activities, and functions under the control or supervision of the Secretary of the Department. (Section 101(5), title 10, United States Code.)

b. Headquarters, Department of the Army (HQDA) means the executive part of the DA at the seat of government. It exercises directive and supervisory functions over the DA. It is not restricted to agencies and personnel located in the District of Columbia, but includes dispersed agencies and personnel performing "national headquarters" functions, as distinguished from "field" or "local" functions.

c. Army field commands means all of the DA exclusive of that part defined as HQDA by *b* above. Army field commands comprise all field headquarters, forces, Reserve components, installations, activities, and functions under the control or supervision of the Secretary of the Army.

3. Objective. The objective of the Army is set forth in section 3062(a) and (b), title 10, United States Code, which states—

"(a) It is the intent of Congress to provide an Army that is capable, in conjunction with the other armed forces, of—

- (1) preserving the peace and security and providing for the defense of the United States, the Territories, Commonwealths, and possessions, and any areas occupied by the United States;
- (2) supporting the national policies;
- (3) implementing the national objectives; and
- (4) overcoming any nations responsible for aggressive acts that imperil the peace and security of the United States.

"(b) In general, the Army, within the Department of the Army, includes land combat and service forces and such aviation and water transport as may be organic therein. It shall be organized, trained, and equipped primarily for prompt and sustained combat incident to operations on land. It is responsible for the preparation of land forces necessary for the effective prosecution of war except as otherwise assigned and, in accordance with integrated joint mobilization plans, for the expansion of the peacetime components of the Army to meet the needs of war."

4. Functions. *a.* Functions of the military departments and the military services are set forth in section V, AR 10-1.

b. The functions of the DA and the primary and collateral functions of the Army are set forth in section V, A, AR 10-1.

SECTION II
HEADQUARTERS, DEPARTMENT OF THE ARMY
OFFICE OF THE SECRETARY OF THE ARMY

5. Office of the Secretary of the Army. The Office of the Secretary of the Army is composed of the Secretary, the Under Secretary, three Assistant Secretaries, the Director of Civil Defense, the General Counsel, the Administrative Assistant, the Chief of Legislative Liaison, the Chief of Public Information, and such staff as may be required.

6. Secretary of the Army. *a.* The powers and duties of the Secretary of the Army are set forth in section 3012 (b), (c), (d), (e), (f), and (g), title 10, United States Code, which states—

“(b) The Secretary is responsible for and has the authority necessary to conduct all affairs of the Department of the Army, including—

- (1) functions necessary or appropriate for the training, operations, administration, logistical support and maintenance, welfare, preparedness, and effectiveness of the Army including research and development; and
- (2) such other activities as may be prescribed by the President or the Secretary of Defense as authorized by law.

He shall perform such other duties relating to Army affairs, and conduct the business of the Department in such manner, as the President or the Secretary of Defense may prescribe. The Secretary is responsible to the Secretary of Defense for the operation and efficiency of the Department. After first informing the Secretary of Defense, the Secretary may make such recommendations to Congress relating to the Department of Defense as he may consider appropriate.

“(c) The Secretary may assign such of his duties as he considers appropriate to the Under Secretary of the Army and to the Assistant Secretaries of the Army. Officers of the Army shall, as directed by the Secretary, report on any matter to the Secretary, the Under Secretary, or an Assistant Secretary.

“(d) The Secretary or, as he may prescribe, the Under Secretary or an Assistant Secretary shall supervise all matters relating to—

- (1) the procurement activities of the Department of the Army; and
- (2) planning for the mobilization of materials and industrial organizations essential to the war-time needs of the Army.

“(e) The Secretary, as he considers appropriate, may assign, detail, and prescribe the duties of members of the Army and civilian personnel of the Department of the Army.

“(f) The Secretary may change the title of any other officer, or of any activity, of the Department of the Army.

“(g) The Secretary may prescribe regulations to carry out his functions, powers, and duties under this title.”

b. The Secretary of the Army, pursuant to Executive Order 10952 of July 20, 1961 (26 F.R. 6577 as amended), has been assigned responsibility for the development and execution of the civil defense program assigned by the President to the Secretary of Defense.

7. Authority of the Under and Assistant Secretaries, the Director of Civil Defense, the General Counsel, and the Administrative Assistant. Subject to the direction and control of the Secretary of the Army, the Under Secretary of the Army, the Assistant Secretaries of the Army, the Director of Civil Defense, the General Counsel, and the Administrative Assistant are authorized and directed to act for the Secretary of the Army within their respective fields of responsibility as set forth in DA General Orders and as further directed by the Secretary. This authority extends not only to actions within the DA, but also to relationships and transactions with the Congress and other governmental and nongovernmental organizations and individuals. These officials are responsible for the exercise of direction and supervision over matters pertaining to the formulation, execution, and review of policies, plans, and programs within their respective functional areas, including the establishment of objectives and appraisal of performance.

8. Under Secretary of the Army. The Under Secretary of the Army is the deputy to the Secretary of the Army, and, as his principal

civilian assistant, acts with full authority of the Secretary in the general management of the Department. In addition he is responsible for the following:

a. Manpower and Reserve Forces, including—

- (1) Manpower management.
- (2) National Guard, Reserve, and ROTC affairs.
- (3) Personnel management.
- (4) Education and individual training.
- (5) Human factors research (in coordination with the Assistant Secretary of the Army (R&D)).
- (6) Employment policy and employee-management relations.
- (7) Morale and welfare.
- (8) Civil rights and equal opportunity.

b. International and Civil Affairs, including—

- (1) Civil administration of the Ryukyu Islands.
- (2) Canal Zone Government and Panama Canal Company.
- (3) Military support of civil defense and of civil authorities in natural disaster relief, including serving as contact point between the Director of Civil Defense and the Army Staff.
- (4) Cold war activities, including special warfare, civic actions, and counterinsurgency.
- (5) Intelligence, counterintelligence, and communications security.
- (6) Sea Level Canal affairs.

c. Personnel security and disciplinary matters, including custody of military prisoners.

d. Operations research.

9. Assistant Secretary of the Army (Financial Management). The Assistant Secretary of the Army (Financial Management) is responsible for the following:

a. Budget and funding.

b. Accounting matters, including disbursement and collection of funds.

c. Contract financing and management engineering policy to include management-type contracts.

d. Audit activities, claims, reports of survey, and matters pertaining to loss of funds.

e. Automatic data processing equipment program and all aspects of ADP policy and administration.

f. Progress and statistical reporting.

g. Programing concepts and systems.

h. Working capital funds, including stock funds and industrial funds.

i. Management information systems.

j. International balance of payments activities.

10. Assistant Secretary of the Army (Installations and Logistics). The Assistant Secretary of the Army (Installations and Logistics) is responsible for the following:

a. Determination of materiel requirements.

b. Procurement and production.

c. Materiel management.

d. Logistic services.

e. Military Assistance Program (exclusive of Financial Management).

f. Industrial mobilization.

g. Installation planning and programing.

h. Facilities and real property management.

i. Construction.

j. Family housing.

11. Assistant Secretary of the Army (Research and Development). The Assistant Secretary of the Army (Research and Development) is responsible for the following:

a. Research and development, including—

(1) Basic and applied research.

(2) Research, development, test, and evaluation (RDTE) of weapons, weapons systems, and Army materiel.

(3) RDTE budget and funding programs.

(4) Acquisition and utilization of research and development facilities and equipment.

- (5) RDTE procurement, including the application of procurement policy thereto.
- (6) Integration of technology with military requirements.
- (7) Army Scientific Advisory Panel matters.

b. Mapping and geodetic programs.

12. Director of Civil Defense. The Director of Civil Defense is responsible for the formulation, development, execution, and administration of the national civil defense program. This includes—

- a.* Fallout shelter program.
- b.* Civilian chemical, biological, and radiological (CBR) warfare defense program.
- c.* Civil defense warning, alerting, and communications.
- d.* Emergency assistance to State and local governments in a post-attack period.
- e.* Protection and emergency operational capability of State and local governments.
- f.* Financial assistance and donation of Federal surplus property to the States for civil defense purposes.
- g.* Post-attack damage assessment.
- h.* Civil defense research and development.
- i.* Civil defense training, education, public information, and industrial participation.
- j.* Advising the Secretary of the Army on policy and program aspects of military support of civil defense.

13. General Counsel. The General Counsel is directly responsible to the Secretary of the Army. He serves as civilian legal advisor to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army and provides professional guidance to the legal staff of the Director of Civil Defense. In addition, he acts as Special Assistant to the Secretary of the Army for Civil Functions and is assigned responsibility for the civil functions of the DA.

14. The Administrative Assistant. The Administrative Assistant is directly responsible to

the Secretary of Army. He serves as an assistant to the Secretary on matters pertaining to the administration of the Office of the Secretary of the Army and the HQDA. Specifically, he is responsible for—

a. Acting for the Secretary of the Army in an extensive variety of day-to-day matters, when consistent with known attitudes of the Secretary, oral delegations, or precedents of long standing. Conducts studies and analyses as directed.

b. Acting for the Secretary of the Army on policy matters relating to administrative services by and for the HQDA and supervising control of general purpose space in the Washington, D.C., area, employment coordination for the Washington, D.C., commuting area, and the operations of the Defense Telephone Service-Washington and the Defense Supply Service-Washington.

c. Administering, pursuant to the policy direction of the Under Secretary of the Army, the DA civilian personnel security program.

d. Providing effective administration of the Office of the Secretary of the Army, including comprehensive management programs, administrative coordination of Secretarial level actions, personnel administration, and correspondence and records administration.

e. Administering the DA Committee Management Program.

15. Chief of Legislative Liaison. The Chief of Legislative Liaison is directly responsible to the Secretary of the Army and is responsive to the Chief of Staff for the formulation, coordination, and supervision of policies and programs concerning the Army's relations with the Congress. He is responsible for liaison between the Army and Members and committees of Congress, except with the appropriations committees in areas affecting budgets, appropriations, and related financial matters, and except for civil works, civil defense, and printing matters. Specifically, the Chief of Legislative Liaison is responsible for—

a. Providing advice on the status of Congressional developments affecting the Army and on

legislative aspects of Army policies, plans, and programs.

b. Providing a central point for DA contact with members and committees of the Congress.

c. Providing prompt, coordinated, and factual information on Army policies and operations in response to inquiries received from Members and committees of the Congress.

d. Coordinating, monitoring, and reporting on legislative and investigative actions of interest to the Army, and providing counsel to Army witnesses called to appear before legislative or investigative committees.

16. Chief of Public Information. The Chief of Public Information is directly responsible to the Secretary of the Army and is responsive to the requirements of the Chief of Staff in public information matters. Specifically, he is responsible for—

a. Formulating Army public information policies.

b. Advising the Secretary of the Army, the Chief of Staff, and agencies of the DOD on public information matters relating to public understanding and support of the Army.

c. Advising and assisting the Secretary of Defense, through the Assistant Secretary of Defense (Public Affairs) in the development and accomplishment of DOD information objectives, as requested.

d. Coordination and supervision of the worldwide implementation of public information policies and programs of the DA.

e. Supervision of the Army's public information security review program in the field.

f. Serving as designated agent in the Office of the Secretary of the Army for implementation of section 18, Executive Order 10501 (DA Bul 18, 1953), within the DA, to insure that no information is withheld which the people of the United States have a right to know. Processes requests from external agencies or individuals for access to or release of classified information in Army custody under this paragraph.

THE ARMY STAFF

17. Army Staff. a. The Army Staff is that portion of the staff of the Secretary of the Army at the seat of government, which is presided over by the Chief of Staff. It includes a general staff and special staff as defined hereinafter.

b. The duties of the Army Staff are set forth in section 3032 (a) and (b), title 10, United States Code, as amended, which states—

“(a) The Army Staff shall furnish professional assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army.

“(b) Under the direction and control of the Secretary, the Army Staff shall—

- (1) prepare for such employment of the Army, and for such recruiting, organizing, supplying, equipping, training, serving, mobilizing, and demobilizing of the Army, as will assist in the execution of any power, duty, or function of the Secretary or the Chief of Staff;
- (2) investigate and report upon the efficiency of the Army and its preparation for military operations;
- (3) prepare detailed instructions for the execution

of approved plans and supervise the execution of those plans and instructions;

- (4) act as agent of the Secretary and the Chief of Staff in coordinating the action of all organizations of the Department of the Army; and
- (5) perform such other duties, not otherwise assigned by law, as may be prescribed by the Secretary.”

c. The Army Staff is organized as a balanced functional and systems oriented entity. Each of its members is charged with performing specifically identified functions which, together, embrace all elements of the mission of the Army. Each represents the Chief of Staff in his area of interest and is responsible through prescribed channels to the Chief of Staff and the Secretary of the Army. Each represents the Army on all matters under his staff cognizance, within the guidance of his designated superiors, to his counterparts in the Office, Secretary of Defense, other governmental agencies, the Congress, and the public. Collectively, the Army Staff acts as the agent of the Secretary and the

Chief of Staff in supervising the plans, duties, and operations of all organizations of the Army. Individually, each of its members either directly or indirectly is concerned with all Army affairs. Interchange of information and integration of staff actions among members are essential to its effective functioning as a single coordinating unit. To facilitate information flow and coordination, and to reduce the span of control that otherwise would be required of the Chief of Staff and the Vice Chief of Staff, designated elements of the Special Staff are placed under the general staff supervision of designated agencies of the General Staff. However, General and Special Staff agencies are authorized direct communication and access to one another in their respective areas of interest.

18. Army General Staff. *a.* The Army General Staff consists of designated officers assigned to the Office of the Chief of Staff, offices of the Deputy Chiefs of Staff, Office of the Comptroller of the Army, Office of the Chief of Research and Development, Office of the Chief, Office of Reserve Components, offices of the Assistant Chiefs of Staff, the General Staff Committees on Army National Guard and Army Reserve Policy (to include resident members only), and such other offices as may be designated by the Secretary of the Army. These offices are termed Army General Staff agencies.

b. Under the direction of the Chief of Staff, the Army General Staff renders professional advice and assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army, in developing and providing broad basic policies, plans and programs for the guidance of the DA. The Army General Staff specifically assists the Secretary of the Army in the preparation and issuance of directives and programs to implement such plans and policies, and in the supervision of the execution and implementation of these directives and programs.

19. Office of the Chief of Staff. The Office of the Chief of Staff is composed of the Chief of Staff, Vice Chief of Staff, Secretary of the General Staff, Special Assistant to the Chief of

Staff for Special Warfare Activities, Special Assistant to the Chief of Staff for Army Information and Data Systems, Director of Special Studies, Director of Force Planning and Analysis, Deputy Secretaries of the General Staff, and such staff as may be required.

20. Chief of Staff. The duties of the Chief of Staff are set forth in section 3034 (c) and (d), title 10, United States Code, as amended, as follows:

“(c) Except as otherwise prescribed by law and subject to section 30.12(c) and (d) of this title. The Chief of Staff performs his duties under the direction of the Secretary of the Army, and is directly responsible to the Secretary for the efficiency of the Army, its preparedness for military operations, and plans therefor.

“(d) The Chief of Staff shall—

- (1) preside over the Army Staff;
- (2) send the plans and recommendations of the Army Staff to the Secretary, and advise him with regard thereto;
- (3) after approval of the plans or recommendations of the Army Staff by the Secretary, act as the agent of the Secretary in carrying them into effect;
- (4) exercise supervision over such of the members and organizations of the Army as the Secretary of the Army determines.¹ Such supervision shall be exercised in a manner consistent with the full operational command vested in unified or specified combatant commanders under section 124 of this title;
- (5) perform the duties described for him by sections 141 and 171² of this title and other provisions of law; and
- (6) perform such other military duties, not otherwise assigned by law, as are assigned to him by the President.”

21. Vice Chief of Staff. The Vice Chief of Staff is the principal assistant and advisor to the Chief of Staff. By delegation of the Chief of Staff, the Vice Chief of Staff has authority to perform any statutory or other duties which the Chief of Staff is required or authorized to perform with respect to the DA. In the performance of his duties, the Vice Chief of Staff is responsible for effective administration and management of the Army Staff and insures coordination of the Deputy Chiefs of Staff and

¹ The Chief of Staff is authorized by the Secretary of the Army to supervise the members and the organization of the Army.

² These sections respectively show membership of the Chief of Staff on the Joint Chiefs of Staff and the Armed Forces Policy Council.

the heads of Army Staff agencies reporting to the Chief of Staff.

22. Secretary of the General Staff. The Secretary of the General Staff serves as executive assistant to the Chief of Staff and the Vice Chief of Staff. He assists the Vice Chief of Staff in the management and coordination of Army Staff activities. He serves as director of the Office of the Chief of Staff and coordinates all of its activities. He supervises the activities of the Deputy Secretaries of the General Staff.

23. General Staff Committees on Army National Guard and Army Reserve Policy (section 3033, title 10, United States Code). The General Staff Committees on Army National Guard and Army Reserve Policy are responsible for formulating and/or reviewing all policies affecting the Army National Guard and the Army Reserve; for submitting recommendations thereon to the Secretary of the Army, through the Chief of Staff; and for reviewing regulations designed to carry such policies into effect.

24. Special Assistant to the Chief of Staff for Special Warfare Activities. The Special Assistant to the Chief of Staff for Special Warfare Activities serves as personal advisor to the Chief of Staff on all aspects of special warfare activities (insurgency and counterinsurgency, unconventional warfare, and psychological operations) in the Active Army and Reserve components, including all aspects of the Army's programs in these fields as well as the related programs of other services and governmental agencies. He makes recommendations as appropriate to the Chief of Staff to improve Active Army and Reserve components performance. This assignment of responsibilities is intended to supplement, not supersede, responsibilities for special warfare matters of the Deputy Chief of Staff for Military Operations and other Army Staff agency heads.

25. Special Assistant to the Chief of Staff for Army Information and Data Systems. The Special Assistant for Army Information and Data Systems is the principal assistant to the Chief of Staff and Vice Chief of Staff on mat-

ters pertaining to Army information and data systems, and his office serves as the coordinating agency on the Army Staff for overall development of all such systems. This includes specific responsibility for development and implementation of plans, policies, and guidance for the Army's automatic data processing systems; supervision, coordination, and integration of the overall information and data system effort; and establishment, maintenance, and supervision of a standardized and automated information system for HQDA in coordination with the Army Staff. He exercises command authority over the United States Army Information and Data Systems Command (AIDS-COM). In this capacity, and as the authorized agent of the Vice Chief of Staff, he determines priorities and allocates resources within AIDS-COM, consulting with the Army Staff as appropriate.

26. Director of Special Studies. The Director of Special Studies is the principal advisor in the Office of the Chief of Staff on the DA major special study program and DA study system. He is chairman of the Army Study Advisory Committee. As such, he is responsible for monitoring, correlating, and integrating with DA objectives the overall DA special study effort. He maintains up-to-date information on major DA studies and study facilities and resources. He supervises and controls the Special Studies Group which provides a limited capability for conducting quick reaction studies designated by the Chief of Staff or Vice Chief of Staff, and in the Office of the Chief of Staff is responsible for actions pertaining to these studies. He serves as liaison officer for the Army Staff with the Office of the Secretary of Defense and other outside agencies on the DA study system.

27. Director of Force Planning and Analysis. The Director of Force Planning and Analysis advises the Secretary of the Army, the Chief of Staff, and the Vice Chief of Staff on integrating DA requirements for force structure, manpower, materiel, and readiness. He independently analyzes major military programs. He is responsible for developing guidance, staff processing, and recommendations to the Secre-

tary of the Army and Chief of Staff on force-oriented issues and on Draft Presidential Memorandums that directly involve DA resources.³ He advises and acts for the Chief of Staff and Vice Chief of Staff on programing and repro-graming matters. He is responsible for developing a management control system that will permit evaluating program alternatives and identifying major incipient problems. He serves as chairman of the Program Advisory Committee; serves as a voting member of the Budget Advisory Committee; and participates in program and budget presentations to the Secretary of the Army and Chief of Staff. He provides guidance and support to and coordination and liaison with military and civilian agencies in systems analysis and operations research studies.

28. Deputy Secretary of the General Staff (Coordination and Reports). The Deputy Secretary of the General Staff (Coordination and Reports) is the principal assistant to the Secretary of the General Staff for interrelating and coordinating staff studies and plans and for preparing related directives and reports. He is responsible for performing detailed review and analysis and researches related documents to provide background and perspective and, when applicable, conducts independent studies. He is responsible for preparing congressional testimony and responses to congressional inquiries for the Chief of Staff and the Vice Chief of Staff; developing and publishing the Chief of Staff's Weekly Summary and the Army Buildup Progress Report; and providing data and backup for the Secretary of the Army and Chief of Staff for appearances before committees of Congress. As directed by the Secretary of the General Staff, he develops guidance on complex staff actions and substantively reviews and coordinates major staff actions.

29. Deputy Secretary of the General Staff (Staff Services). The Deputy Secretary of the General Staff (Staff Services) is the principal assistant to the Secretary of the General Staff on matters concerning administration of the Office of the Chief of Staff and Army Staff utilization of resources. He is liaison officer of the Chief of Staff to the White House and contact point between HQDA and the White House on

all matters except legislative actions and personal matters pertaining to the Secretary of the Army and the Chief of Staff. He provides assistance to the Army Staff in preparing visual aids. He supervises Assistant Secretaries of the General Staff involved with protocol and informational functions in the Office of the Chief of Staff. He also supervises the chiefs of the Staff Management Division, Staff Civilian Personnel Division, Staff Communications Division, Administrative Division, and Correspondence Branch.

30. Deputy Secretary of the General Staff (Staff Action Control). The Deputy Secretary of the General Staff (Staff Action Control) is the principal assistant to the Secretary of the General Staff for the control of staff actions. He is charged with providing improved control over and responsiveness of staff actions by recommending guidance for their preparation and maintaining records of guidance and decisions concerning related major actions; arranging for the interim review of proposed responses, and for the interjection of appropriate guidance and alternatives from the Army Secretariat, Chief of Staff, and Vice Chief of Staff during the formative stages of major staff actions; performing for the Chief of Staff and Vice Chief of Staff the initial substantive review and analysis of staff actions in processing these papers for decision; and providing the principal point of contact for members of the Army Secretariat and, in appropriate instances, the Defense Secretariat and Joint Chiefs of Staff, in matters relating to Army Staff actions.

31. Deputy Chief of Staff for Military Operations. The Deputy Chief of Staff for Military Operations has Army General Staff responsibility for the establishment of requirements for and the utilization of Army forces. He exercises General Staff responsibility for the establishment of requirements for operational readiness of Army forces and for the review of unit readiness reports to monitor and the capability of the Army to accomplish assigned missions.

³ The Deputy Chief of Staff for Military Operations is responsible for developing guidance, staff processing, and recommendations to the Secretary of the Army and Chief of Staff on those that do not directly involve DA resources and for processing all Draft Presidential Memorandums through the Joint Chiefs of Staff.

He serves as principal adviser to the Chief of Staff on Joint matters.

a. He is the Army Operations Deputy for the Joint Chiefs of Staff.

b. He has General Staff responsibility for—

- (1) Development of strategic concepts, estimates, plans (including Army aspects of joint plans) and broad force requirements to support plans, including major United States and Allied Army units, and quantitative requirements for nuclear weapons.
- (2) Supervision of the Army Command and Control System and the operational readiness of Army forces.
- (3) Supervision and coordination of the execution of approved Army operational plans and Army participation in joint and combined operations, to include all troop movements in the continental United States (CONUS) and between CONUS and oversea areas.
- (4) Development of the Army position on National Security Council matters and on international politico-military matters.
- (5) Overall roles and missions of the Army.
- (6) Establishment of overall operational priorities for worldwide distribution of personnel and materiel.
- (7) Army Staff functions pertaining to base rights, status of forces, and similar area command matters.
- (8) Coordination of Army cold war activities.
- (9) Development of broad policies and plans for military assistance programs and Army Staff functions pertaining to the operational aspects of military assistance matters, including plans for and implementation of foreign military training programs.
- (10) Civil defense activities and emergency military support to civil authorities in domestic emergencies.
- (11) Civil affairs plans, programs, and op-

erations; and civil administration in certain foreign areas.

- (12) Determination of Army policies and plans pertaining to nuclear vulnerability analysis, damage assessment, and protective construction criteria.
- (13) Coordination of DA strategic studies and related war games and analyses to evaluate United States and Allied strategic force requirements.
- (14) Data processing systems in support of all assigned functional areas of responsibility.
- (15) Overall coordination of—
 - (a) Functions of the Army related to special warfare which include counterinsurgency, unconventional warfare, and psychological operations.
 - (b) Functions of the Army related to electronic warfare.
 - (c) The Army Southeast Asia Programs Team and its activities.
- (16) Development of policy, plans, objectives, and requirements relating to outer space.
- (17) Program and budget functions within assigned areas of responsibility.

c. He exercises general staff supervision over ~~the Chief of Communications-Electronics and~~ the Chief of Military History. c 3

32. Deputy Chief of Staff for Personnel. The Deputy Chief of Staff for Personnel has Army General Staff responsibility for plans, policies, and programs for the management of military personnel of all components of the Army on active duty, of the Reserve Officers' Training Corps, and of DA civilian personnel.

a. He has General Staff responsibility for—

- (1) Development and administration of a military personnel management system, to include policies and programs for procurement, individual training (less aviation flight training and foreign military training), educa-

tion, retention, career development, distribution, promotion, and separation of military personnel; welfare and morale activities; special services policies; policies, plans, and programs for management of nonappropriated fund activities and welfare funds of the Army; coordination of the use of individual training facilities; and development of requirements for and monitoring personnel research in areas of DCSPER military personnel responsibility.

- (2) Plans, policies, and programs of the the Reserve Officers' Training Corps and the National Defense Cadet Corps.
- (3) Development and administration of a system of decentralized civilian personnel management throughout the DA, to include central policy, program and regulatory control and direction, and evaluation at all echelons.
- (4) Development and administration of a system of decentralized safety management throughout the DA, to include central policy, program control and direction, and program evaluation at all echelons.
- (5) Establishment of policies and procedures for callup of individuals of the Reserve components, and initiation of action to execute these policies and procedures when required; development, coordination, and publication of the mobilization manpower program and the DA mobilization table of distribution Troop Basis; and monitoring of the Mobilization Designation Program.
- (6) Determination of Public Law 313 type civilian personnel position requirements, nominations, and salaries coordinating as appropriate with the Chief of Research and Development.
- (7) Formulation, justification, and supervision of execution of those portions of Army programs and budgets pertaining to the Deputy Chief of Staff for Personnel functional area, within

the overall guidance and policy developed by the Director of Force Planning and Analysis and the functional guidance and policy developed by the Comptroller of the Army. Programming military manpower strengths for the Active Army segment of the Department of Defense manpower program.

- (8) Representing the Army Staff on training matters concerning the National War College, the Industrial College of the Armed Forces, and the Armed Forces Staff College.
- (9) Military and civilian personnel requirements and administrative support planning in support of United States and Allied Army Forces included in Joint and Army operational plans.
- (10) Data processing systems in support of all assigned functional areas of responsibility.

b. He exercises general staff supervision over—

- (1) The Adjutant General.
- (2) The Surgeon General.
- (3) The Chief of Chaplains.
- (4) The Provost Marshal General.
- (5) The Chief of Personnel Operations.

c. He exercises supervision and control of the following:

- (1) The United States Army Recruiting Command.
- (2) The United States Military Academy.
- (3) The United States Army War College.
- (4) The Defense Language Institute.
- (5) The Defense Information School.
- (6) The United States Army Physical Review Council.
- (7) The United States Military Academy Preparatory School.

d. The Office of the Director of the Women's Army Corps is assigned to the Office of the Chief of Staff and is attached for administrative purposes to the Office of the Deputy Chief of Staff for Personnel. The Director of the

Women's Army Corps advises the Secretary of the Army and the Chief of Staff on matters relating to the Women's Army Corps.

33. Deputy Chief of Staff for Logistics. The Deputy Chief of Staff for Logistics has Army General Staff responsibility for the management of DA logistical activities.

a. He has General Staff responsibility for—

- (1) Development and supervision of the Army logistic organization and system, including policies, doctrine, and standards.
- (2) Logistic planning in support of United States and Allied Army Forces included in Joint and Army operational plans, including the logistic aspects of worldwide operational readiness of United States forces and materiel, and the logistic position on DA force structure and force objectives.
- (3) Materiel and supplies management, including plans, policies, and programs in matters of logistic requirements, production, supply, materiel maintenance, and materiel activities and services, including procurement programing and accomplishments.
- (4) Logistic plans, policies, and programs for military construction, family housing, real property management, and operation and maintenance of Army facilities. (Excludes policy and planning for construction and utilization of facilities for the Reserve components not on active duty.)
- (5) Management and performance analysis of stock funds, industrial funds, and inventory accounting systems for logistic management purposes.
- (6) Development and supervision of Army logistic support of international logistic activities to include Military Sales, Grant Aid, and Cooperative Logistics Programs.
- (7) Army interservice supply operations.
- (8) The Materiel, Construction and Installations annexes, and the assigned logistic areas of programs/program elements of the Army portion of the

Five Year Defense Program, including corresponding logistic areas in mobilization program documents.

- (9) Transportation and related transportation services required for the movement of personnel and freight/cargo for the Army and as assigned for the Navy, Air Force, and other governmental agencies, to include transportation engineering and DOD activities pertaining to Highways for National Defense; strategic mobility planning; plans, policies, and programs for land transportation, traffic management, movement control, operation of water terminals, rail, watercraft, and administrative use vehicle operations and utilization.
- (10) International coordination for the standardization of transportation policies and procedures.
- (11) Formulation, justification, and supervision of those portions of Army programs and budgets pertaining to the logistic area within the overall guidance and policy developed by the Director of Force Planning and Analysis and the functional guidance and policy developed by the Comptroller of the Army.
- (12) Data processing systems in support of all assigned functional areas of responsibility.

b. On routine administrative and operational Military Assistance Program matters, except those of a financial management nature, the Deputy Chief of Staff for Logistics has direct access to the Assistant Secretary of Defense (International Security Affairs).

c. He acts for the Chief of Staff as the Program Manager for the Army Cost Reduction Program.

d. He exercises general staff supervision over—

- (1) The Chief of Engineers.
- (2) The Chief of Support Services.

e. He monitors the activities of the DOD agencies which provide logistic support of the Army.

f. The responsibilities herein assigned do not extend to the civil functions of the Chief of Engineers and the Chief of Support Services.

34. **Comptroller of the Army.** a. The Comptroller of the Army has General Staff responsibility for—

- (1) Independent review and analysis of Army programs, and analysis of major Army commands.
- ★(2) Finance and accounting, fiscal, audit, budgetary, progress and statistical reporting, reports control, cost analysis, and management analysis activities of the Army.
- (3) Legislative policies and programs pertaining to appropriation acts and liaison with appropriations committees of the Congress on matters affecting budgets, appropriations, and financial matters, including responding to appropriations committee investigations and inquiries directed toward such matters.
- (4) Management systems of the Army, which consist of review and analysis of existing, and development of new, Army-wide management systems not falling within the functional area of responsibility of any single staff agency; coordination and integration into the Army Management System of the Army Staff functional area management systems; provision of assistance to staff agencies in improving existing systems within their purview, and in development of new systems; study of systems problems crossing organizational or functional lines; and research and development of overall principles and concepts and guidance for development of management systems to assure an integrated management system for the Army.
- (5) Development of the Army Resource Management System.
- (6) Overall management improvement and related policies and concepts, to include scope or coverage of improve-

ment efforts and promotion of an improvement consciousness, environment, and capability for innovation throughout the Army.

- (7) Continuing and independent analysis of Army organization, functions, and procedures.
- (8) Updating the Army portion of the Five Year Defense Program; and compilation and dissemination of Army program and budget guidance to major Army field commands and separate operating agencies.
- (9) Data processing systems in support of all assigned functional areas of responsibility.
- (10) Review of major reorganization proposals involving establishment of major commands or transfer of responsibilities and functions among major commands to insure that adequate consideration is given to the impact of proposed changes on existing systems, procedures, and controls.
- ★(11) Management of ADP in the Army, including acquisition, utilization, and inventory control of ADP equipment and acquisition of ADP software and services.

★a. 1. He exercises general staff supervision over the Chief, United States Army Audit Agency.

★b. He exercises supervision and control of the following:

- (1) The Finance Center, United States Army.
- (2) The Finance and Accounts Office, United States Army.
- (3) The United States Army Information and Data Systems Command.
- (4) The United States Army Field Operating Cost Agency.

c. The Comptroller of the Army is under the direction and supervision of, and is directly responsible to, the Assistant Secretary of the Army (Financial Management) for financial management matters, by delegation of the Secretary of the Army, with concurrent responsibility to the Chief of Staff.

d. Within his scope of responsibility, the Comptroller of the Army's relationship to the Chief of Staff and the Army Staff corresponds to that of a Deputy Chief of Staff.

35. Chief of Research and Development. The Chief of Research and Development, under the functional supervision of the Assistant Secretary of the Army (Research and Development), and responsible to the Chief of Staff, has Army General Staff responsibility for DA research and development activities.

a. He has General Staff responsibility for—

- (1) Planning, coordinating, and supervising all Army research, development, test, and evaluation including review and analysis, research and development objectives, policies, and funds essential to the discharge of this responsibility.
- (2) RDTE plans, projects, tasks, and priorities relating thereto.
- (3) Qualitative Materiel Requirements (QMR) and Small Development Requirements (SDR) for all Army materiel, and Military Characteristics (MC) for nuclear warheads.
- (4) Supervision of the American-British-Canadian Army Standardization Program (AR 1-70) and the U.S. Army-Canadian Development Sharing Program (AR 1-25), and for United States Army participation in research and development aspects of the ABC Air and Navy Standardization Programs, the Mutual Weapons Development Program, the NATO Multilateral Research, Development, and Production Program, the Defense Development Exchange Program, and all other international military research and development programs; and exchange of classified research and development information with foreign nations.
- (5) Formulation, justification, and supervision of execution of those portions of Army programs and annual military budgets which pertain to RDTE, within the overall guidance and policies developed by the Director of Force

Planning and Analysis and the Comptroller of the Army.

- (6) Data processing systems in support of all assigned areas of responsibility.
- (7) DA Systems Staff Officer responsibility for NIKE X/NIKE ZEUS.

b. He has responsibility for determining requirements, and the priorities therefor, for that intelligence needed to support research and development activities and for insuring that this intelligence is utilized in the research and development of weapons systems, materiel, and equipment for the U.S. Army.

c. He is responsible for monitoring all activities of the Army and other Government agencies related to space, to include advising the Deputy Chief of Staff for Military Operations in the development of policy, plans, objectives, and requirements related to space.

d. Within his area of staff responsibility and within governing procurement policies and procedures of the DOD and DA, the Chief of Research and Development has the authority to procure supplies and services as necessary to effectuate the Army Research Program.

e. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

f. He directs the activities of the U.S. Army Research Office.

36. Chief, Office of Reserve Components. The Chief, Office of Reserve Components, is directly responsible for Reserve affairs to the Chief of Staff (Section 264(e), title 10, United States Code), and has Army General Staff responsibility for the development of the Reserve forces of the Army. He has the authority and the responsibility within the Army Staff for general staff supervision and coordination of the plans, policies, and programs of the Reserve components not on active duty.

a. He has General Staff responsibility for—

- (1) Development of plans and programs to produce the individuals and units of the Reserve components to fulfill requirements of mobilization plans and approved contingency actions.
- (2) Development and supervision of the Reserve Components Program and the

Reserve Components Mobilization Program.

- (3) Personnel and training policies, plans, and programs for individuals and units of the Reserve components not on active duty, in consonance with overall Army policy, and monitorship and position approval of that portion of the Mobilization Designation Pro-

gram which pertains to general officers.

- (4) Development of Reserve component needs for materiel and supplies, and development of policy pertaining to priorities, distribution, and utilization of materiel and supplies within the Reserve components.

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f. The responsibilities herein assigned do not extend to the civil functions of the Chief of Engineers and the Chief of Support Services.

34. Comptroller of the Army. *a.* The Comptroller of the Army has General Staff responsibility for—

- (1) Independent review and analysis of Army programs, and analysis of major Army commands.
- (2) Accounting, fiscal, audit, budgetary, progress and statistical reporting, reports control, cost analysis, and management analysis activities of the Army.
- (3) Legislative policies and programs pertaining to appropriation acts and liaison with appropriations committees of the Congress on matters affecting budgets, appropriations, and financial matters, including responding to appropriations committee investigations and inquiries directed toward such matters.
- (4) Management systems of the Army, which consist of review and analysis of existing, and development of new, Army-wide management systems not falling within the functional area of responsibility of any single staff agency; coordination and integration into the Army Management System of the Army Staff functional area management systems; provision of assistance to staff agencies in improving existing systems within their purview, and in development of new systems; study of systems problems crossing organizational or functional lines; and research and development of overall principles and concepts and guidance for development of management systems to assure an integrated management system for the Army.
- (5) Development of the Army Resource Management System.
- (6) Overall management improvement and related policies and concepts, to include scope or coverage of improvement efforts and promotion of an improvement consciousness, environment, and capability for innovation throughout the Army.
- (7) Continuing and independent analysis of Army organization, functions, and procedures.

- (8) Updating the Army portion of the Five Year Defense Program; and compilation and dissemination of Army program and budget guidance to major Army field commands and separate operating agencies.
- (9) Data processing systems in support of all assigned functional areas of responsibility.

- ★(10) Review of major reorganization proposals involving establishment of major commands or transfer of responsibilities and functions among major commands to insure that adequate consideration is given to the impact of proposed changes on existing systems, procedures, and controls.

b. He exercises general staff supervision over—

- (1) The Chief of Finance.
- (2) The Chief, United States Army Audit Agency.

c. The Comptroller of the Army is under the direction and supervision of, and is directly responsible to, the Assistant Secretary of the Army (Financial Management) for financial management matters, by delegation of the Secretary of the Army, with concurrent responsibility to the Chief of Staff.

d. Within his scope of responsibility, the Comptroller of the Army's relationship to the Chief of Staff and the Army Staff corresponds to that of a Deputy Chief of Staff.

35. Chief of Research and Development. The Chief of Research and Development, under the functional supervision of the Assistant Secretary of the Army (Research and Development), and responsible to the Chief of Staff, has Army General Staff responsibility for DA research and development activities.

a. He has General Staff responsibility for—

- (1) Planning, coordinating, and supervising all Army research, development, test, and evaluation including review and analysis, research and development objectives, policies, and funds essential to the discharge of this responsibility.
- (2) RDTE plans, projects, tasks, and priorities relating thereto.
- (3) Qualitative Materiel Requirements

(QMR) and Small Development Requirements (SDR) for all Army materiel, and Military Characteristics (MC) for nuclear warheads.

- (4) Supervision of the American-British-Canadian Army Standardization Program (AR 1-70) and the U.S. Army-Canadian Development Sharing Program (AR 1-25), and for United States Army participation in research and development aspects of the ABC Air and Navy Standardization Programs, the Mutual Weapons Development Program, the NATO Multilateral Research, Development, and Production Program, the Defense Development Exchange Program, and all other international military research and development programs; and exchange of classified research and development information with foreign nations.
- (5) Formulation, justification, and supervision of execution of those portions of Army programs and annual military budgets which pertain to RDTE, within the overall guidance and policies developed by the Director of Force Planning and Analysis and the Comptroller of the Army.
- (6) Data processing systems in support of all assigned areas of responsibility.
- (7) DA Systems Staff Officer responsibility for NIKE X/NIKE ZEUS.

b. He has responsibility for determining requirements, and the priorities therefor, for that intelligence needed to support research and development activities and for insuring that this intelligence is utilized in the research and development of weapons systems, materiel, and equipment for the U.S. Army.

c. He is responsible for monitoring all activities of the Army and other Government agencies related to space, to include advising the Deputy Chief of Staff for Military Operations in the development of policy, plans, objectives, and requirements related to space.

d. Within his area of staff responsibility and within governing procurement policies and procedures of the DOD and DA, the Chief of Research and Development has the authority to procure supplies and services as necessary to effectuate the Army Research Program.

e. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

f. He directs the activities of the U.S. Army Research Office.

36. Chief, Office of Reserve Components. The Chief, Office of Reserve Components, is directly responsible for Reserve affairs to the Chief of Staff (Section 264(c), title 10, United States Code), and has Army General Staff responsibility for the development of the Reserve forces of the Army. He has the authority and the responsibility within the Army Staff for general staff supervision and coordination of the plans, policies, and programs of the Reserve components not on active duty.

- a. He has General Staff responsibility for—
 - (1) Development of plans and programs to produce the individuals and units of the Reserve components to fulfill requirements of mobilization plans and approved contingency actions.
 - (2) Development and supervision of the Reserve Components Program and the Reserve Components Mobilization Program.
 - (3) Personnel and training policies, plans, and programs for individuals and units of the Reserve components not on active duty, in consonance with overall Army policy, and monitorship and position approval of that portion of the Mobilization Designation Program which pertains to general officers.
 - (4) Development of Reserve component needs for materiel and supplies, and development of policy pertaining to priorities, distribution, and utilization of materiel and supplies within the Reserve components.

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f. The responsibilities herein assigned do not extend to the civil functions of the Chief of Engineers and the Chief of Support Services.

34. Comptroller of the Army. a. The Comptroller of the Army has General Staff responsibility for—

- (1) Independent review and analysis of Army programs, and analysis of major Army commands.
- (2) Accounting, fiscal, audit, budgetary, progress and statistical reporting, reports control, cost analysis, and management analysis activities of the Army.
- (3) Legislative policies and programs pertaining to appropriation acts and liaison with appropriations committees of the Congress on matters affecting budgets, appropriations, and financial matters, including responding to appropriations committee investigations and inquiries directed toward such matters.
- (4) Management systems of the Army, which consist of review and analysis of existing, and development of new, Army-wide management systems not falling within the functional area of responsibility of any single staff agency; coordination and integration into the Army Management System of the Army Staff functional area management systems; provision of assistance to staff agencies in improving existing systems within their purview, and in development of new systems; study of systems problems crossing organizational or functional lines; and research and development of overall principles and concepts and guidance for development of management systems to assure an integrated management system for the Army.
- (5) Development of the Army Resource Management System.
- (6) Overall management improvement and related policies and concepts, to include scope or coverage of improve-

ment efforts and promotion of an improvement consciousness, environment, and capability for innovation throughout the Army.

- (7) Continuing and independent analysis of Army organization, functions, and procedures.
- (8) Updating the Army portion of the Five Year Defense Program; and compilation and dissemination of Army program and budget guidance to major Army field commands and separate operating agencies.
- (9) Data processing systems in support of all assigned functional areas of responsibility.

b. He exercises general staff supervision over—

- (1) The Chief of Finance.
- (2) The Chief, United States Army Audit Agency.

c. The Comptroller of the Army is under the direction and supervision of, and is directly responsible to, the Assistant Secretary of the Army (Financial Management) for financial management matters, by delegation of the Secretary of the Army, with concurrent responsibility to the Chief of Staff.

d. Within his scope of responsibility, the Comptroller of the Army's relationship to the Chief of Staff and the Army Staff corresponds to that of a Deputy Chief of Staff.

35. Chief of Research and Development. The Chief of Research and Development, under the functional supervision of the Assistant Secretary of the Army (Research and Development), and responsible to the Chief of Staff, has Army General Staff responsibility for DA research and development activities.

a. He has General Staff responsibility for—

- (1) Planning, coordinating, and supervising all Army research, development, test, and evaluation including review and analysis, research and development objectives, policies, and funds essential to the discharge of this responsibility.

- (2) RDTE plans, projects, tasks, and priorities relating thereto.
- (3) Qualitative Materiel Requirements (QMR) and Small Development Requirements (SDR) for all Army materiel, and Military Characteristics (MC) for nuclear warheads.
- (4) Supervision of the American-British-Canadian Army Standardization Program (AR 1-70) and the U.S. Army-Canadian Development Sharing Program (AR 1-25), and for United States Army participation in research and development aspects of the ABC Air and Navy Standardization Programs, the Mutual Weapons Development Program, the NATO Multilateral Research, Development, and Production Program, the Defense Development Exchange Program, and all other international military research and development programs; and exchange of classified research and development information with foreign nations.
- (5) Formulation, justification, and supervision of execution of those portions of Army programs and annual military budgets which pertain to RDTE, within the overall guidance and policies developed by the Director of Force Planning and Analysis and the Comptroller of the Army.
- (6) Data processing systems in support of all assigned areas of responsibility.
- (7) DA Systems Staff Officer responsibility for NIKE X/NIKE ZEUS.

b. He has responsibility for determining requirements, and the priorities therefor, for that intelligence needed to support research and development activities and for insuring that this intelligence is utilized in the research and development of weapons systems, materiel, and equipment for the U.S. Army.

c. He is responsible for monitoring all activities of the Army and other Government agencies related to space, to include advising the Deputy Chief of Staff for Military Operations in the development of policy, plans, objectives, and requirements related to space.

d. Within his area of staff responsibility and within governing procurement policies and procedures of the DOD and DA, the Chief of Research and Development has the authority to procure supplies and services as necessary to effectuate the Army Research Program.

e. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

f. He directs the activities of the U.S. Army Research Office.

36. Chief, Office of Reserve Components. The Chief, Office of Reserve Components, is directly responsible for Reserve affairs to the Chief of Staff (Section 264(c), title 10, United States Code), and has Army General Staff responsibility for the development of the Reserve forces of the Army. He has the authority and the responsibility within the Army Staff for general staff supervision and coordination of the plans, policies, and programs of the Reserve components not on active duty.

- a.* He has General Staff responsibility for—
- (1) Development of plans and programs to produce the individuals and units of the Reserve components to fulfill requirements of mobilization plans and approved contingency actions.
 - (2) Development and supervision of the Reserve Components Program and the Reserve Components Mobilization Program.
 - (3) Personnel and training policies, plans, and programs for individuals and units of the Reserve components not on active duty, in consonance with overall Army policy, and monitorship and position approval of that portion of the Mobilization Designation Program which pertains to general officers.
 - (4) Development of Reserve component needs for materiel and supplies, and development of policy pertaining to priorities, distribution, and utilization of materiel and supplies within the Reserve components.

- (5) Policies, priorities, and planning pertaining to the requirements for and the construction and utilization of facilities for the Reserve components.
- (6) Operational readiness of the Reserve components.
- (7) Development of detailed plans and procedures for total or partial mobilization and demobilization of Reserve component units and individuals in conformity with Army mobilization plans or approved contingency actions to include selection of Reserve component units to be mobilized.

b. He exercises general staff supervision of the Army Reserve component activities of the Chief, National Guard Bureau, and of the Chief, Army Reserve.

c. Within his scope of responsibility, the Chief, Office of Reserve Components, has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

d. The Reserve components of the Army are the Army National Guard of the United States and the United States Army Reserve (Section 261, title 10, United States Code).

e. The provisions outlined above do not affect the functions of the Chief, National Guard Bureau (Section 264(c) and 3015, title 10, United States Code), who has the authority to advise the Chief of Staff directly on matters pertaining to the Army National Guard.

37. Assistant Chief of Staff for Force Development. The Assistant Chief of Staff for Force Development has Army General Staff responsibility for the development of Army forces.

a. He has General Staff responsibility for—

- (1) Preparation of Active Army force development plans and detailed Army force structures; supervision of implementation of force development plans within approved broad United States and Allied Army force requirements; and establishment of readiness capabilities for specific units in coordination with the Deputy Chief of Staff

for Military Operations and other Army General Staff agencies.

- (2) Overall mobilization and demobilization planning; development or Reserve component force structures; and coordination of the development of the Reserve Component Troop Basis.
- (3) Programing civilian manpower strengths by function for budget estimates and program planning.
- (4) Allocation and control of military and civilian manpower authorizations for major commands and separate agencies. Development of criteria for utilization of manpower; development and approval of staffing guides; and monitorship of manpower surveys primarily in the TDA area.
- (5) Supervision of development of training concepts, policies, and programs for units of the Army. In coordination with other Army Staff agencies, development of DA programs for training literature, training ammunition, films, aids and devices; determination of total DA training facility requirements; and monitorship of the status of training facilities.
- (6) Formulation, justification, and supervision of those portions of Operation and Maintenance, Army, programs and budgets for operating forces and training activities of the Army within overall program guidance and policy developed by the Director of Force Planning and Analysis and the functional guidance and policy developed by the Comptroller of the Army.
- (7) Development of qualitative materiel development objectives, determination of total feasibility of proposed materiel developments, and the establishments of operational priorities and requirements for the procurement of materiel.
- (8) Determination of operational priorities for development and procurement of nuclear weapons and provision of assistance as appropriate to the Army

Staff in the development of atomic aspects of Army plans.

- (9) Combat developments and related policy in conjunction with research and development functions assigned to the Chief of Research and Development.
- (10) Tables of organization and equipment (TOE) and tables of distribution and allowances (TDA); development of organizational and operational concepts, doctrine, and related matters, including troop tests; and approval of authorization documents relating to the organization, manpower, and equipment for units of the DA.
- (11) Overall international military standardization programs with the DA.
- (12) Overall coordination of the following activities:
 - (a) All Army CBR activities; and DOD responsibility for CBR functions when directed.
 - (b) All Army aviation activities and DA coordination of civil aviation affairs.
 - (c) All Army nuclear activities; and supervision of the Nuclear Weapon Systems Operational Surety Program, and of nuclear weapon systems safety within the policy, scope, and responsibilities of the Army Safety Program.
 - (d) Functions of the Army related to special use airspace.
- (13) Monitoring the DA Systems Staff Officer system, and responsibility for all items and systems not otherwise specifically assigned.
- (14) Coordination, supervision, and establishment of the overall system for the collection, recording, and dissemination of lessons learned.
- (15) Data processing systems in support of all assigned functional areas of responsibility.

b. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

c. He exercises supervision and control of the following:

- (1) Army Concept Team in Vietnam.
- (2) United States Army Aviation Flight Information and Navigation Aids Office.
- (3) United States Army Board for Aviation Accident Research.
- (4) United States Army Nuclear Weapons Group.

38. Assistant Chief of Staff for Intelligence.

The Assistant Chief of Staff for Intelligence has Army General Staff responsibility for all matters pertaining to the intelligence and counterintelligence activities of the United States Army.

a. He has General Staff responsibility for—

- (1) Planning, coordinating, and fulfilling the Army intelligence and counterintelligence requirements, and supervising Army intelligence and counterintelligence collection, production, and dissemination activities.
- (2) Army participation with National agencies in the planning, programing, and coordination of National internal security programs for the protection of the United States.
- (3) Communications intelligence, electronic intelligence, acoustic intelligence, communications security, and electronic security activities within the Army.
- (4) Measures for safeguarding defense information; Army-wide counterintelligence activities; and Army cryptologic functions.
- (5) DA participation in the DOD industrial security program; HQDA security clearance program and civilian employee security program; investigative aspects of the military personnel security program; and censorship programs.
- (6) Intelligence doctrine and organizational and operational concepts; combat intelligence and meteorological

activities; and strategic intelligence training and schooling activities.

- (7) Liaison with foreign military personnel in the United States; disclosure of defense information to foreign governments and international organizations; and visits by foreign nationals to Army installations and contractors.
 - (8) Intelligence activities of Army Staff elements; technical intelligence activities and technical counterintelligence activities.
 - (9) Programing and directing the Army Electronic Surveillance Countermeasures Program (Security).
 - (10) Program direction of the Army mapping and geodesy and military geographic intelligence programs, and coordination of these activities with Army components of unified and specified commands.
 - (11) Program direction of the Army Foreign Intelligence Assistance, Foreign Area Specialist Training, and Latin American Exchange Programs and coordination of these activities with the unified and specified commands, and with DOD and National agencies.
 - (12) Monitoring projects of intelligence interest in the research and development program.
 - (13) Program and budget functions relating to intelligence activities.
 - (14) Coordination of all Army surveillance and reconnaissance activities, to include providing the Army point of contact for such matters.
 - (15) Data processing systems in support of all assigned functional areas of responsibility.
- b. He exercises supervision and control of the following:
- (1) Specified elements of the United States Army Intelligence Reserve.
 - (2) Specified field activities and United States Army field detachments.

★38.1. Assistant Chief of Staff for Communications-Electronics. The Assistant Chief of Staff for Communications-Electronics has Army

General Staff responsibility for the communications-electronics activities of the Army.

a. He has General Staff responsibility for—

- (1) Development and supervision of Army communications policies, concepts, doctrine, and standards.
- (2) Development of plans, policies, and programs for, and management of Army worldwide nontactical telecommunications to include strategic communications; command and control communications; local post, camp and station communications; special communications; and coordination of related communications security.
- (3) Development of plans, policies, and programs for Army support of the Defense Communications System (DCS) (Army portion), and management of the implementation of DCS projects and tasks assigned to the Army (exclusive of RDTE funded portions).
- (4) Review, monitoring, and coordinating tactical communications requirements, research and development, logistics, personnel and training, and associated programs and budgets, to provide integrated tactical communications systems.
- (5) Development of concepts, plans, and policies for the employment of the radio frequency spectrum and the management of the allocation, assignment, and utilization of radio frequencies and radio call signs for the Army; and management of the Army Electromagnetic Compatibility Program.
- (6) Coordination, review, and supervision of the Audio-Visual activities of the Army, to include photography, television, and electronic display.
- (7) Coordination of Army activities in tactical command and control, and communications pertaining to the DOD compatibility and commonality and the JCS standardization programs.
- (8) Monitoring and coordinating the communications-electronics aspects of command and control, electronic warfare, unconventional and psychological war-

fare, air defense, missile systems, meteorology, satellites, aviation, and combat surveillance and target acquisition.

- (9) Coordinating the communications-electronics aspects of requirements to automate Army information and data systems to assure systems compatibility.
- (10) Establishment of the communications security capability of Army communications-electronics systems.
- (11) Preparation and review of the communications-electronics annexes of Army and joint plans, and monitoring Army communications-electronics force planning and readiness.
- (12) Formulation, justification, and supervision of assigned Army programs and budgets pertaining to communications-electronics activities.
- (13) Army representation on the United States Military Communications-Electronics Board and, as designated, other joint, combined, national and international boards, committees, and groups which consider communications-electronics matters with Army implications and interest.
- (14) Joint actions pertaining to communications-electronics.
- (15) Data processing systems in support of all assigned functional areas of responsibility.

b. He exercises supervision and control of the Army Photographic Agency.

39. Special Staff. *a.* The Special Staff consists of the following, listed in the order of official anniversary dates:

- ★(1) The offices of—
 - (*a.*) The Adjutant General.
 - (*b.*) Chief of Engineers.
 - (*c.*) The Surgeon General.
 - (*d.*) Chief of Chaplains.
 - (*e.*) The Judge Advocate General.
 - (*f.*) The Inspector General.
 - (*g.*) Chief, National Guard Bureau.
 - (*h.*) Chief of Information.
 - (*i.*) Chief of Military History.
 - (*j.*) Chief, Army Reserve.
 - (*k.*) The Provost Marshal General.
 - (*l.*) Chief of Personnel Operations.

(2) The Chief, United States Army Audit Agency.

(3) The Office of the Chief of Support Services.

b. The heads of Special Staff agencies provide advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the DA on specialized matters specifically within their respective fields of responsibility. As staff officers of HQDA, they are responsible for the preparation of plans, estimates, and orders; review of technical doctrine; and the coordination of their technical, administrative, and operational plans and activities with other agencies of the Army Staff.

c. The heads of certain Special Staff agencies exercise dual functions of staff and command. These two functions, although vested in a single individual, are separate and distinct in that each involves different responsibilities and duties; the exercise of one should not be confused with the exercise of the other.

40. The Adjutant General. The Adjutant General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the Army's administration and administrative services.

a. He has staff responsibility for—

- (1) Army personnel statistical and accounting system.
- (2) Army records management and office management programs.
- (3) Army publications system.
- (4) Administering the Army and Air Force Postal Service Headquarters and providing Army-wide postal service.
- (5) United States Army Special Services Program and special services activities.
- (6) Heraldic activities.
- (7) The Central United States Registry.
- (8) Army bands and the Army Element, School of Music.

b. He develops, tests, and implements personnel and administrative data processing systems and procedures pertaining to adjutant general operations; and provides data services in support of personnel functional systems.

c. He exercises administrative jurisdiction over nonunit Ready Reserve, Standby Reserve, and Retired Reserve personnel and provides for field-

level administration in direct support of these individuals; and accomplishes the selection and ordering to active duty of individuals, except for selection of mobilization designees, in consonance with approved plans, policies, and programs pertaining to the Army Reserve. He is authorized to coordinate directly with the United States Continental Army Command in accomplishing these responsibilities.

d. He provides maintenance and servicing of the personnel records for active duty and retired personnel and performs miscellaneous personnel administrative actions which are not directly related to the personnel management of these individuals.

e. He provides guidance and policy direction to the Director, Armed Forces Courier Service (ARFCOS) in accomplishing the mission of the ARFCOS and operating the tri-Service ARFCOS headquarters. He operates the Army Courier Service in support of the ARFCOS mission.

f. He commands personnel, organizations, and facilities, as assigned.

41. Chief of Engineers. *a.* The Chief of Engineers, under the general staff supervision of the Deputy Chief of Staff for Logistics—

(1) Has Army Staff responsibility for—

- (*a*) Providing general and specialized engineering services to include engineer military and strategic planning for the Army and, as assigned, for the DOD and other governmental agencies.
- (*b*) Monitoring all engineer matters and advising the Chief of Staff and the Secretary of the Army.
- (*c*) Providing for the maintenance and repair of real property and operation of

utilities plants and systems, and other repairs and utilities activities of Army installations as prescribed in AR 420-10.

(*d*) All Army family housing matters.

(2) Plans, directs, and supervises engineering, construction, and real estate services for the Army and for the Air Force (including military engineering support), and other Government agencies as assigned.

b. Under the direction and supervision of the Secretary of the Army, the Chief of Engineers has responsibility for—

- (1) Construction, operation and maintenance, and real estate necessary for the improvement of rivers, harbors, and waterways for navigation, flood control, and related purposes, including shore protection.
- (2) Administration of the laws for the protection and preservation of the navigable waters of the United States.
- (3) Provision of general and specialized construction and engineering services for the National Aeronautics and Space Administration, and for other governmental agencies as assigned.
- (4) Administration of the purchase and sale of utilities services as the DA Power Procurement Officer.

c. Under the program direction of the Assistant Chief of Staff for Intelligence, the Chief of Engineers has responsibility for—

- (1) Providing direct support to the Assistant Chief of Staff for Intelligence in the execution of functions pertaining to Army mapping and geodesy activities.

activities; and strategic intelligence training and schooling activities.

- (7) Liaison with foreign military personnel in the United States; disclosure of defense information to foreign governments and international organizations; and visits by foreign nationals to Army installations and contractors.
- (8) Intelligence activities of Army Staff elements; technical intelligence activities and technical counterintelligence activities.
- (9) Programing and directing the Army Electronic Surveillance Countermeasures Program (Security).
- (10) Program direction of the Army mapping and geodesy and military geographic intelligence programs, and coordination of these activities with Army components of unified and specified commands.
- (11) Program direction of the Army Foreign Intelligence Assistance, Foreign Area Specialist Training, and Latin American Exchange Programs and coordination of these activities with the unified and specified commands, and with DOD and National agencies.
- (12) Monitoring projects of intelligence interest in the research and development program.
- (13) Program and budget functions relating to intelligence activities.
- (14) Coordination of all Army surveillance and reconnaissance activities, to include providing the Army point of contact for such matters.
- (15) Data processing systems in support of all assigned functional areas of responsibility.

b. He exercises supervision and control of the following:

- (1) Specified elements of the United States Army Intelligence Reserve.
- (2) Specified field activities and United States Army field detachments.

39. Special Staff. a. The Special Staff consists of the following, listed in the order of official anniversary dates:

- (1) The offices of—
 - (a) The Adjutant General.
 - (b) Chief of Engineers.
 - ★(c) Chief of Finance (**Rescinded**).
 - (d) The Surgeon General.
 - (e) Chief of Chaplains.
 - (f) The Judge Advocate General.
 - (g) The Inspector General.
 - (h) Chief of Communications-Electronics.
 - (i) Chief, National Guard Bureau.
 - (j) Chief of Information.
 - (k) Chief of Military History.
 - (l) Chief, Army Reserve.
 - (m) The Provost Marshal General.
 - (n) Chief of Personnel Operations.
- (2) The Chief, United States Army Audit Agency.
- (3) The Office of the Chief of Support Services.

b. The heads of Special Staff agencies provide advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the DA on specialized matters specifically within their respective fields of responsibility. As staff officers of HQ, DA, they are responsible for the preparation of plans, estimates, and orders; review of technical doctrine; and the coordination of their technical, administrative, and operational plans and activities with other agencies of the Army Staff.

c. The heads of certain Special Staff agencies exercise dual functions of staff and command. These two functions, although vested in a single individual, are separate and distinct in that each involves different responsibilities and duties; the exercise of one should not be confused with the exercise of the other.

40. The Adjutant General. The Adjutant General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the Army's administration and administrative services.

a. He has staff responsibility for—

- (1) Army personnel statistical and accounting system.
- (2) Army records management and office management programs.

(3) Army publications system.

★(4) Administering the Army and Air Force Postal Service Headquarters and providing Army-wide postal service.

(5) United States Army Special Services Program and special services activities.

(6) Heraldic activities.

(7) The Central United States Registry.

(8) Army bands and the Army Element, School of Music.

b. He develops, tests, and implements personnel and administrative data processing systems and procedures pertaining to adjutant general operations; and provides data services in support of personnel functional systems.

c. He exercises administrative jurisdiction over nonunit Ready Reserve, Standby Reserve, and Retired Reserve personnel and provides for field-level administration in direct support of these individuals; and accomplishes the selection and ordering to active duty of individuals, except for selection of mobilization designees, in consonance with approved plans, policies, and programs pertaining to the Army Reserve. He is authorized to coordinate directly with the United States Continental Army Command in accomplishing these responsibilities.

d. He provides maintenance and servicing of the personnel records for active duty and retired personnel and performs miscellaneous personnel administrative actions which are not directly related to the personnel management of these individuals.

e. He provides guidance and policy direction to the Director, Armed Forces Courier Service (ARFCOS) in accomplishing the mission of the ARFCOS and operating the tri-Service ARFCOS headquarters. He operates the Army Courier Service in support of the ARFCOS mission.

f. He commands personnel, organizations, and facilities, as assigned.

41. Chief of Engineers. a. The Chief of Engineers, under the general staff supervision of the Deputy Chief of Staff for Logistics—

(1) Has Army Staff responsibility for—

(a) Providing general and specialized engineering services to include en-

gineer military and strategic planning for the Army and, as assigned, for the DOD and other governmental agencies.

(b) Monitoring all engineer matters and advising the Chief of Staff and the Secretary of the Army.

(c) Providing for the maintenance and repair of real property and operation of utilities plants and systems, and other repairs and utilities activities of Army installations as prescribed in AR 420-10.

(d) All Army family housing matters.

(2) Plans, directs, and supervises engineering, construction, and real estate services for the Army and for the Air Force (including military engineering support), and other Government agencies as assigned.

b. Under the direction and supervision of the Secretary of the Army, the Chief of Engineers has responsibility for—

(1) Construction, operation and maintenance, and real estate necessary for the improvement of rivers, harbors, and waterways for navigation, flood control, and related purposes, including shore protection.

(2) Administration of the laws for the protection and preservation of the navigable waters of the United States.

(3) Provision of general and specialized construction and engineering services for the National Aeronautics and Space Administration, and for other governmental agencies as assigned.

(4) Administration of the purchase and sale of utilities services as the DA Power Procurement Officer.

c. Under the program direction of the Assistant Chief of Staff for Intelligence, the Chief of Engineers has responsibility for—

(1) Providing direct support to the Assistant Chief of Staff for Intelligence in the execution of functions pertaining to Army mapping and geodesy activities.

activities; and strategic intelligence training and schooling activities.

- (7) Liaison with foreign military personnel in the United States; disclosure of defense information to foreign governments and international organizations; and visits by foreign nationals to Army installations and contractors.
- (8) Intelligence activities of Army Staff elements; technical intelligence activities and technical counterintelligence activities.
- (9) Programing and directing the Army Electronic Surveillance Countermeasures Program (Security).
- (10) Program direction of the Army mapping and geodesy and military geographic intelligence programs, and coordination of these activities with Army components of unified and specified commands.
- (11) Program direction of the Army Foreign Intelligence Assistance, Foreign Area Specialist Training, and Latin American Exchange Programs and coordination of these activities with the unified and specified commands, and with DOD and National agencies.
- (12) Monitoring projects of intelligence interest in the research and development program.
- (13) Program and budget functions relating to intelligence activities.
- (14) Coordination of all Army surveillance and reconnaissance activities, to include providing the Army point of contact for such matters.
- (15) Data processing systems in support of all assigned functional areas of responsibility.

b. He exercises supervision and control of the following:

- (1) Specified elements of the United States Army Intelligence Reserve.
- (2) Specified field activities and United States Army field detachments.

39. Special Staff. *a.* The Special Staff consists of the following, listed in the order of official anniversary dates:

- (1) The offices of—
 - (a) The Adjutant General.
 - (b) Chief of Engineers.
 - (c) Chief of Finance.
 - (d) The Surgeon General.
 - (e) Chief of Chaplains.
 - (f) The Judge Advocate General.
 - (g) The Inspector General.
 - (h) Chief of Communications-Electronics.
 - (i) Chief, National Guard Bureau.
 - (j) Chief of Information.
 - (k) Chief of Military History.
 - (l) Chief, Army Reserve.
 - (m) The Provost Marshal General.
 - (n) Chief of Personnel Operations.
- (2) The Chief, United States Army Audit Agency.
- (3) The Office of the Chief of Support Services.

b. The heads of Special Staff agencies provide advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the DA on specialized matters specifically within their respective fields of responsibility. As staff officers of HQDA, they are responsible for the preparation of plans, estimates, and orders; review of technical doctrine; and the coordination of their technical, administrative, and operational plans and activities with other agencies of the Army Staff.

c. The heads of certain Special Staff agencies exercise dual functions of staff and command. These two functions, although vested in a single individual, are separate and distinct in that each involves different responsibilities and duties; the exercise of one should not be confused with the exercise of the other.

40. The Adjutant General. The Adjutant General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the Army's administration and administrative services.

a. He has staff responsibility for—

- (1) Army personnel statistical and accounting system.
- (2) Army records management and office management programs.
- (3) Army publications system.
- (4) Operation of the Army-Air Force Postal Services Headquarters and the provision of Army-wide postal services.
- (5) United States Army Special Services Program and special services activities.
- (6) Heraldic activities.
- (7) The Central United States Registry.
- (8) Army bands and the Army Element, School of Music.

b. He develops, tests, and implements personnel and administrative data processing systems and procedures pertaining to adjutant general operations; and provides data services in support of personnel functional systems.

c. He exercises administrative jurisdiction over nonunit Ready Reserve, Standby Reserve, and Retired Reserve personnel and provides for field-level administration in direct support of these individuals; and accomplishes the selection and ordering to active duty of individuals, except for selection of mobilization designees, in consonance with approved plans, policies, and programs pertaining to the Army Reserve. He is authorized to coordinate directly with the United States Continental Army Command in accomplishing these responsibilities.

d. He provides maintenance and servicing of the personnel records for active duty and retired personnel and performs miscellaneous personnel administrative actions which are not directly related to the personnel management of these individuals.

e. He provides guidance and policy direction to the Director, Armed Forces Courier Service (ARFCOS) in accomplishing the mission of the ARFCOS and operating the tri-Service ARFCOS headquarters. He operates the Army Courier Service in support of the ARFCOS mission.

f. He commands personnel, organizations, and facilities, as assigned.

41. **Chief of Engineers.** a. The Chief of Engineers, under the general staff supervision of the Deputy Chief of Staff for Logistics—

(1) Has Army Staff responsibility for—

- (a) Providing general and specialized engineering services to include engineer military and strategic planning for the Army and, as assigned, for the DOD and other governmental agencies.
- (b) Monitoring all engineer matters and advising the Chief of Staff and the Secretary of the Army.
- (c) Providing for the maintenance and repair of real property and operation of utilities plants and systems, and other repairs and utilities activities of Army installations as prescribed in AR 420-10.
- (d) All Army family housing matters.

(2) Plans, directs, and supervises engineering, construction, and real estate services for the Army and for the Air Force (including military engineering support), and other Government agencies as assigned.

b. Under the direction and supervision of the Secretary of the Army, the Chief of Engineers has responsibility for—

- (1) Construction, operation and maintenance, and real estate necessary for the improvement of rivers, harbors, and waterways for navigation, flood control, and related purposes, including shore protection.
- (2) Administration of the laws for the protection and preservation of the navigable waters of the United States.
- (3) Provision of general and specialized construction and engineering services for the National Aeronautics and Space Administration, and for other governmental agencies as assigned.
- (4) Administration of the purchase and sale of utilities services as the DA Power Procurement Officer.

c. Under the program direction of the Assistant Chief of Staff for Intelligence, the Chief of Engineers has responsibility for—

- (2) Providing technical supervision and coordination of worldwide Army mapping, geodesy, and military geographic intelligence activities.
- (3) Providing and directing assigned elements engaged in mapping, geodesy, military geographic intelligence, and related services, to include maintenance of the DOD master worldwide mapping and geodetic library and the DOD World Geodetic System.

★*c. 1.* Under the general staff supervision of the Chief of Research and Development, the Chief of Engineers performs RDTE projects as assigned and provides research and development support to other U.S. Army, U.S. Air Force, National Aeronautics and Space Administration, and other governmental agencies as required.

d. He commands personnel, organizations, and facilities, as assigned.

43. The Surgeon General. The Surgeon General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the management of health services for the Army and, as directed, for other services, agencies, and organizations.

a. He has staff responsibility for—

- (1) Planning, directing, and supervising health services for the Army and, as directed, for other services, agencies, and organizations.
- (2) Establishing health standards applicable to personnel of the Army.
- (3) Program and budget functions relating to medical activities.
- (4) Technical review, evaluation, coordination, and direction of medical materiel programs.
- (5) Technical review and evaluation of nonmedical materiel to determine possible existence of health hazards.

b. He commands Army Medical Service personnel, organizations, and facilities, as assigned, and exercises technical staff supervision over all other medical facilities and units of the Army.

c. He serves as chief of the Army Medical Service, and exercises career management authority over commissioned personnel of the

Army Medical Service within policies established by the Deputy Chief of Staff for Personnel.

d. He is responsible for medical professional training for the Army.

e. He is responsible for medical research, development, and test and evaluation for the Army.

f. On health and medical matters, including the utilization of Army Medical Service professional personnel, The Surgeon General has direct access to the Secretary of the Army and the Chief of Staff.

44. Chief of Chaplains. The Chief of Chaplains, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for religious, moral, and character guidance matters Army-wide.

a. He has staff responsibility for—

- (1) Spiritual and moral welfare of military and civilian personnel of the Army and their dependents; religious ministrations and religious education in the Army; pastoral care and counseling; character guidance instruction and orientation for military personnel; religious public information activities; and liaison with ecclesiastical agencies.
- (2) Establishment of denominational operational policies pertaining to Chaplain ministrations to military personnel.
- (3) Establishment of professional and educational qualifications for chaplains; determination of denominational quotas; procurement of qualified clergymen to serve as chaplains during peacetime and, as necessary, to meet mobilization requirements.
- (4) Determination of chapel construction requirements; design approval; and establishment of standards and requirements for, and distribution of, ecclesiastical supplies, and furniture and equipment for chapels and religious education facilities.

b. He serves as chief of the Chaplains branch, and exercises career management authority over members of the Chaplains branch.

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c. He exercises operational control over personnel, organizations, and facilities, as assigned.

45. The Judge Advocate General. The Judge Advocate General is the statutory legal advisor of the Secretary of the Army and of all officers and agencies of the Army. He has staff responsibility for an Army-wide legal service, and makes recommendations concerning the establishment of, and exercises technical supervision over, all Army legal offices. He is responsible for the career management of the members of the Judge Advocate General's Corps. He is responsible for professional legal training for the Army. He administers the Army claims and legal assistance services, its system of military justice, is the custodian of general court-martial and real property records, and receives, revises, and records the proceedings of courts of inquiry and military commissions. He maintains liaison with the Department of Justice and other Federal and State agencies on matters connected with litigation and legal proceedings and exercises staff supervision over this activity within the Army. He commands field activities of his office and directs members of the Judge Advocate General's Corps in the performance of their duties.

46. The Inspector General. The Inspector General, as a confidential representative of the Secretary of the Army and the Chief of Staff, inquires into and reports upon matters affecting the performance of mission and the state of discipline, efficiency, and economy of the DA, and performs such additional duties as may be prescribed by the Secretary of the Army or the Chief of Staff, or as required by law.

47. Chief of Communications-Electronics. The Chief of Communications-Electronics, under the general staff supervision of the Deputy Chief of Staff for Military Operations, has

Army Staff responsibility for assigned communications-electronics matters.

a. He has staff responsibility for—

- (1) Radio frequency spectrum and call sign management and utilization, and the Army electromagnetic compatibility program.
- (2) Army representation on the United States Military Communications-Electronics Board and, as designated, other joint, combined, national and international boards, committees, and groups which consider communications-electronics matters with Army implications and interest.
- (3) Joint actions pertaining to communications-electronics.
- (4) Preparation or review of the communications-electronics annexes of Army and joint plans.
- (5) Program and budget functions relating to communications-electronics, except those specifically assigned to other Army Staff agencies.

b. He provides a focal point for staff advice and coordination for communications, including communications security pertaining thereto.

c. He advises the Army Staff on the technical communications-electronics aspects of—

- (1) Missile systems.
- (2) Audio-visual systems.
- (3) Aviation electronics.
- (4) Electronic warfare.
- (5) Fire coordination.
- (6) Combat surveillance and target acquisition.
- (7) Meteorology.
- (8) ADPS.
- (9) Special warfare.

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- (1) Providing direct support to the Assistant Chief of Staff for Intelligence in the execution of functions pertaining to Army mapping and geodesy activities.
- (2) Providing technical supervision and coordination of worldwide Army mapping, geodesy, and military geographic intelligence activities.
- (3) Providing and directing assigned elements engaged in mapping, geodesy, military geographic intelligence, and related services, to include maintenance of the DOD master worldwide mapping and geodetic library and the DOD World Geodetic System.

d. He commands personnel, organizations, and facilities, as assigned.

42. Chief of Finance. The Chief of Finance, under the general staff supervision of the Comptroller of the Army, has Army Staff responsibility for finance service.

a. He has responsibility for providing such Army-wide financial services as may be required.

b. He commands personnel, organizations, and facilities, as assigned.

43. The Surgeon General. The Surgeon General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the management of health services for the Army and, as directed, for other services, agencies, and organizations.

a. He has staff responsibility for—

- (1) Planning, directing, and supervising health services for the Army and, as directed, for other services, agencies, and organizations.
- (2) Establishing health standards applicable to personnel of the Army.
- (3) Program and budget functions relating to medical activities.
- (4) Technical review, evaluation, coordination, and direction of medical materiel programs.
- (5) Technical review and evaluation of

nonmedical materiel to determine possible existence of health hazards.

b. He commands Army Medical Service personnel, organizations, and facilities, as assigned; and exercises technical staff supervision over all other medical facilities and units of the Army.

c. He serves as chief of the Army Medical Service, and exercises career management authority over commissioned personnel of the Army Medical Service within policies established by the Deputy Chief of Staff for Personnel.

d. He is responsible for medical professional training for the Army.

e. He is responsible for medical research, development, and test and evaluation for the Army.

f. On health and medical matters, including the utilization of Army Medical Service professional personnel, The Surgeon General has direct access to the Secretary of the Army and the Chief of Staff.

44. Chief of Chaplains. The Chief of Chaplains, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for religious, moral, and character guidance matters Army-wide.

a. He has staff responsibility for—

- (1) Spiritual and moral welfare of military and civilian personnel of the Army and their dependents; religious ministrations and religious education in the Army; pastoral care and counseling; character guidance instruction and orientation for military personnel; religious public information activities; and liaison with ecclesiastical agencies.
- (2) Establishment of denominational operational policies pertaining to Chaplain ministrations to military personnel.
- (3) Establishment of professional and educational qualifications for chaplains; determination of denominational quotas; procurement of quali-

fied clergymen to serve as chaplains during peacetime and, as necessary, to meet mobilization requirements.

- (4) Determination of chapel construction requirements; design approval; and establishment of standards and requirements for, and distribution of, ecclesiastical supplies, and furniture and equipment for chapels and religious education facilities.

b. He serves as chief of the Chaplains branch, and exercises career management authority over members of the Chaplains branch.

c. He exercises operational control over personnel, organizations, and facilities, as assigned.

45. Judge Advocate General. The Judge Advocate General is the statutory legal advisor of the Secretary of the Army and of all officers and agencies of the Army. He has staff responsibility for an Army-wide legal service, and makes recommendations concerning the establishment of, and exercises technical supervision over, all Army legal offices. He is responsible for the career management of the members of the Judge Advocate General's Corps. He is responsible for professional legal training for the Army. He administers the Army claims and legal assistance services, its system of military justice, is the custodian of general court-martial and real property records, and receives, revises, and records the proceedings of courts of inquiry and military commissions. He maintains liaison with the Department of Justice and other Federal and State agencies on matters connected with litigation and legal proceedings and exercises staff supervision over this activity within the Army. He commands field activities of his office and directs members of the Judge Advocate General's Corps in the performance of their duties.

46. The Inspector General. The Inspector General, as a confidential representative of the Secretary of the Army and the Chief of Staff, inquires into and reports upon matters affecting the performance of mission and the state of discipline, efficiency, and economy of the DA, and performs such additional duties as

may be prescribed by the Secretary of the Army or the Chief of Staff, or as required by law.

47. Chief of Communications-Electronics. The Chief of Communications-Electronics, under the general staff supervision of the Deputy Chief of Staff for Military Operations, has Army Staff responsibility for assigned communications-electronics matters.

a. He has staff responsibility for—

- (1) Radio frequency spectrum and call sign management and utilization, and the Army electromagnetic compatibility program.
- (2) Army representation on the United States Military Communications-Electronics Board and, as designated, other joint, combined, national and international boards, committees, and groups which consider communications-electronics matters with Army implications and interest.
- (3) Joint actions pertaining to communications-electronics.
- (4) Preparation or review of the communications-electronics annexes of Army and joint plans.
- (5) Program and budget functions relating to communications-electronics, except those specifically assigned to other Army Staff agencies.

b. He provides a focal point for staff advice and coordination for communications, including communications security pertaining thereto.

c. He advises the Army Staff on the technical communications-electronics aspects of—

- (1) Missile systems.
- (2) Audio-visual systems.
- (3) Aviation electronics.
- (4) Electronic warfare.
- (5) Fire coordination.
- (6) Combat surveillance and target acquisition.
- (7) Meteorology.
- (8) ADPS.
- (9) Special warfare.

d. Within his scope of responsibility, he exercises staff supervision of the United States Army Strategic Communications Command.

48. Chief, National Guard Bureau. The National Guard Bureau is a joint bureau of the Department of the Army and the Department of the Air Force headed by a chief who is the adviser to the Army Chief of Staff and the Air Force Chief of Staff on National Guard matters. The National Guard Bureau is the channel of communication between the departments concerned and the several States, Puerto Rico, and the District of Columbia on matters pertaining to the National Guard, the Army National Guard of the United States, and the Air National Guard of the United States (Section 3015, title 10, United States Code).

a. AR 130-5/AFR 45-2 prescribes the organization and functions of the National Guard Bureau.

b. The Chief, National Guard Bureau, is directly responsible to the Army Chief of Staff for all matters pertaining to the development and maintenance of the Army National Guard and the Army National Guard of the United States. Operating within established departmental policies, he—

- (1) Participates with other Army Staff agencies in the formulation and development of DA policies affecting the Army National Guard and the Army National Guard of the United States.
- (2) Advises all other elements of the Army Staff on Army National Guard matters.
- (3) Has staff responsibility for the Army National Guard segment of the Reserve Components Control Program in coordination with the Chief, Office of Reserve Components.

49. Chief of Information. The Chief of Information has Army Staff responsibility for all matters pertaining to public and command information and for DA information plans and programs in support of Army basic plans and programs. He is directly responsible to the Chief of Staff. He commands personnel, organizations, and facilities, as assigned.

50. Chief of Military History. The Chief of Military History, under the general staff supervision of the Deputy Chief of Staff for Military Operations, advises the Chief of Staff on historical matters; formulates and executes the Army Historical Program; coordinates and supervises all Army historical matters, including historical properties; prepares and publishes histories required by the Army; provides historical background and precedent for the development of military plans, policies, doctrine, and techniques; and provides historical material and assistance to, and maintains liaison with, public and private agencies and individuals to stimulate interest and study in the field of military history.

51. Chief, Army Reserve. The Chief, Army Reserve, under the general staff supervision of the Chief, Office of Reserve Components, has Army Staff responsibility for all matters pertaining to the development and maintenance of the Army Reserve.

a. He has staff responsibility for—

- (1) Implementation and execution of approved plans, policies, and programs pertaining to the Army Reserve.
- (2) The Army Reserve segments of the Reserve Components Program and the Reserve Components Mobilization Program.

b. He participates with other Army Staff agencies in the formulation and development of the DA policies affecting the Army Reserve.

52. The Provost Marshal General. The Provost Marshal General, under the general staff supervision of the Deputy Chief of Staff for Personnel, has Army Staff responsibility for the broad functions of protective services, preserving law and order, and of crime prevention applicable Army-wide.

a. He has staff responsibility for—

- (1) Provost marshal and military police activities.
- (2) Criminal investigations and crime prevention, to include accreditation of criminal investigators.
- (3) Preservation of order and law enforcement.

- (4) Motor vehicle accident investigation, traffic control, and traffic law enforcement.
- (5) Apprehension of absentees.
- (6) Physical security.
- (7) Implementation of industrial defense activities.
- (8) The Army Correction Program, to include restoration, clemency, and parole for military prisoners.
- (9) Prisoners of war and civilian internees.

b. He maintains liaison with Federal and State agencies in law enforcement and criminal matters affecting the DA.

c. He commands personnel, organizations, and facilities, as assigned.

53. Chief of Personnel Operations. The Chief of Personnel Operations, under the general staff supervision of the Deputy Chief of Staff for Personnel, implements policies, executes programs, and supervises procedures applicable to the worldwide personnel management of Army military personnel.

a. He has responsibility for—

- (1) Assignment control and career management of all officers and warrant officers (except general officers, Chaplains, Army Medical Service, and Judge Advocate General Corps officers) with special emphasis on their effective Army-wide utilization.
- (2) Creating and maintaining a nucleus of highly qualified noncommissioned officers and enlisted specialists by personalized control of senior enlisted personnel and by personnel techniques such as assignment control and rotation.
- (3) Supervision of the administration of personnel management activities throughout the Army Reserve components and implementation of departmental policies applicable to administration of personnel matters within the Reserve components, except general officers.

- (4) Administering the Army-wide reenlistment program, taking final action on requests for waiver of disqualifications for induction and for reenlistment, both in service and out of service.
- (5) Developing and recommending personnel standards, MOS, and systems and procedures for procurement, selection, classification, assignment, utilization and retention of military personnel and design and field testing of systems and procedures in support of the operation of the Military Personnel System.
- (6) Development of statistical summaries, trends, and factors for use throughout the U.S. Army Personnel System, in coordination with U.S. Army Data Support Command, TAGO.
- (7) Development of specific plans and programs for personnel management of the Army's military personnel as may be dictated by operational experience.

b. He commands personnel, organizations, and facilities, as assigned.

54. Chief of Support Services. a. The Chief of Support Services, under the general staff supervision of the Deputy Chief of Staff for Logistics, has Army Staff responsibility for the provision of certain support services for the Army.

(1) He has staff responsibility for—

- (a) Army-wide logistic support services comprising commissary operations, food service, clothing sales stores and clothing issue points, laundry and drycleaning, fumigation and bath, self-service supply centers, and Army disposal of surplus and foreign excess personal property.
- (b) Development, review, and coordination of quartermaster logistic services aspects in war, mobilization, and contingency plans.
- (c) Care and disposition of remains and personal effects of deceased personnel of the Army, and as directed for the Navy and the Air Force.

(2) He commands personnel, organizations and facilities, as assigned.

b. Under the direction and supervision of the Secretary of the Army, the Chief of Support Services is responsible for the operation of the National Cemetery System and the procurement of Government headstones and markers.

55. Chief, United States Army Audit Agency.

The Chief, United States Army Audit Agency, under the general staff supervision of the Comptroller of the Army, is responsible for providing advice and assistance to the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the DA with respect to Army-wide audit service.

SECTION III
MAJOR ARMY FIELD COMMANDS

56. United States Continental Army Command. See AR 10-7.
57. United States Army Materiel Command. See AR 10-11.
58. United States Army Combat Developments Command. See AR 10-12.
59. United States Army Strategic Communications Command. See AR 10-13.
60. United States Army Security Agency. See AR 10-122.
61. United States Army Intelligence Command. See AR 10-17.
62. Military Traffic Management and Terminal Service. See AR 10-18.

63. **Army components of unified commands.** The Army components of unified commands are major field commands of the DA, and consist of such subordinate commands, units, installation, and activities as may be assigned to them by HQDA. The establishment and mission of Army component commands are contained in directives of unified commanders and of HQDA. The establishment, mission, and organization of unified commands are set forth in directives of the DOD. The following Army field commands are Army components of the unified commands indicated:

<i>Army component</i>	<i>Unified command</i>
United States Army Air Defense Command -----	Continental Air Defense Command
United States Army Forces Strike Command -----	United States Strike Command
United States Army, Alaska -----	United States Alaskan Command
United States Army Forces Southern Command ---	United States Southern Command
United States Army, Europe -----	United States European Command
United States Army, Pacific -----	United States Pacific Command

SECTION IV BRANCHES OF THE ARMY

64. Branches. The branches of the Army are classified as the basic branches and the special branches. The branches are set forth below, listed in the order of official anniversary dates.

★*a.* The basic branches are Infantry, Adjutant General's Corps, Corps of Engineers, Finance Corps, Quartermaster Corps, Artillery, Armor, Ordnance Corps, Signal Corps, Chemical Corps, Military Police Corps, Transportation Corps, and Military Intelligence.

b. The special branches are each corps of the Army Medical Service, specifically, Medical Corps, Army Nurse Corps, Dental Corps, Veterinary Corps, Medical Service Corps, and Army Medical Specialists Corps, the Chaplains, and the Judge Advocate General's Corps.

c. There is a Women's Army Corps whose members may be detailed to certain basic and special branches.

65. Arms and services. The branches of the Army are grouped into arms and services. The arms are those branches whose primary mission is combat and combat support. The services are those branches whose primary mission is combat service support and/or administration to the Army as a whole. Certain branches have primary missions in both fields.

★*a.* The arms are Infantry, Corps of Engineers, Artillery, Armor, Signal Corps, and Military Intelligence.

b. The services are Adjutant General's Corps, Corps of Engineers, Finance Corps, Quartermaster Corps, Army Medical Service Chaplains, Judge Advocate General's Corps, Ordnance Corps, Signal Corps, Chemical Corps, Military Police Corps, Women's Army Corps, and Transportation Corps.

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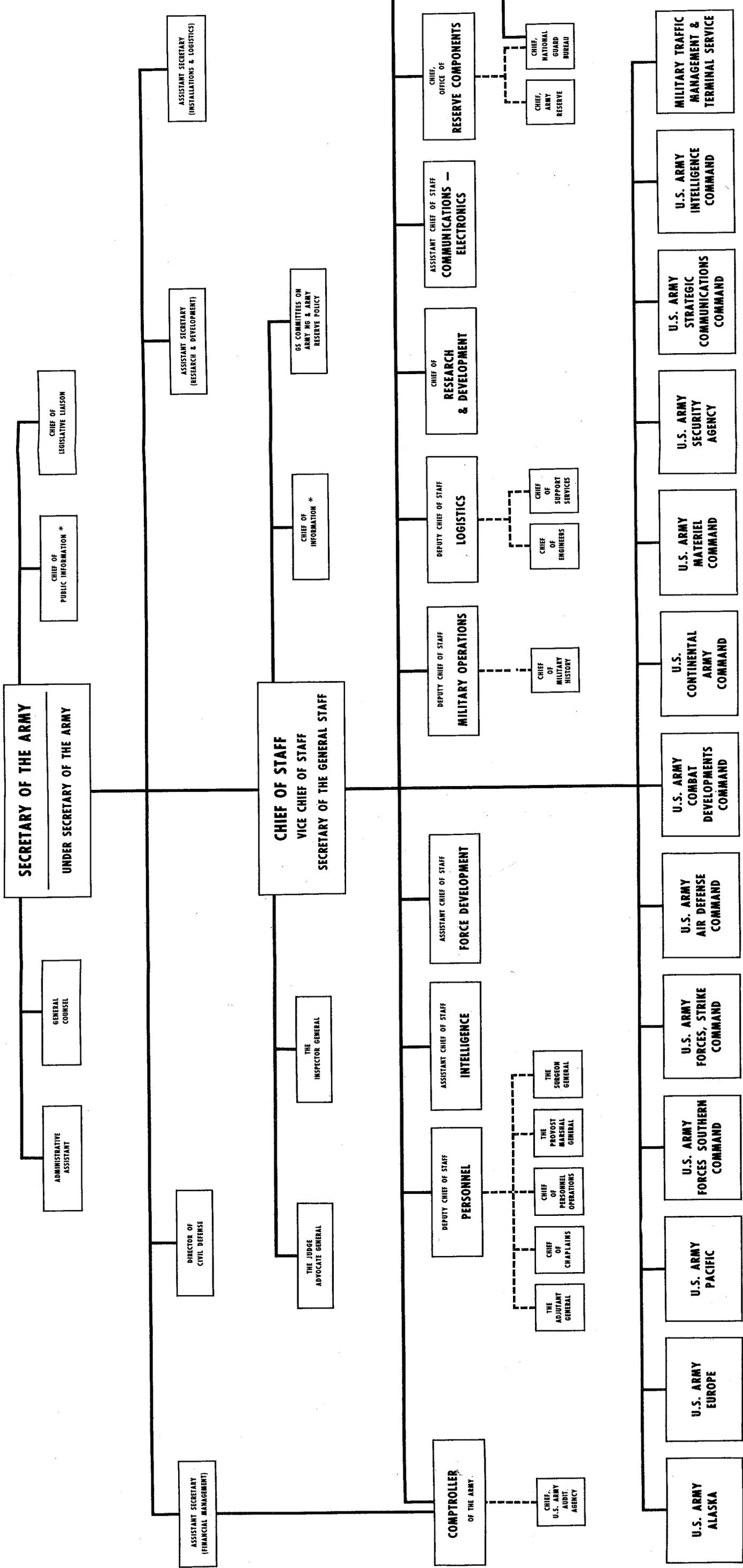
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a. The arms are Infantry, Corps of Engineers, Artillery, Armor, and Signal Corps.

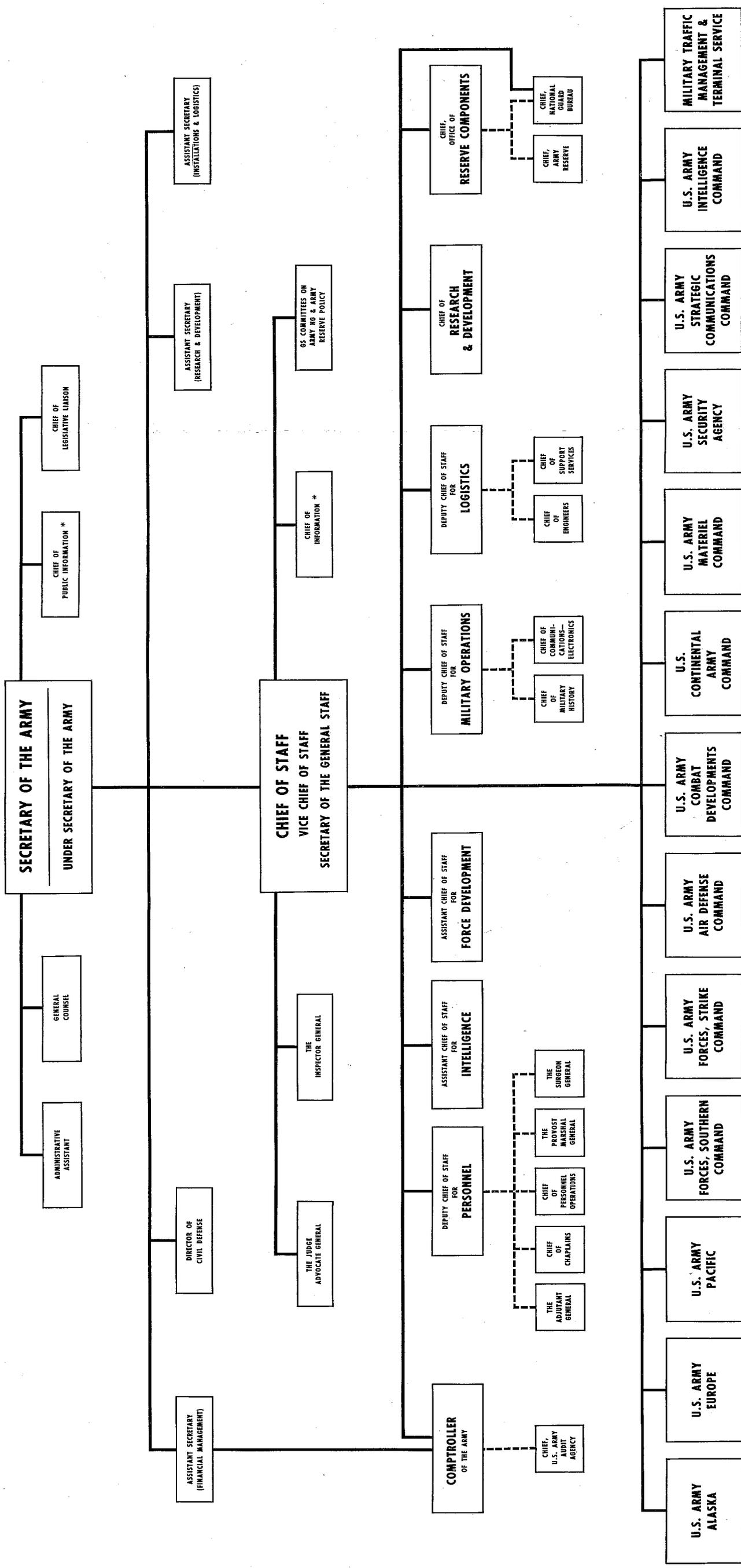
b. The services are Adjutant General's Corps, Corps of Engineers, Finance Corps, Quartermaster Corps, Army Medical Service, Chaplains, Judge Advocate General's Corps, Ordnance Corps, Signal Corps, Chemical Corps, Military Police Corps, Women's Army Corps, Transportation Corps, and Army Intelligence and Security Branch.

ORGANIZATION OF THE DEPARTMENT OF THE ARMY



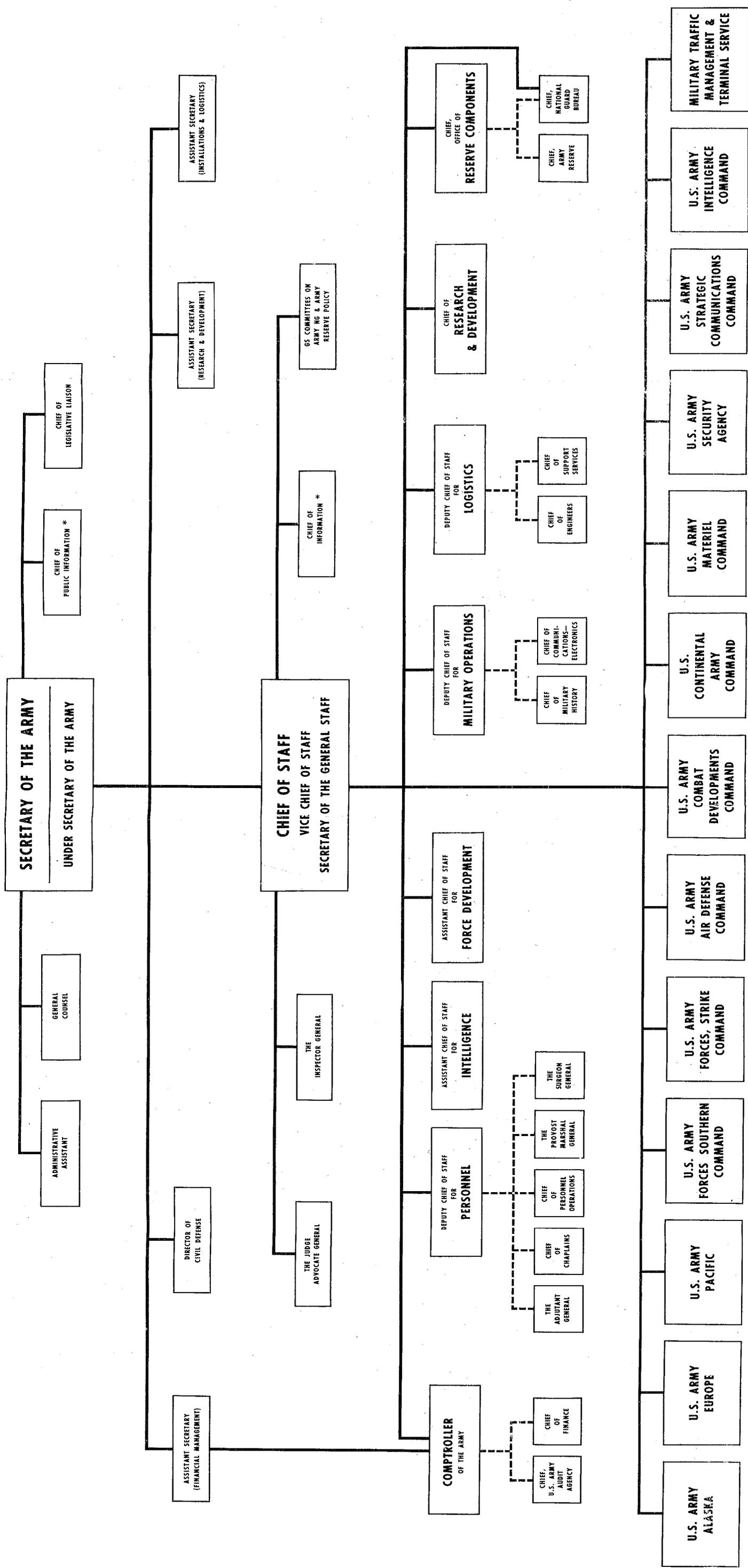
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[COMPT]

By Order of the Secretary of the Army:

HAROLD K. JOHNSON,
General, United States Army,
Chief of Staff.

Official:

KENNETH G. WICKHAM,
Major General, United States Army,
The Adjutant General.

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