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*AR 10-5

HEADQUARTERS
DEPARTMENT OF THE ARMY
WASHINGTON, DC, 1 April 1975

ARMY REGULATION

No. 10-5

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ORGANIZATION AND FUNCTIONS
DEPARTMENT OF THE ARMY

Local limited supplementation of this regulation is permitted, but is not required. If supplements are issued, Army Staff agencies and major Army commands will furnish one copy of each to HQDA (DACS-DMS), Washington, DC 20310; other commands will furnish one copy of each to the next higher headquarters.

	Paragraph	Page
CHAPTER 1. GENERAL		
Scope	1-1	1-2
Definitions	1-2	1-2
Objective	1-3	1-2
Functions	1-4	1-2
2. HEADQUARTERS, DEPARTMENT OF THE ARMY		
Section I. OFFICE OF THE SECRETARY OF THE ARMY		
Office of the Secretary of the Army	2-1	2-1
Secretary of the Army	2-2	2-1
Authority of the Under and Assistant Secretaries, the General Counsel, The Administrative Assistant, Deputy Under Secretary of the Army, Deputy Under Secretary of the Army (Operations Research), Deputy for DA Review Boards and Personnel Security, Chief of Legislative Liaison, and Chief of Public Information	2-3	2-2
Under Secretary of the Army	2-4	2-2
Assistant Secretary of the Army (Civil Works)	2-5	2-2
Assistant Secretary of the Army (Financial Management)	2-6	2-2
Assistant Secretary of the Army (Installations and Logistics)	2-7	2-3
Assistant Secretary of the Army (Manpower and Reserve Affairs)	2-8	2-3
Assistant Secretary of the Army (Research and Development)	2-9	2-3
General Counsel	2-10	2-4
The Administrative Assistant	2-11	2-4
Deputy Under Secretary of the Army	2-12	2-4
Deputy Under Secretary of the Army (Operations Research)	2-13	2-5
Deputy for DA Review Boards and Personnel Security	2-14	2-5
Chief of Legislative Liaison	2-15	2-5
Chief of Public Information	2-16	2-5
Section II. THE ARMY STAFF		
Army Staff	2-17	2-6
Army General Staff	2-18	2-7
Office of the Chief of Staff	2-19	2-8
Chief of Staff	2-20	2-8
Vice Chief of Staff	2-21	2-8
Director of the Army Staff	2-22	2-9
Ballistic Missile Defense Program Manager	2-23	2-10
Army Reserve Forces Policy Committee	2-24	2-10
Deputy Chief of Staff for Operations and Plans	2-25	2-10
Deputy Chief of Staff for Personnel	2-26	2-16
Director of the Women's Army Corps	2-27	2-18
Deputy Chief of Staff for Logistics	2-28	2-19
Deputy Chief of Staff for Research, Development, and Acquisition	2-29	2-21
Comptroller of the Army	2-30	2-23
Assistant Chief of Staff for Intelligence	2-31	2-24
Special Staff	2-32	2-26
The Adjutant General	2-33	2-26
Chief of Engineers	2-34	2-28
The Surgeon General	2-35	2-30

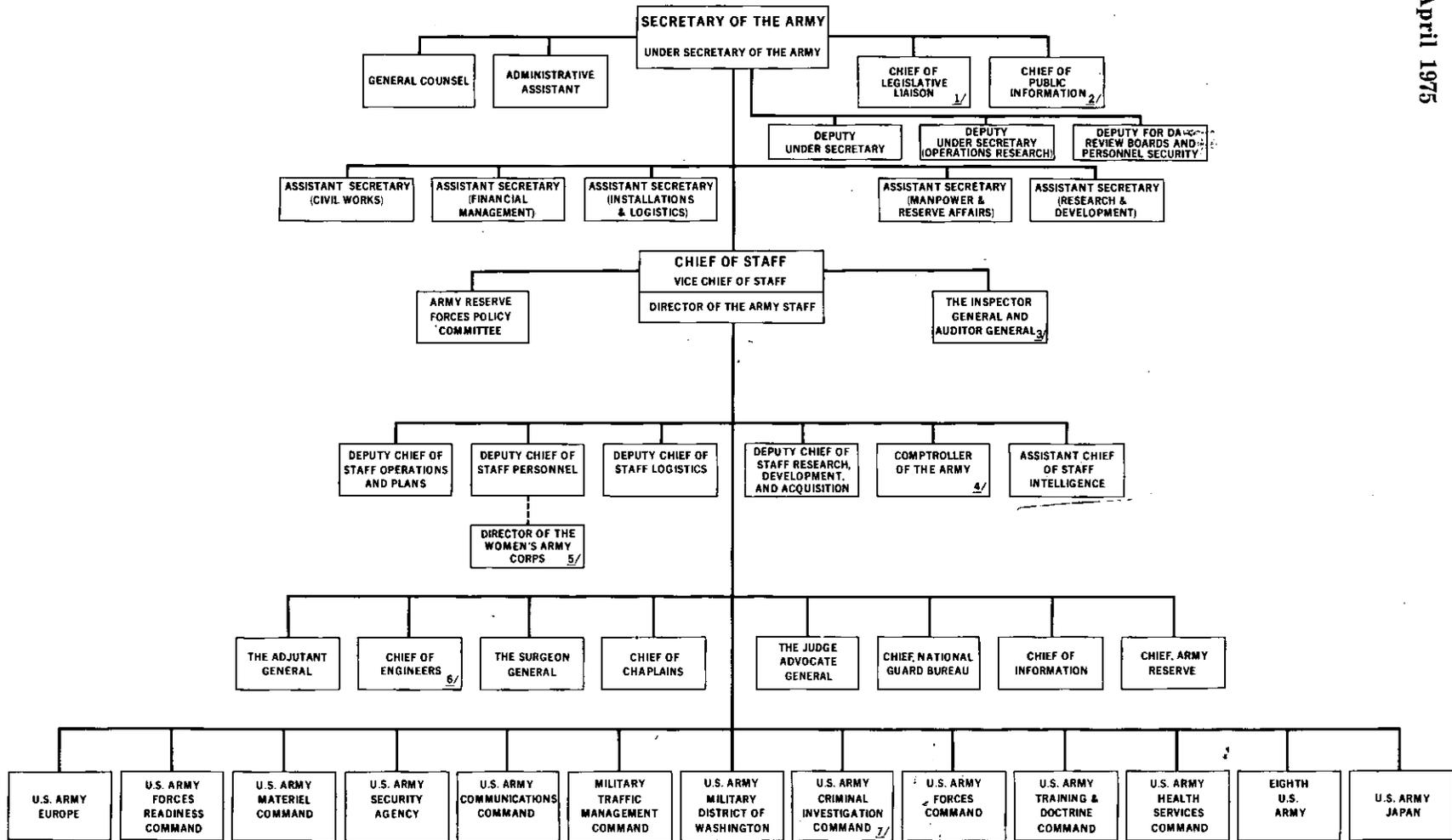
* This regulation supersedes AR 10-5, 28 January 1974.

CHAPTER 2. HEADQUARTERS, DEPARTMENT OF THE ARMY—Continued

Section II. THE ARMY STAFF—Continued

	Paragraph	Page
Chief of Chaplains.....	2-36	2-32
The Judge Advocate General.....	2-37	2-33
Chief, National Guard Bureau.....	2-38	2-34
Chief of Information.....	2-39	2-35
Chief, Army Reserve.....	2-40	2-36
Personal Staff.....	2-41	2-36
The Inspector General and Auditor General.....	2-42	2-37
CHAPTER 3. MAJOR ARMY COMMANDS		
United States Army Materiel Command.....	3-1	3-0
United States Army Communications Command.....	3-2	3-0
Military Traffic Management Command.....	3-3	3-0
United States Army Criminal Investigation Command.....	3-4	3-0
United States Army Military District of Washington.....	3-5	3-0
United States Army Training and Doctrine Command.....	3-6	3-0
United States Army Forces Command.....	3-7	3-0
United States Army Health Services Command.....	3-8	3-0
United States Army Security Agency.....	3-9	3-0
Army components of unified commands.....	3-10	3-0

ORGANIZATION OF THE DEPARTMENT OF THE ARMY



1/ CHIEF OF LEGISLATIVE LIAISON REPORTS DIRECTLY TO THE SECRETARY OF THE ARMY AND IS RESPONSIVE TO THE CHIEF OF STAFF.

2/ THE CHIEF OF PUBLIC INFORMATION IS ALSO RESPONSIVE TO THE CHIEF OF STAFF FOR PUBLIC INFORMATION MATTERS AND SERVES CONCURRENTLY AS CHIEF OF INFORMATION.

3/ THE INSPECTOR GENERAL AND AUDITOR GENERAL SERVES AS THE CONFIDENTIAL AGENT OF AND REPORTS DIRECTLY TO THE SECRETARY OF THE ARMY AND TO THE CHIEF OF STAFF UPON THE MORALE, DISCIPLINE, EFFICIENCY, AND ECONOMY OF THE ARMY.

4/ THE COMPTROLLER OF THE ARMY IS UNDER THE DIRECTION AND SUPERVISION OF, AND IS DIRECTLY RESPONSIBLE TO, THE ASSISTANT SECRETARY OF THE ARMY (FINANCIAL MANAGEMENT), WITH CONCURRENT RESPONSIBILITY TO THE CHIEF OF STAFF.

5/ THE DIRECTOR OF THE WOMEN'S ARMY CORPS ADVISES THE SECRETARY OF THE ARMY AND CHIEF OF STAFF ON MATTERS RELATING TO WOMEN'S ARMY CORPS AND AS A PERSONAL STAFF OFFICER HAS DIRECT ACCESS TO THE CHIEF OF STAFF.

6/ THE CHIEF OF ENGINEERS REPORTS THROUGH THE ASSISTANT SECRETARY OF THE ARMY (CIVIL WORKS) TO THE SECRETARY OF THE ARMY ON CIVIL WORKS MATTERS.

7/ COMMANDER, U.S. ARMY CRIMINAL INVESTIGATION COMMAND REPORTS DIRECTLY AND CONCURRENTLY TO THE SECRETARY OF THE ARMY AND THE CHIEF OF STAFF ON CRIMINAL INVESTIGATION MATTERS.

Figure 1-1. Department of the Army.

CHAPTER 1

GENERAL

1-1. Scope. This regulation sets forth the organization and functions of the Department of the Army (DA) and the general responsibilities of the heads and commanding generals of its major elements.

1-2. Definitions. *a. Department of the Army.* The executive part of the Department of the Army at the seat of government and all field headquarters, forces, Reserve Components, installations, activities and functions under the control or supervision of the Secretary of the Department (10 U.S.C. 101(5)).

b. Headquarters, Department of the Army (HQDA). The executive part of the DA at the seat of government. It is the highest level headquarters in the DA, composed of the Office, Secretary of the Army; the Army General, Special, and Personal Staffs; and specifically designated staff support agencies. It exercises directive and supervisory control over the DA. It is not restricted to agencies and personnel located in the Washington, DC metropolitan area, but includes dispersed agencies and personnel performing "national headquarters" functions, as distinguished from "field" or "local" functions.

c. Army field commands. All of the DA exclusive of that part defined as HQDA by *b* above. Army field commands include all field headquarters, forces, Reserve Components, installations, activities, and functions under the control or supervision of the Army.

d. Major Army command (MACOM). A command directly subordinate to, established by authority of, and specifically designated by HQDA. Army component commands of unified and specified commands are major Army commands.

e. Field Operating Agency (FOA). An agency under the supervision of Headquarters, Department of the Army, but not a major Army command or part of a major Army command, which has primary mission of executing policy.

1-3. Objective. The objective of the Army is set forth in section 3062 (a) and (b) of title 10 United States Code which states—

(a) It is the intent of Congress to provide an Army that is capable, in conjunction with the other armed forces, of—

(1) preserving the peace and security, and providing for the defense, of the United States, the Territories, Commonwealths, and possessions, and any areas occupied by the United States;

(2) supporting the national policies;

(3) implementing the national objectives; and

(4) overcoming any nations responsible for aggressive acts that imperil the peace and security of the United States.

(b) In general, the Army, within the Department of the Army, includes land combat and service forces and such aviation and water transport as may be organic therein. It shall be organized, trained, and equipped primarily for prompt and sustained combat incident to operations on land. It is responsible for the preparation of land forces necessary for the effective prosecution of war except as otherwise assigned and, in accordance with integrated joint mobilization plans, for the expansion of the peacetime components of the Army to meet the needs of war.

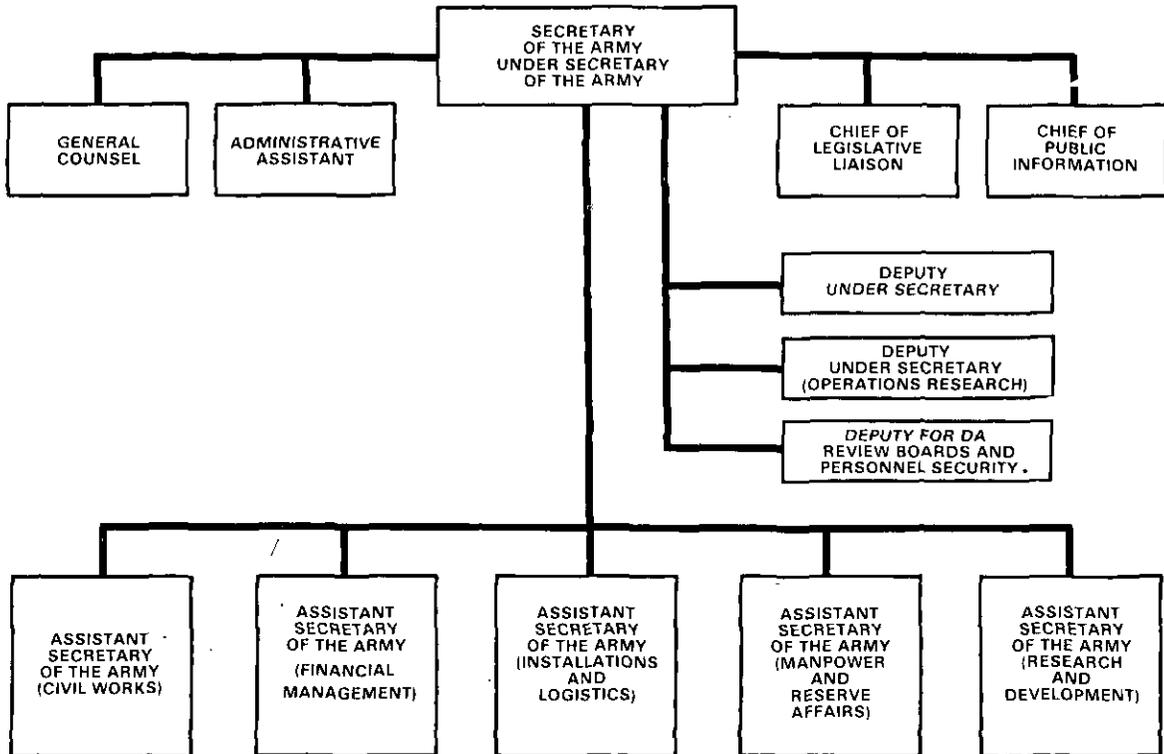
1-4. Functions. *a.* Functions of the military departments and the military services are set forth in section V, AR 10-1.

b. The functions of the DA and the primary and collateral functions of the Army are set forth in section V, A, AR 10-1.

CHAPTER 2

HEADQUARTERS, DEPARTMENT OF THE ARMY

Section I. OFFICE OF THE SECRETARY OF THE ARMY



*Title pending approval by Civil Service Commission.

Figure 2-1. Office of the Secretary of the Army.

2-1. Office of the Secretary of the Army. The Office of the Secretary of the Army is composed of the Secretary, the Under Secretary, five Assistant Secretaries, General Counsel, The Administrative Assistant, Deputy Under Secretary of the Army, Deputy Under Secretary of the Army (Operations Research), Deputy for DA Review Boards and Personnel Security, Chief of Legislative Liaison, Chief of Public Information, and such staff as may be authorized.

2-2. Secretary of the Army. The powers and duties of the Secretary of the Army are set forth in section 3012 (b), (c), (d), (e), (f), and (g) of title 10 United States Code, as amended, which states—

(b) The Secretary is responsible for and has the authority necessary to conduct all affairs of the Department of the Army, including—

(1) functions necessary or appropriate for the training, operations, administration, logistical support and maintenance, welfare, preparedness, and effectiveness of the Army, including research and development; and

(2) direction of the construction, maintenance, and repair of buildings, structures, and utilities for the Army;

(3) acquisition of all real estate and the issue of licenses in connection with Government reservations;

(4) operation of water, gas, electric, and sewer utilities; and

(5) such other activities as may be prescribed by the President or the Secretary of Defense as authorized by law. He shall perform such other duties relating to Army affairs, and conduct the business of the Department in such manner, as the President or the Secretary of Defense may prescribe. The Secretary is responsible to

the Secretary of Defense for the operation and efficiency of the Department. After first informing the Secretary of Defense, the Secretary may make such recommendations to Congress relating to the Department of Defense as he may consider appropriate.

(c) The Secretary may assign such of his duties as he considers appropriate to the Under Secretary of the Army and to the Assistant Secretaries of the Army. Officers of the Army shall, as directed by the Secretary, report on any matter to the Secretary, the Under Secretary, or an Assistant Secretary.

(d) The Secretary or, as he may prescribe, the Under Secretary or an Assistant Secretary shall supervise all matters relating to—

(1) the procurement activities of the Department of the Army; and

(2) planning for the mobilization of materials and industrial organizations essential to the wartime needs of the Army.

(e) The Secretary, as he considers appropriate, may assign, detail, and prescribe the duties of members of the Army and civilian personnel of the Department of the Army.

(f) The Secretary may change the title of any other officer, or of any activity, of the Department of the Army.

(g) The Secretary may prescribe regulations to carry out his functions, powers, and duties under this title.

2-3. Authority of the Under and Assistant Secretaries, General Counsel, The Administrative Assistant, Deputy Under Secretary of the Army, Deputy Under Secretary of the Army (Operations Research), Deputy for DA Review Boards and Personnel Security, Chief of Legislative Liaison, and Chief of Public Information.

Subject to the direction and control of the Secretary of the Army, the Under Secretary of the Army, Assistant Secretaries of the Army, General Counsel, The Administrative Assistant, Deputy Under Secretary of the Army, Deputy Under Secretary of the Army (Operations Research), Deputy for DA Review Boards and Personnel Security, Chief of Legislative Liaison, and Chief of Public Information are authorized and directed to act for the Secretary of the Army within their respective fields of responsibility as set forth in DA General Orders and as further directed by the Secretary. This authority extends not only to actions within the Department of the Army, but also to relationships and transactions with the Congress and other governmental and nongovernmental organizations and individuals. These officials are responsible for the exercise of direction and super-

vision over matters pertaining to the formulation, execution, and review of policies, plans, and programs within their respective functional areas, including the establishment of objectives and appraisal of performance.

2-4. Under Secretary of the Army. The Under Secretary of the Army is the deputy to the Secretary of the Army and, as his principal civilian assistant, acts with full authority of the Secretary in the general management of the Department. In addition, he is assigned but not limited to responsibility for military support to local, State, and Federal agencies for civil disturbance and for the Civilian Marksmanship Program. To assist the Secretary and Under Secretary of the Army, the Deputy Under Secretary of the Army, the Deputy Under Secretary of the Army (Operations Research), and the Deputy for DA Review Boards and Personnel Security are responsible for formulating policies, programs, and recommendations, and as assigned, representing and discharging responsibilities of these officials as specified herein.

2-5. Assistant Secretary of the Army (Civil Works). The Assistant Secretary of the Army (Civil Works) is responsible for—

a. The Corps of Engineers Civil Works Program for water resources development consisting of—

- (1) Navigation.
- (2) Flood control.
- (3) Shore protection and beach erosion control.
- (4) Hydroelectric power generation.
- (5) Municipal and industrial water supply.
- (6) Water quality control.
- (7) Outdoor recreation.
- (8) Fish and wildlife conservation and enhancement.
- (9) Hurricane protection.
- (10) Other programs as assigned.

b. Environmental programs and policies.

c. Canal Zone Government and the Panama Canal Company, and sea level canal affairs.

d. Army components of the National Cemetery Program.

e. Other civil functions and related matters as assigned.

2-6. Assistant Secretary of the Army (Financial Management). The Assistant Secretary of the Army (Financial Management) exercises direction and supervision over the Comptroller of

the Army in all financial management matters and is responsible for—

- a. Programing concepts and systems.
 - b. Budget and funding.
 - c. Cost and economic methodology, factors, and analysis.
 - d. Financial systems of all funds (e.g., appropriated, nonappropriated, and revolving) including accounting, reporting, pricing, disbursement and collection of funds, pay of personnel, and military banking.
 - e. Audits, audit compliance, and internal review. In this regard, he coordinates directly with The Inspector General and Auditor General and is authorized direct access to Chief, United States Army Audit Agency.
 - f. Claims, reports of survey, and matters pertaining to loss of funds.
 - g. Automatic data processing (ADP) programs, including selection and acquisition of equipment and associated software and ADP services.
 - h. Management information systems, including progress and statistical reporting.
 - i. Contract financing.
 - j. Contracts for management studies.
 - k. Management improvement, including productivity enhancement.
 - l. International balance of payments activities.
 - m. Officer and civilian career programs in the Comptroller and ADP functional areas.
- 2-7. Assistant Secretary of the Army (Installations and Logistics).** The Assistant Secretary of the Army (Installations and Logistics) is responsible for—
- a. Materiel acquisition management to include:
 - (1) Army procurement program; approval of quantitative requirements, production, and acquisition plans.
 - (2) Procurement policies and procedures.
 - (3) Quality and reliability assurance policies.
 - (4) Industrial labor relations.
 - (5) Army policy representation to the DOD Armed Services Procurement Regulation Committee.
 - (6) Production Base Support and Industrial Mobilization Programs.
 - (7) Civilian and Military Procurement Career Programs.

- (8) US Army Contract Adjustment Board.
- b. Supply, maintenance, and transportation management to include:
- (1) Logistical support requirements.
 - (2) Logistical systems and logistical services.
 - (3) Logistics aspects of international programs.
 - (4) Physical security of installations and materiel.
 - (5) Energy control and conservation.
 - (6) Unit Readiness Logistics.
 - (7) Army Stock Fund and Army Industrial Fund.
 - (8) Military traffic management, land transportation, and common user ocean terminal matters.
- c. Installations and housing to include:
- (1) Installation requirements, stationing, development, planning, and utilization.
 - (2) Facilities engineering and maintenance.
 - (3) Construction requirements, programing, and standards.
 - (4) Family Housing and Homeowners Assistance Program.
 - (5) Real property acquisition, management, and disposal.
- d. Small Business, Labor Surplus Areas, and the President's Minority Entrepreneur Programs.
- e. Commercial industrial activities program.
- 2-8. Assistant Secretary of the Army (Manpower and Reserve Affairs).** The Assistant Secretary of the Army (Manpower and Reserve Affairs) is responsible for—
- a. Force structure requirements and management.
 - b. Force operational readiness.
 - c. Army National Guard and Army Reserve Affairs.
 - d. Manpower and personnel management, military and civilian.
 - e. Personnel procurement.
 - f. Labor management relations.
 - g. Equal opportunity.
 - h. Morale and welfare.
 - i. Education and individual training.
 - j. Headquarters organization matters.
- 2-9. Assistant Secretary of the Army (Research and Development).** The Assistant Secretary of the Army (Research and Development) is responsible for—

a. Research, development, test, and evaluation including—

- (1) Basic and applied research.
- (2) Research, development, test, and evaluation (RDTE) of weapon systems and Army materiel.
- (3) RDTE budget and funding programs.
- (4) Acquisition and utilization of research and development facilities and equipment.
- (5) RDTE procurement, including the application of procurement policy thereto.
- (6) Integration of technology with military requirements.
- (7) Army Scientific Advisory Panel matters.
- (8) Development test and evaluation.
- (9) Operational test and evaluation.

b. Mapping and geodetic programs.

c. Conceptual efforts on new Army materiel programs, including the assessment of qualitative requirements.

d. Officer and civilian career programs in the research and development functional area.

2-10. General Counsel. The General Counsel of the Army, a civilian attorney, appointed by the Secretary of the Army, is the chief legal officer of the Army. He has such duties and responsibilities as the Secretary assigns to him and which include the following:

a. Acting as counsel to the Secretary of the Army, the Under Secretary, the Assistant Secretaries, and other officials of the Office of the Secretary of the Army.

b. Supervising execution of the policies of the Secretary concerning the legal services of the Army.

c. Determining the position of the Army on any legal question or legal procedure. For this purpose the General Counsel is authorized, within his discretion, to communicate directly with any member or employee of the Army on any legal matter, keeping the Chief of Staff advised, as appropriate, and to effect appropriate coordination with the Department of Defense, the Department of Justice, and other Federal agencies.

d. Providing professional guidance on any subject of law or legal procedure to all military and civilian attorneys of the Army.

e. Monitoring the activities of Army agencies in areas of—

- (1) Sensitive investigatory actions, as requested by the Secretary of the Army.

(2) Defense Investigative Review Council (DIRC) matters.

f. Supervising the civilian attorney career programs.

2-11. The Administrative Assistant. The Administrative Assistant is directly responsible to the Secretary of the Army and is responsive to other principal officials of the Office, Secretary of the Army. He is responsible for—

a. Acting for the Secretary of the Army and, as authorized, for the Under Secretary of the Army and other principal officials within the Office, Secretary of the Army in an extensive variety of matters consistent with delegations, precedents, and known attitudes.

b. Serving as an assistant to the Secretary and Under Secretary in matters pertaining to the administration of the Office of the Secretary of the Army and the HQDA.

c. Conducting studies and analyses as directed.

d. Acting for the Secretary of the Army on matters relating to administrative services by and for HQDA and supervising control of general purpose space in the National Capital Region; employment coordination for the Washington, DC commuting area; operations of the Defense Telephone Service-Washington and the Defense Supply Service-Washington; and administration of the HQDA Welfare Fund and Recreation Program.

e. Administering the DA Committee Management Program.

f. Administering, pursuant to the policy direction of the Secretary and the Under Secretary of the Army, the DA civilian personnel security program.

g. Serving as DA point of contact for the Federal Executive Boards.

h. Providing effective administration to all elements of the Office of the Secretary of the Army, including comprehensive management programs, administrative coordination of actions, personnel administration, security, and correspondence and records administration.

2-12. Deputy Under Secretary of the Army. The Deputy Under Secretary of the Army is responsible for—

a. International affairs and plans.

b. Security assistance matters.

c. Status of Forces, Treaty and Base Rights Negotiations.

d. Intelligence, counterintelligence, and communications security.

e. Liaison with foreign nationals, including decorations and awards and hospitalization in US Army facilities.

f. Natural disaster relief and Civil Defense matters.

2-13. The Deputy Under Secretary of the Army (Operations Research). The Deputy Under Secretary of the Army (Operations Research) is responsible for the formulation of policies and recommendations in the areas of operations research and systems analysis, and for the Army Study Program. He advises on all significant aspects of—

a. Application of operations research to—

- (1) Weapons systems.
- (2) Research and development.
- (3) Test, evaluation, and field experimentation.
- (4) Force structuring.
- (5) Logistics.
- (6) Readiness.
- (7) The planning, programing, and budgeting cycle.

(8) Systems acquisition review committees (ASARC/DSARC) matters.

(9) Net threat and technical assessments.

b. The Army Study Program.

2-14. Deputy for DA Review Boards and Personnel Security. The Deputy for DA Review Boards and Personnel Security is responsible for—

a. Personnel security.

b. Reviewing sensitive investigatory matters of potential interest to the Office of the Secretary of the Army, in conjunction with the General Counsel.

c. Reviewing and recommending final disposition of cases from specified DA military personnel selection and removal boards (Army Elimination Selection Board, Army Substandard Elimination Board, and Special Selection Board).

d. Serving as Director, Department of the Army Military Review Boards Agency, which consists of—

- (1) The Army Board for Correction of Military Records.
- (2) The Army Council of Review Boards.
- (3) The Army Clemency and Parole Board.

e. Rendering final decisions for the Secretary and Under Secretary of the Army within assigned functional areas.

2-15. Chief of Legislative Liaison. The Chief of Legislative Liaison is directly responsible to the Secretary of the Army and is responsive to the Chief of Staff. He is responsible for—

a. Formulating, coordinating, and supervising policies and programs concerning the Army's relations with the Congress.

b. Liaison between the Army and Members and Committees of Congress, except with the appropriations committees in areas affecting budgets, appropriations, and related financial matters which are assigned to the Comptroller of the Army, and except for civil works and printing matters.

c. Providing advice on the status of congressional developments affecting the Army and on legislative aspects of Army policies, plans, and programs.

d. Providing a central point for DA contact with Members and Committees of Congress.

e. Promptly providing information, which has been coordinated with all appropriate elements of the Army Staff and the Office, Secretary of the Army, on Army policies and operations in response to inquiries received from Members and Committees of Congress.

f. Coordinating, monitoring, and reporting on legislative and investigative actions of interest to the Army, and providing counsel to Army witnesses called to appear before legislative or investigative committees.

2-16. Chief of Public Information. The Chief of Public Information is directly responsible to the Secretary of the Army and is responsive to the Chief of Staff in all matters pertaining to public understanding of the Army. He is responsible for—

a. Formulating Army public information policies and programs.

b. Advising the Secretary of the Army, the Chief of Staff, and agencies of the DOD on public information and community relations matters relating to public understanding and support of the Army.

c. Advising and assisting the Secretary of Defense, through the Assistant Secretary of Defense

(Public Affairs), in the development and accomplishment of DOD information objectives as requested.

d. Coordinating and supervising the worldwide implementation of public information and community relations policies and programs of the Department of the Army.

e. Supervising the Army's public information security review program in the field.

f. Counseling DA agencies on implementation of 5 U.S.C. 552, the Freedom of Information Act, as amended, which prescribes Executive Branch responsibilities for insuring the maximum disclosure of information to the public concerning Government operations.

g. Advising the Secretary of the Army and Chief of Staff on matters pertinent to the Secretary of the Army's Civilian Aides Program.

Section II. THE ARMY STAFF

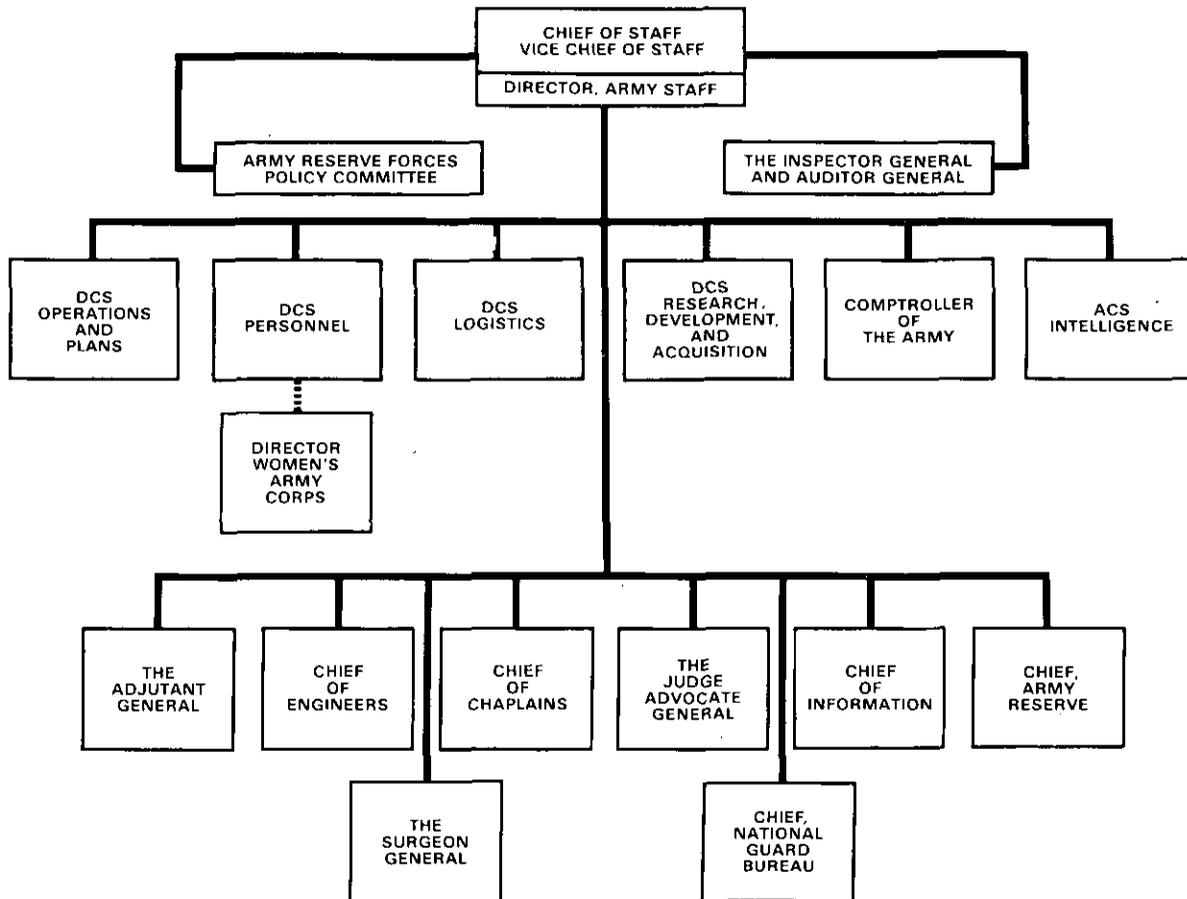


Figure 2-2. The Army Staff.

2-17. Army Staff. a. The Army Staff is defined as that portion of the staff of the Secretary of the Army at the seat of government which is presided over by the Chief of Staff. The Army Staff assists the Secretary and members of his office in the conduct of long-range planning, resource determination and allocation, the development of Army-wide objectives, the formulation of broad policy guidance, and the supervision and control of operations.

Elements of the Army Staff, under the direction of the Chief of Staff, provide both for the specialized knowledge of the various fields of Army activity and for the coordination of those activities into a homogeneous, consistent, unified Army effort which will mesh efficiently with the efforts of all other elements of the Department of Defense. The Army Staff includes the General Staff, the Special Staff, and the Personal Staff.

b. The duties of the Army Staff are set forth in section 3032 (a) and (b) of title 10 United States Code, as amended, which states—

(a) The Army Staff shall furnish professional assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army.

(b) Under the direction and control of the Secretary, the Army Staff shall—

(1) prepare for such employment of the Army, and for such recruiting, organizing, supplying, equipping, training, serving, mobilizing, and demobilizing of the Army, as will assist in the execution of any power, duty, or function of the Secretary or the Chief of Staff;

(2) investigate and report upon the efficiency of the Army and its preparation for military operations;

(3) prepare detailed instructions for the execution of approved plans and supervise the execution of those plans and instructions;

(4) act as agent of the Secretary and the Chief of Staff in coordinating the action of all organizations of the Department of the Army; and

(5) perform such other duties, not otherwise assigned by law, as may be prescribed by the Secretary.

c. The Army Staff is organized as a balanced functional and systems oriented entity. Each of its members is charged with performing specifically identified functions which, together, embrace all elements of the mission of the total force—the Active Army, Army National Guard, and the Army Reserve. Each represents the Chief of Staff in his area of interest and is responsible through prescribed channels to the Chief of Staff and the Secretary of the Army. Each represents the Army on all matters under his staff cognizance, within the guidance of his designated supervisors, to his counterparts in the Office, Secretary of Defense,

other governmental agencies, the Congress, and the public. Collectively, the Army Staff acts as the agent of the Secretary and the Chief of Staff in supervising the plans, duties, and operations of all organizations of the Army. Individually, each of its members either directly or indirectly is concerned with all Army affairs. Interchange of information and integration of staff actions among members are essential to its effective functioning as a single coordinating unit. General and Special Staff agencies are authorized direct communication and access to the Chief of Staff and to one another in their respective areas of interest.

2-18. Army General Staff. a. Under the direction of the Chief of Staff, the Army General Staff renders professional advice and assistance to the Secretary, the Under Secretary, and the Assistant Secretaries of the Army in developing and providing broad basic policies, plans, and programs for the guidance of the DA. The Army General Staff specifically assists the Secretary of the Army in the preparation and issuance of directives and programs to accomplish such plans and policies, and in the supervision of the execution and implementation of these directives and programs.

b. The Staff agencies constituting the Army General Staff are the offices of the: Chief of Staff; Deputy Chief of Staff for Operations and Plans; Deputy Chief of Staff for Personnel; Deputy Chief of Staff for Logistics; Deputy Chief of Staff for Research, Development, and Acquisition; Comptroller of the Army; and Assistant Chief of Staff for Intelligence.

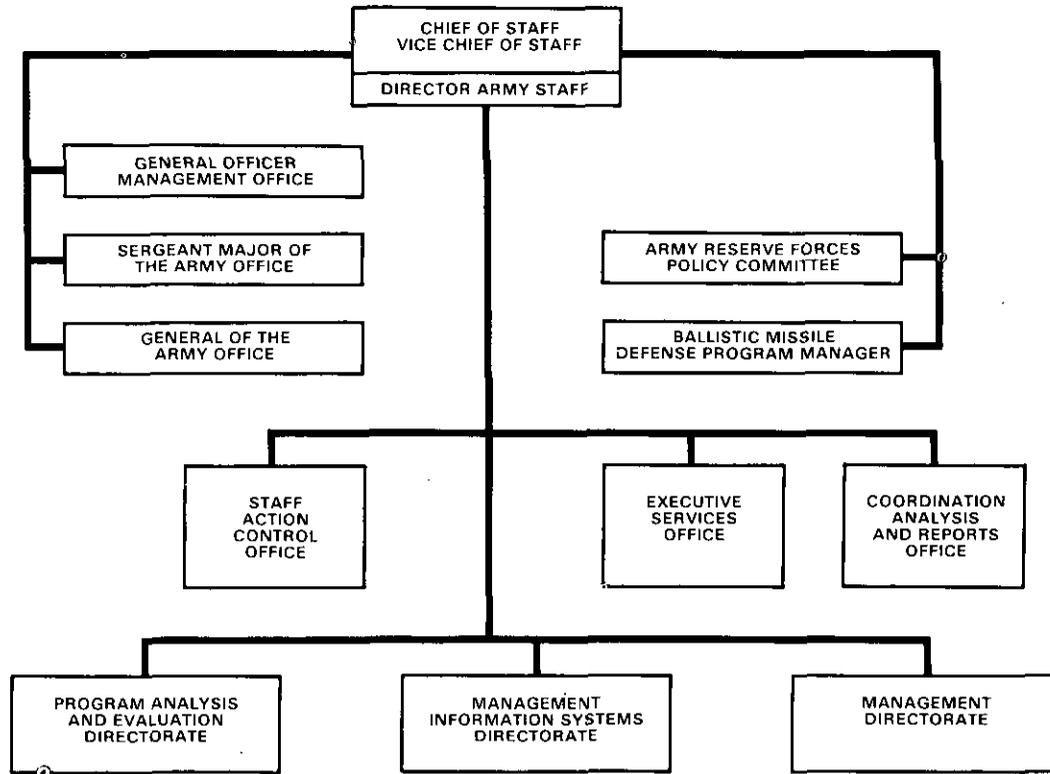


Figure 2-3. Office of the Chief of Staff.

2-19. Office of the Chief of Staff. The Office of the Chief of Staff is composed of the Chief of Staff, Vice Chief of Staff, Director of the Army Staff, Ballistic Missile Defense Program Manager, and such staff as may be required. The Ballistic Missile Defense Program Office has been organized on a temporary basis for specific missions. Upon completion of these missions, the functions of this office will be integrated into the rest of the Army Staff.

2-20. Chief of Staff. The duties of the Chief of Staff are set forth in section 3034 (c) and (d) of title 10 United States Code, as amended, as follows:

(c) Except as otherwise prescribed by law and subject to section 3012 (c) and (d) of this title, the Chief of Staff performs his duties under the direction of the Secretary of the Army, and is directly responsible to the Secretary for the efficiency of the Army, its preparedness for military operations, and plans therefor.

(d) The Chief of Staff shall—

(1) preside over the Army Staff;

(2) send the plans and recommendations of the Army Staff to the Secretary, and advise him with regard thereto;

(3) after approval of the plans or recommendations of the Army Staff by the Secretary, act as the agent of the Secretary in carrying them into effect;

(4) exercise supervision over such of the members and organizations of the Army as the Secretary of the Army determines.¹ Such supervision shall be exercised in a manner consistent with the full operational command vested in unified or specified combatant commanders under section 124 of this title;

(5) perform the duties described for him by sections 141 and 171² of this title and other provisions of law; and

(6) perform such other military duties, not otherwise assigned by law, as are assigned to him by the President.

2-21. Vice Chief of Staff. By delegation of the Chief of Staff, the Vice Chief of Staff has authority to perform any statutory or other duties which the Chief of Staff is required or authorized to perform with respect to the DA. The Vice Chief of Staff chairs the General Staff Council, the Army Staff Council, the Select Committee (SELCOM),

¹The Chief of Staff is authorized by the Secretary of the Army to supervise the members and the organization of the Army.

²These sections respectively show membership of the Chief of Staff on the Joint Chiefs of Staff and the Armed Forces Policy Council.

and the Army Systems Acquisition Review Council, and is a member of the Army Policy Council. 2-22. **Director of the Army Staff.** The Director of the Army Staff (DAS) is responsible to the Chief of Staff and Vice Chief of Staff for guiding and integrating Army Staff efforts in all Army matters, and coordinating the activities of all agencies reporting to the Chief of Staff. He is a member of the General Staff Council, the Army Staff Council, and the Army Policy Council; and is the Army Staff monitor of the Army Reserve Forces Policy Committee.

a. He is responsible for—

(1) Reviewing and analyzing programs, requirements, resource planning guidance, and allocation policies for the Active Army, Army National Guard, Army Reserve, and civilian categories in the following functional areas: force structure development; force mobilization; manpower requirements, authorizations, and utilization; personnel procurement, training, distribution, and retention; operational priorities; operational readiness; unit training; strategy formulation; strategy application; facilities; housing; health services; international logistics; military construction; real property maintenance; transportation; depot maintenance; central supply; and general logistics.

(2) Performing studies and selected analyses and providing recommendations relative to both investment and operating programs for the Active Army, Army National Guard, and Army Reserve.

(3) Developing guidance concerning OSD program guidance documents and Army responses thereto.

(4) Providing analytical and administrative support to the SELCOM and Program Guidance and Review Committee (PGRC).

(5) Developing time-sensitive computer models for program analysis and review.

(6) Developing resource guidance for development of the Program Objective Memorandum (POM) and Joint Force Memorandum (JFM).

(7) Reviewing and analyzing fiscal programs, requirements, resource planning, and allocation.

(8) Maintaining the Army portion of the DOD Five Year Defense Program (FYDP).

(9) Compiling the Army POM.

(10) Developing and disseminating Army policy for Computer-Based Information Systems.

(11) Developing and disseminating Army policy for management information systems.

(12) Performing cost analyses for all contracts associated with automatic data processing (ADP).

(13) Providing the budget requirements for the ADP Functional Program.

(14) Developing the Army Management Information Systems Master Plan.

(15) Providing life cycle management for DA Headquarters and Field Management Information Systems.

(16) Providing advice and assistance on ADP procurement matters.

(17) Establishing policy and doctrine concerning general, cross-functional management programs.

(18) Analyzing the functions, organization, and procedures for the Army Support Establishment (total Army less the Army-in-the-field).

(19) Performing special management analyses of the Army worldwide.

(20) Providing the principal adviser to CSA on management of Army studies and the coordinator for execution of Army Study Programs.

(21) Preparing and coordinating special statements and presentations to the Congress, to include the annual posture statements by the Secretary of the Army and Chief of Staff; coordinating input to the annual posture statement to the Congress by the Secretary of Defense and Chairman of the Joint Chiefs of Staff.

(22) Conducting management surveys of the Army Staff agencies and staff support agencies.

(23) Allocating and evaluating Army Staff manpower requirements.

(24) Developing, executing, and reviewing the budget for the Army Staff and its staff support agencies.

(25) Performing studies and selected analyses pertaining to the organization and functions of the Army Staff.

(26) Managing the organization of the Army Staff and its staff support agencies.

(27) Developing, executing, and reviewing the budget for the Army Staff and its staff sup-

port agencies for their portion of OMA Program 9 and the Military Assistance Program.

(28) Establishing policy and procedures for the Army Staff concerning the management of committees, paperwork, and offices.

(29) Managing the Army Staff publication program within HQDA.

(30) Receiving and controlling all White House inquiries pertaining to SA and CSA, except legislative actions and personal matters.

(31) Performing OCSA services in protocol matters.

(32) Arranging conferences (commanders' conferences and special conferences) and briefings (CSA briefing for selected audiences).

(33) Developing and promulgating the mission and functions assignments of the functional major Army commands.

b. He exercises General Staff supervision over the United States Army Operational Test and Evaluation Agency.

c. He delegates to the Director, Management Information Systems supervision and control over the US Army Computer Systems Support and Evaluation Agency; the US Army Management Systems Support Agency; and the US Army Computer Systems Command.

2-23. Ballistic Missile Defense Program Manager. The Ballistic Missile Defense Program Manager is the principal assistant and staff adviser to the Secretary of the Army and the Chief of Staff for all matters pertaining to the Ballistic Missile Defense (BMD) Programs.

a. He is responsible for—

(1) Providing BMD forces to support CINCONAD in protection of a portion of our land-based deterrent force and to gain experience in the test and operation of a deployed BMD site.

(2) Planning and carrying out the Site Defense Program.

(3) Planning and carrying out research in advanced BMD technology.

(4) Managing the Kwajalein Missile Range as a National Range.

(5) Conducting studies and systems analyses necessary to convert approved defense objectives and threat information into specific BMD deployment options.

(6) Development and approval of plans required to develop, produce, deploy, and logistically support BMD System hardware and software and to train personnel.

(7) Development and validation of the resource requirements necessary to support the conduct of the approved BMD Program.

(8) Supervision of Strategic Arms Limitations (SAL) Agreement compliance reporting procedures within the Army.

(9) Conducting BMD combat development activities.

(10) Management of the Hardened BMD Materials Program.

b. He is the single DA contact point for the coordination and direction of all activities pertaining to the BMD Program.

c. He exercises staff supervision (within the instructions of the Chief of Staff) over all DA Staff agencies and participating organizations for planning, direction, and control of the BMD Program.

d. He commands the Ballistic Missile Defense Organization.

2-24. Army Reserve Forces Policy Committee (10 U.S.C. 3033, as amended). The Army Reserve Forces Policy Committee reviews and comments through the Office of the Chief of Staff to the Secretary of the Army on major policy matters directly affecting the Army National Guard and the Army Reserve.

2-25. Deputy Chief of Staff for Operations and Plans. The Deputy Chief of Staff for Operations and Plans (DCSOPS) has Army General Staff responsibility for strategy formulation, overall force development, and establishment of requirements and priorities for, and the utilization of, Army forces. He is the principal adviser to the Chief of Staff on Joint matters, National Security Council matters, security assistance matters, and the politico-military aspects of international affairs. He is the Army Operations Deputy for the Joint Chiefs of Staff (JCS). He is the principal deputy for fulfilling the Chief of Staff's responsibilities as Executive Agent for the JCS for civil affairs planning.

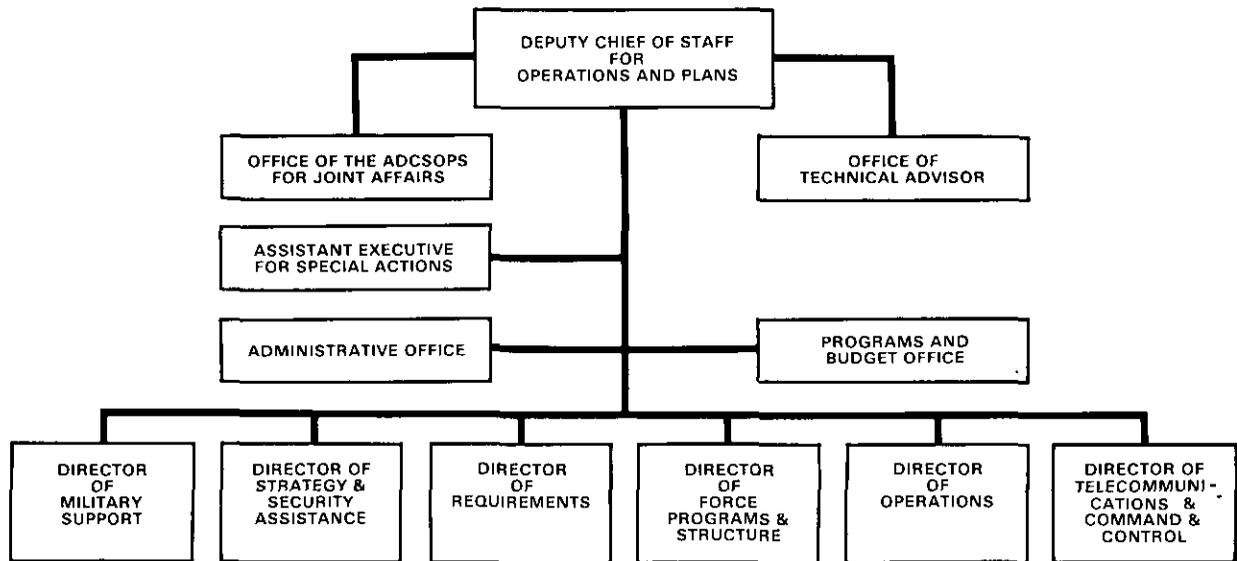


Figure 2-4. Office of the Deputy Chief of Staff for Operations and Plans.

a. He has General Staff responsibility for—

(1) Establishing Army position on Joint actions.

(2) Developing and coordinating the strategic studies program to support strategy formulation, problem analysis, and development of Army plans.

(3) Preparing and monitoring input to Army Reserve Forces Annual Report from SA to SECDEF and Congress. Preparing and submitting Army Reserve Forces input for Annual Report of SECDEF.

(4) Developing and providing guidance to major Army commands on submission of the COMSEC Resources Program (CRP).

(5) Developing the Army view on matters pertaining to foreign policy, national security policy, security assistance policy, and international politico-military affairs, to include Army priorities on factors affecting the international environment.

(6) Developing and coordinating, with other Services, Army roles and missions.

(7) Formulating the Army recommendations for the organizations, reorganizations, missions, and functions of Defense agencies, allied commands, unified and specified commands, subordinate unified commands and task forces, and Joint aspects of organization and reorganization of Army elements thereof.

(8) Developing Army aspects of national strategy to include Army positions on associated economic matters.

(9) Preparing and coordinating plans concerned with strategic offensive and defensive forces and theater nuclear and chemical forces.

(10) Determining the capability of Army forces to execute the approved national and military strategy worldwide as well as in defined regions of the world.

(11) Developing Army assessment of national capabilities in view of strategic threat alternatives.

(12) Formulating, coordinating, and/or reviewing concepts, plans, studies, operational estimates, and forecasts of the military aspects of the sea and outer space.

(13) Developing policy and plans for mobilization and demobilization, and procedures and priorities for ordering Reserve Component units to active duty.

(14) Providing input and coordinating politico-military policy consideration with US Treaty commitments.

(15) Developing and coordinating Army plans, policies, and views on Arms Control and Disarmament proposals and negotiations through JCS channels.

(16) Developing Army perceptions on International Law in Army Conflict, law of the sea,

political asylum, foreign military rights affairs, base rights, and status of forces agreements.

(17) Formulating and promulgating DA policy and direction for all Army Security Assistance Programs and subsequently advising the Joint Staff, other military departments, and the Secretary of Defense of Army views concerning security assistance matters including, but not limited to, military force objectives, priorities, missions, tasks, requirements for force development, and determination of levels of risk in relation to shortfalls associated with foreign force objectives.

(18) Monitoring the Army system for selecting and training personnel for duty in MAAGs and other international affairs related positions, to include requisite training and language preparation.

(19) Developing and monitoring the DA Personnel Exchange Program.

(20) Monitoring DA program for providing administrative support for MAAGs and missions.

(21) Monitoring the DA Foreign Area Officer Program.

(22) Planning overall mid- and long-range force development and assuring timely integration of resultant requirements into the force structure.

(23) Identifying capability gaps and associated capability goals (operational, organizational, and materiel) and instituting policies and programs for the development of concepts, objectives, and requirements to attain these goals, including force development tests and evaluations.

(24) Establishing guidelines and providing overall coordination for the development of organizational, operational, and materiel concepts and related matters involving combat, combat support, and combat service support activities to include selected multifunctional and specialty areas, e.g., maintenance and test equipment; surveillance, target acquisition, and night observation systems; nuclear, chemical, and electronic warfare; tactical signal intelligence (SIGINT) and signal security (SIGSEC); and command and control and ground and amphibious military operations (GAMO) systems.

(25) Developing and promulgating force development objectives, priorities, and milestones.

(26) Determining the active and reserve force organizational requirement to meet military strategy in support of national policy and monitoring force programs of other Services.

(27) Providing time-phased force lists for strategic mobility analyses, monitoring strategic mobility developments, and evaluating the capabilities of the available air and sealift.

(28) Processing materiel requirements documents and assuring timely reevaluation of approved requirements for continuance or termination.

(29) Establishing priorities for materiel research, development, procurement, and affordability determinations.

(30) Managing the preparation and adequacy of Cost and Operational Effectiveness Analysis (COEA).

(31) Developing DA policy and guidance for the user test program including operational testing, force development testing, experimentation, and joint operational testing; selecting and coordinating user test projects and tasks assigned to US Army Operational Test and Evaluation Agency for management of the execution of the user test program.

(32) Integration of Combat Service Support doctrine and operational concepts into force development plans and programs.

(33) Establishing DA policy for the Tables of Organization and Equipment (TOE) (less qualitative manpower authorization criteria) and basis of issue plan (BOIP) systems, and approval for TOE and BOIP.

(34) Force development related models.

(35) Preparing, reviewing, and coordinating civilian end strengths and man-years for budget estimates, command operating budgets, apportionment requests, the Budget Execution Review, and special studies.

(36) Developing and adjusting military end strengths and troop programs for the current and budget year, to include budget estimates, apportionment requests, and special studies.

(37) Managing the current and budget year end strengths and maintaining the approved force structure in accordance with established priorities for the current and budget year through unit activations/organizations, inactivations/discontinuances, and reorganizations.

(38) Programming military and civilian end strengths in Budget and Manpower Guidance documents.

(39) Analyzing, defending, and validating end strength requirements and allocating manpower spaces.

(40) Monitoring Joint and International HQ strength ceilings and developing the Army position on JCS manpower authorization actions.

(41) Preparing and updating military end strengths by program element in the FYDP.

(42) Coordinating and integrating Army Staff analysis of the OSD Planning and Programming Guidance Memorandum (PPGM).

(43) Providing manning allocations to OCAR and NGB and establishing average end strength policies as required by congressionally mandated authorizations.

(44) Developing planning guidance and detailed Active Army, Army National Guard, and Army Reserve structure.

(45) Developing combat to support distribution policy and methodology, establishing force structure terminology, and preparing statistical data for analysis of alternative force structures.

(46) Coordinating requests for force structure and organizational changes as requested by major Army commands (MACOM) or Army Staff agencies.

(47) Administering the accounting for, and assignment of, Troop Program Sequence Numbers (TPSN) and Unit Identification Codes (UIC).

(48) DA approval authority for establishment of Line Item Number (LIN) for equipment identification.

(49) Managing The Army Authorization Documents System (TAADS); coordinating all TAADS input into the HQDA TAADS data base.

(50) Developing, coordinating, and approving Common Table of Allowances.

(51) Approving organizational and structural realignments (concept plans) submitted by MACOM.

(52) Developing and maintaining the Force Development Management Information Systems (FDMIS), including the interface of DCSOPS management information systems (force accounting system (FAS)/TAADS/TOE/BOIP/struc-

ture and composition system (SACS) . . .) with other HQDA management information systems and those of major commands.

(53) Developing detailed policies and procedures, managing and operating the FAS, the Force Accounting Terminal System, the Automated Validation System, and other force accounting systems in general support of the Army Staff to include systems support of force planning and programming; preparing statistical analyses of current and projected force structure; and making selective information retrievals in support of resource management.

(54) Coordinating and developing with DCS-LOG and DCSPER detailed policies and procedures for, and operating the SACS in general support of the Army Staff, to include computation and validation of detailed and summary Army unit personnel and equipment; providing manning requirements and/or authorizations; providing force related manpower and equipment authorization data for personnel and equipment managers.

(55) Executing the approved national and military strategy worldwide as well as in defined regions of the world to include the direction and utilization of forces and resources.

(56) Determining operational and readiness capabilities of Active Army, Army National Guard, and Army Reserve forces or resources to accomplish assigned missions under real or assumed conditions.

(57) Directing and monitoring unit permanent changes of station movement within CONUS and for unit permanent and temporary change of station between CONUS and oversea commands.

(58) Developing, coordinating, and integrating Army position/input to the Joint Strategic Planning System and to the Joint Operations Planning System.

(59) Developing and maintaining an Army capability to perform the service department role in the Joint Operations Planning System.

(60) Developing, coordinating, and integrating Army input to the Joint Reporting System.

(61) Plans for expansion of the Army to meet requirements of approved contingency plans through mobilization of RC units and/or activation of new units. Mobilization planning will encompass assembly, transporting to mobilization

station, stationing, equipping, and training mobilized units.

(62) Developing unit training policies and procedures for Active Army, Army National Guard, and Army Reserve forces.

(63) Army-wide policy for training media support: literature, exhibits, simulators, devices, audio-visuals, packaged tutorial instruction, systems engineering, and training technology.

(64) Policy for audio-visual activities and representing the Army interests with DOD.

(65) Developing Army aviation policies and flight procedures (nontactical) in coordination with other Federal agencies and services.

(66) Monitorship of Army Chemical Warfare Program and Army Nuclear Surety Program.

(67) Developing policy and plans for operations involving psychological operations, unconventional warfare, and civil affairs.

(68) Developing, coordinating, and exercising Army emergency action procedures and continuity of operations plans.

(69) Developing policies and plans for the integration of tactical and nontactical telecommunications and command and control. Included are associated automatic data processing, electronic communication counter-countermeasures, signal security, and radio spectrum and electromagnetic compatibility.

(70) Representing Army interests with the OSD Director of Telecommunications and Command and Control Systems in all matters relating to tactical and nontactical telecommunications, the National Communications Systems, and Nontactical and Tactical Command and Control Systems.

(71) Developing and coordinating the Army position relating to the role and employment of the Defense Communications System in the theater of operations.

(72) Formulating and recommending plans and policies related to the Army communications economy and discipline program.

(73) Formulating policies for interface and integration of all telecommunications software to include software related tactical multichannel systems (Army, Joint, and combined), Army portion of the Defense Communications System (DCS), special communications systems, and all

tactical and business-type ADP systems requiring communications support.

(74) Formulating the FYDP Telecommunications Subsystem Reports and the Consolidated Telecommunications Program (CTP), COMSEC Resources Program and WWMCCS portion of the POM and CTP budgets for submission to OSD; justifying the CTP, CRP, and CWP to OSD Director of Telecommunications and Command and Control Systems.

(75) Formulating and coordinating policies and reviewing programs relating to the integration, and operation of Army, Joint, and combined tactical communications including integral automatic data processing.

(76) Formulating Army policies and reviewing programs for Army participation in Joint Tactical Communications Systems and programs (TRI-TAC).

(77) Formulating policies and review programs relating to Army tactical satellite communication and the Army portion of the Defense Satellite Communications System (DSCS).

(78) Formulating policies and reviewing programs relating to Single Channel Tactical Radio Communications Systems (SINCTRACS), Analysis of Combat Net Radios (SPANNER), and associated transition plans to include Combat Net Radio, Tactical Satellite Communications (TACSATCOM), and Mobile Radio Access.

(79) Developing plans and policies and reviewing programs relating to the Army worldwide nontactical telecommunications to include support of the National Command Authority, Command and Control Communications, support of the Army portion of the Defense Communications System (DCS), support of nontactical automatic data processing, garrison and base communications, special communications (SAFE-GUARD), and their integral ADP.

(80) Formulating plans and policies and reviewing programs relating to communications aspects of strategic command and control to include Worldwide Military Command and Control System (WWMCCS), Department of Army Command and Control System (DACCS), civil defense, and Minimum Essential Emergency Communications Network (MEECN).

(81) Formulating and recommending plans and reviewing programs relating to the Army por-

tion of the DCS and providing the Army position on Defense Communications Agency plans and programs assigned to other military departments.

(82) Formulating plans and policies relating to the installation, operation, and standardization of garrison and base communications to include determination of lease versus Government ownership.

(83) Formulating plans and policies and reviewing programs relating to the Army Telecommunications Automation Program (ATCAP) and the Army portion of the joint worldwide telecommunications center consolidation.

(84) Coordinating plans, policies, and programs relating to integration of commercial ADP employed in support of Army telecommunications facilities and systems.

(85) Formulating policies and reviewing programs relating to electronic warfare (EW), to include ESM and SIGSEC.

(86) Formulating and recommending policies relating to the integration of SIGSEC into tactical and nontactical telecommunications.

(87) Developing plans and policies for the employment of the radio frequency spectrum and for the Army Electromagnetic Compatibility Program.

(88) Developing policies and reviewing programs to insure integration of all aspects of Army nontactical and tactical command and control systems.

(89) Developing Army command and control policies to include command and control relationships between the Army and the National Command Authorities, between HQDA and Army field commands, and among unified and specified commands and their Army components.

(90) Managing and reviewing plans for the DACCS and Army support of the WWMCCS.

(91) Assuring interoperability between strategic and tactical command and control systems.

(92) Providing a full-time command and control facility for HQDA which, under normal conditions, acts as an operational emergency action facility and operational information center and, during crisis situations, becomes a command center for HQDA.

(93) Developing plans and providing guidance for DA participation in search and rescue activities.

(94) Developing plans and guidance and monitoring DA programs in support of DA Domestic Action Program.

(95) Providing Army assets in emergency support to other Federal agencies.

(96) Providing Army support to the Secret Service in its statutory protective duties.

(97) Providing Army support to Federal agencies in aircraft piracy emergencies.

(98) Providing Army support to the President within CONUS.

(99) Providing Army support to the US Customs Service and the Drug Enforcement Administration within CONUS.

(100) Providing Army support for foreign disaster relief.

(101) Providing Army support for Federal expositions and projects.

(102) Coordinating the Army Survival Measures Program.

b. The DCSOPS is the Major Program Director of Program 1 (Strategic Forces), Program 2 (General Purpose Forces), Program 3 (Communications), Program 5 (Guard and Reserve Forces), and Program 10 (Support of Other Nations) of the FYDP, and the Functional Program Director of the Army portion of the Consolidated Telecommunications Program, the COMSEC Resources Program, and the Consolidated WWMCCS Program.

c. He exercises supervision and control of the following:

- (1) Army War College.
- (2) Center of Military History.
- (3) US Army Nuclear and Chemical Surety Group.
- (4) US Army Concepts Analysis Agency.
- (5) US Army Command and Control Support Agency.
- (6) US Army Military Support Agency.¹
- (7) CINCPAC Support Group.

¹ The Director of the Military Support Directorate is a dual-hatted role, since he is also responsible for executing and recommending to the Secretary of the Army (designated DOD Executive Agent) utilization of designated military resources for: civil disturbances, disaster relief, civil defense activities, Military Assistance to Safety and Traffic, support of the US Postal Service, assistance to the District of Columbia government in combating crime, and support of the FBI in combating terrorism.

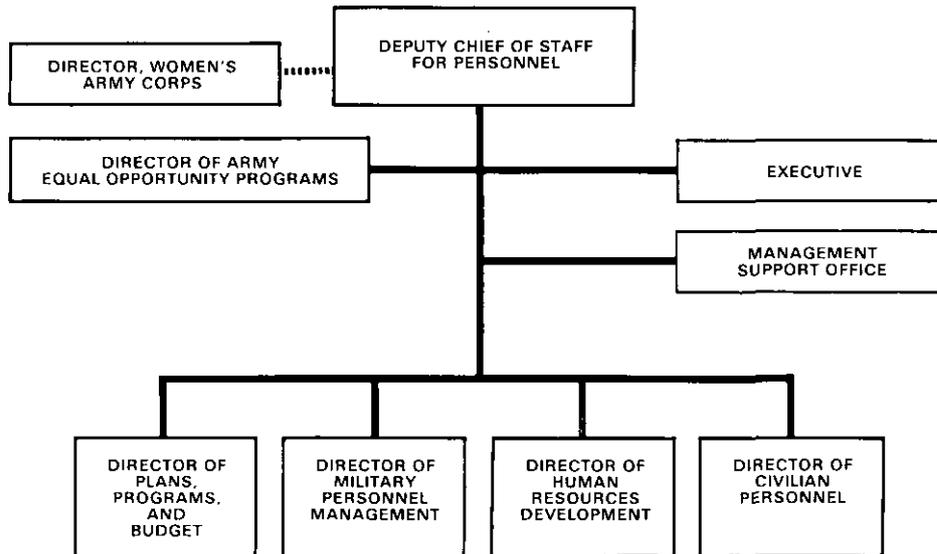


Figure 2-5. Office of the Deputy Chief of Staff for Personnel.

2-26. Deputy Chief of Staff for Personnel. The Deputy Chief of Staff for Personnel (DCSPER) has Army General Staff responsibility for plans, policies, and programs for manpower authorizations and the management of military personnel of all components of the Active Army, of officers appointed in the USAR with an active duty obligation who do not enter on initial tour of active duty concurrent with their appointment, of Reserve Component individuals not on active duty, and of the Reserve Officers' Training Corps; and management and evaluation of DA civilian personnel administration. In addition, DCSPER on behalf of the Secretary of the Army acts as the Executive Agent for the Department of Defense for the administration of the DOD Enemy PW/Detainee Program. In discharging these responsibilities, the impact on Reserve Component personnel not on active duty and those in the transition phases of entering on or being separated from active duty is considered in equal detail with the impact on Active Army personnel.

a. He has General Staff responsibility for—

- (1) Military and civilian personnel management.
- (2) Personnel procurement, retention, and separations.
- (3) Personnel distribution to include grade and occupational specialties.
- (4) Utilization of personnel.

(5) Individual training (less foreign military) conducted in Army Training Centers and Service Schools and in units for entry level MOS's (OJT), precommissioning training (USMA, ROTC, OCS, and National Defense Cadet Corps (NDCC)) and civil education; and for representing the Army Staff on training matters concerning the National War College, the Industrial College of the Armed Forces, the Armed Forces Staff College, DOD schools, and DA civilian training.

- (6) Welfare and morale.
- (7) Grievance and appeal procedures.
- (8) Discipline, law enforcement, correction/confinement, and crime prevention.
- (9) Race relations education and training and equal opportunity programs.
- (10) Leadership and motivational development.
- (11) Alcohol and drug abuse prevention and control.
- (12) Awards and performance appraisals.
- (13) Promotions, including legislation, and operating selection systems.
- (14) Compensation.
- (15) Civilian staffing in both competitive and excepted service.
- (16) Management support of Army-wide civilian career programs.
- (17) Union and employee relations.

(18) Nonappropriated fund, civilian personnel management and administration.

(19) Personnel Information Systems in support of all assigned functional areas of responsibility.

(20) Military and civilian personnel requirements and administrative support planning for those agencies under his staff supervision in support of United States and Allied Army forces included in Joint and Army operational plans.

(21) Development of requirements for and execution of the Army Human Resources Research Program, within the overall guidance and policies developed by the DCSRDA.

(22) Retired affairs less individual pay matters and information from retired records.

(23) Audio-visual instructional media support of Army training.

(24) Formulation, justification, and supervision of execution of Army programs and budgets for Military Personnel, Army and OMA Training Activities, within the overall guidance and policies developed by the Director of the Army Staff and the Comptroller of the Army; and programming military manpower strengths for the Active Army segment of the DOD manpower program.

(25) Personnel mobilization to include establishment of policies and procedures for ordering to active duty members of the Army National Guard and the Army Reserve and initiation of actions to execute these policies and procedures when required; and monitorship of the Mobilization Designation Program with the exception of general officer positions.

(26) Personnel training policies for individuals of the Army National Guard and the Army Reserve not on active duty in consonance with overall Army policy.

(27) Approval of all qualitative (MOS, grade, and branch) aspects of manpower guidance documents.

(28) Utilization of manpower, to include policy guidance for the determination of manpower requirements and overall staff responsibility for the manpower survey program.

(29) Approval of staffing guides developed and submitted by designated major commands.

(30) Development of policies, and direction and management of formal civilianization pro-

grams for replacement of military by civilian personnel.

(31) Approval of Manpower Authorization Criteria (MACRIT).

(32) Review of TOE for proper application of manpower and personnel policies and criteria.

(33) Approval of personnel sections of authorization documents (MTOE, TDA).

(34) Coordination of Active Army and Reserve Component manpower statistics for aggregate military strength (gains and loss data; authorized and actual historical, current and projected).

(35) Assessment of human readiness.

(36) War crimes.

(37) Absenteeism.

(38) Army crime reporting, including proponent for the Serious Incident Reporting System.

(39) Physical security.

(40) Criminal investigations.

b. He exercises General Staff responsibilities for the DOD Enemy PW/Detainee Program and is designated the single point of contact within the Army relative to enemy PW/Detainee matters. Specific responsibilities include—

(1) Development and coordination of policies, plans, and programs, and management of related activities pertaining to enemy PW, civilian internees, or other detainees.

(2) Providing DA Staff supervision over the United States Prisoner of War/Civilian Internee Information Center.

(3) Providing necessary reports, coordination, technical advice, and appropriate staff assistance to the Office of the Secretary of the Army, Office of the Secretary of Defense, and the Organization of the Joint Chiefs of Staff.

(4) Coordinating with appropriate Government agencies or their components regarding related activities in the general fields of foreign policy, international politico-military affairs, national treaty commitments, force requirements, accountability systems, unit training, and other areas which impact on the administration of the DOD Enemy PW/Detainee Program.

c. He is the Appropriation Director for MPA, Program Director for Major Program 8 of OMA, and Program Element Director for Base Operations in the area of personnel support. Serves as

agent for Army portion of DOD Appropriations for retired pay and claims.

d. He exercises General Staff responsibilities for those functions of The Adjutant General (TAG) falling within the purview of the DCSPER—namely, the Army General Education Program, the Dependents Education Program, the Army Clubs and Clubs Franchise System, Army Nonappropriated Funds Programs, Army Community Service Programs, Army Recreational Services, Army Band Program, US Army Casualty Reporting System, US Army Prisoner of War and Missing in Action Personnel and Program, personnel management of the Reserve Components, and proponent for the Personnel Administration and Club Management Specialties of the Officer Personnel Management System. In these areas, TAG acts as a Director for the DCSPER.

e. He exercises supervision and control of the—

(1) United States Army Military Personnel Center.

(2) United States Army Recruiting Command.

(3) United States Military Academy.

(4) US Army Physical Disability Agency.

f. Under the DCSPER—

(1) The Director of Plans, Programs, and Budget exercises supervision and control over the US Army Research Institute for Behavioral and Social Sciences.

(2) The Director of Military Personnel Management exercises supervision and control over the United States Military Academy Preparatory School.

(3) The Director of Civilian Personnel exercises supervision and control over the Civilian Personnel Field Operations Agency, the US Army Civilian Career Management Field Agency, and the US Army Civilian Appellate Review Agency.

g. The DCSPER exercises General Staff responsibilities as an Executive Agent relating to the operation and management of—

(1) The Defense Language Institute.

(2) The Defense Information School.

h. He exercises General Staff responsibilities in providing administrative and resource support for the operation of the Defense Systems Management School.

2-27. Director of the Women's Army Corps.

The Director of the Women's Army Corps advises the Secretary of the Army and the Chief of Staff on matters relating to the Women's Army Corps. The Office of the Director of the Women's Army Corps is assigned to the Office of the Chief of Staff and is attached for administrative purposes, excluding manpower and financial management, to the Office of the Deputy Chief of Staff for Personnel. The Director is designated a Personal Staff Officer authorized direct access to the Chief of Staff.

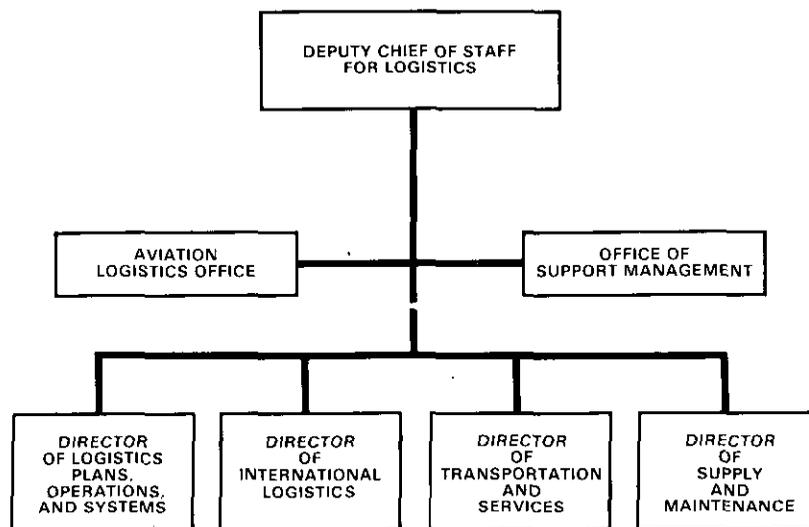


Figure 2-6. Office of the Deputy Chief of Staff for Logistics.

2-28. Deputy Chief of Staff for Logistics. The Deputy Chief of Staff for Logistics (DCSLOG) has Army General Staff responsibility for the management of DA logistical activities. In discharging these responsibilities, the mission requirements of Army National Guard and Army Reserve logistics is considered in equal detail with that of the Active Army, as well as security assistance requirements.

a. He has General Staff responsibility for—

- (1) Development and supervision of the Army logistic organization and systems worldwide including plans, policies, programs, doctrine, and standards.
- (2) The DOD Interservice, Interdepartmental, and Interagency Support Programs within the Army and for implementing the DOD Joint Service Policy Program.
- (3) Planning, developing, and coordinating Army position on all Joint logistics matters; serving as Army planner on all Joint Staff Logistics Directorate (J-4) actions.
- (4) Base development planning in support of contingency plans.
- (5) Commercial and Industrial-Type Activities Program.
- (6) Logistics information systems in support of all assigned functional areas of responsibility.
- (7) Logistics planning and operations in support of United States and other national forces.
- (8) Logistics readiness of US Army forces.
- (9) Section 3 of Modification Tables of Organization and Equipment, Tables of Distribution and Allowances, and the Army portion of Joint Tables of Allowances.
- (10) Logistics aspects of simulation and gaming techniques, studies, and tests and evaluations.
- (11) Formulation and dissemination of materiel maintenance, integrated logistics support, and other logistic policy and program guidance for application Army-wide; management of materiel maintenance (engineering and operations), materiel system supportability, and related logistic activities worldwide, whether accomplished by contractual or organic resources; insuring that materiel maintenance and other integrated logistic support requirements are adequately considered in allocation and use of all resources; development and application of uniform depot overhaul, issue and shipping standards for Army equipment; establishing logistics support policy directed to the prevention, control, and abatement of pollution from mobile equipment, and transportation, storage, and troop support activities.
- (12) Establishing logistical acceptability/supportability of materiel systems during the life cycle (conceptual phase through disposal); participating in and contributing to all phases of the research, development, and acquisition process to insure that equipment is logistically reliable, supportable, and maintainable and is developed with full consideration for environmental factors and human factors engineering principles; insuring that new or modified materiel systems can be supported by the logistic system; assuring that logistics support is planned, programmed, tested, acquired, and deployed in phases with the materiel system it is intended to support; providing representation at Army Systems Acquisition Review Council meetings, In-Process Reviews, and other appropriate Army logistic and materiel acquisition boards and committees in their reviews of materiel system development; and participating in the development of the Army Program Memoranda and Decision Coordinating Papers for developmental, nondevelopmental, commercial design, and Product Improvement Program materiel systems.
- (13) Development of Army policy and programming guidance in the following primary functional areas: distribution of materiel (including ammunition), wholesale and retail supply, secondary item peacetime and war reserve requirements, storage, asset reporting, cataloging, and materiel utilization; Army guidance on DOD Military Standard Systems (Military Standard Requisitioning and Issue Procedures (MILSTRIP), Military Standard Transaction Reporting and Accounting Procedures (MILSTRAP), Military Standard Transportation and Movement Procedures (MILSTAMP), Military Supply and Transportation Evaluation Procedures (MILSTEP), Uniform Materiel Movement and Issue Priority System (UMMIPS)); vertical supply management; Major Item Distribution Plan (MIDP); demilitarization, except toxic chemicals; Direct Support System (DSS); care and preservation of materiel in storage; ammunition

surveillance and maintenance; explosive ordnance disposal; Logistics Performance Measurement Evaluation System (LPMES); Selected Item Management System (SIMS); the Command Supply Discipline Program (CSDP); Army disposal of excess, surplus, foreign excess, captured, and unwanted materiel.

(14) Development of the basic functional concepts and guidance for translation to automated logistics systems in support of the Supply, International Logistics, Maintenance, Troop Support services, and Transportation functions, participating in prototype evaluation; and making recommendations as to the acceptability of the system after obtaining users position.

(15) Development of Army policy, and coordination with the Headquarters elements of other DOD components and Federal agencies in accomplishing logistics interrelationships, mutual servicing, and integrated logistics support.

(16) Directorship of the Army Stock Fund and secondary items within the Procurement Appropriations (aircraft, missiles, weapons, tracked combat vehicles, ammunition, and other procurement).

(17) Coordinating the Army Staff position and serving as the Army Staff primary point of contact for security assistance matters.

(18) All logistical aspects of international activities relating to Military Assistance Grant Aid Programs and Foreign Military Sales. As appointed, the DCSLOG is the executive agent in DOD for specific programs.

(19) Financial inventory accounting systems for logistic management purposes.

(20) Supervision and coordination of the Army Energy Program.

(21) POL management.

(22) Army-wide logistic services comprising Army Food Program (subsistence supply, garrison and field food service, and commissary operations), clothing sales stores, clothing initial issue activities program, personnel-related items program, and laundry and drycleaning program, including fumigation and bath.

(23) Transportation and related transportation services required for the movement of persons and things for the Army and, as assigned, for the Navy, Air Force, and other Government

agencies; transportation engineering and standardization; strategic movement matters; ship modernization; Army focal point for strategic mobility analysis; force structure development within the functional area of transportation; development of preferred force levels of airlift and sealift forces; contingency plans; concepts, plans, policies, and programs for transportation to include traffic management and movement control; rail, watercraft, and administrative use vehicle operations and management; intermodel distribution systems (including helicopter logistical operation applications) to include surface container-support distribution systems development; executive Agent for DOD customs inspection activities, worldwide.

b. The DCSLOG—

(1) Is Program Director of Major Programs 4 and 7 of the FYDP and Program Element Director for Base Operations in the areas of Supply, Maintenance, Transportation, and Troop Support operations. He formulates, justifies, and supervises Army programs and budgets pertaining to the logistics area for these programs.

(2) Integrates Program 5 Depot Maintenance requirements into the total Depot Maintenance Program.

(3) Is the Budget Program Director for specific categories in the Military Assistance Program budget structure.

(4) Is a special member of the Army Systems Acquisition Review Council.

(5) Provides members to the Army Environmental Council.

c. He analyzes the performance of activities of DOD and other Government agencies which provide logistics support to the Army.

d. He serves as functional adviser to the Logistics Career Programs.

e. He exercises General Staff supervision over The Surgeon General as pertains to Army class management for medical materiel.

f. He exercises General Staff supervision over the Chief of Engineers as pertains to—

(1) Technical and analytical support to major Army commands in determining contingency base development requirements.

(2) Technical evaluation of the logistic portion of contingency plans and development of

bills of materials to support base development requirements.

(3) Technical engineering in support of the energy and energy conservation programs.

(4) Evaluation of engineer portion of contingency plans.

(5) Managing nontactical mobile generators and associated distribution systems.

g. He exercises supervision and control of the following:

(1) US Army Troop Support Agency.

(2) US Army Logistics Evaluation Agency.

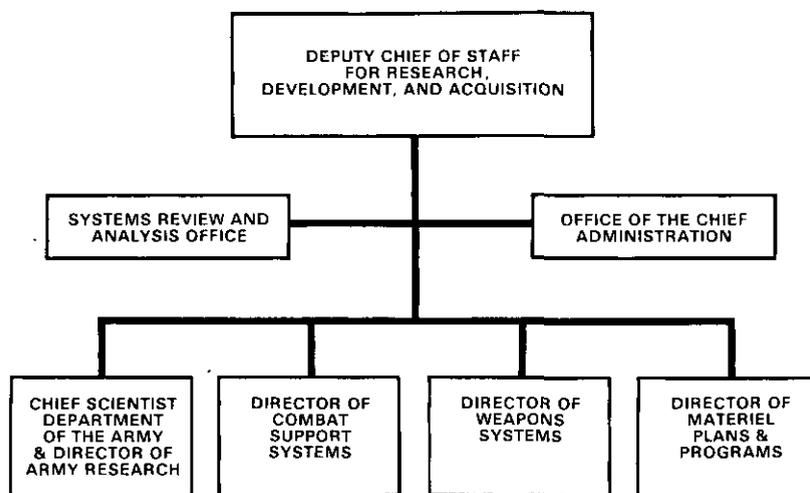


Figure 2-7. Office of the Deputy Chief of Staff for Research, Development, and Acquisition.

2-29. Deputy Chief of Staff for Research, Development, and Acquisition. The Deputy Chief of Staff for Research, Development, and Acquisition (DCSRDA) has Army General Staff responsibility for the research, development, development test and evaluation, and the planning, programing, and budgeting for the acquisition of materiel obtained from the five procurement appropriations for the Army. In discharging these responsibilities, equitable consideration is given to the Active Army, Army National Guard, and Army Reserve. In matters pertaining to Ballistic Missile Defense (BMD), he coordinates with the BMD Program Manager.

a. He has General Staff responsibility for—

(1) Formulation of basic DA policies for systems acquisition.

(2) Formulation, justification, and defense of the plans, programs, and budgets for research, development, test, and evaluation (RDTE) and acquisition of materiel from the five procurement appropriations.

(3) Formulation of DA guidance and policy for the management, planning, procedures, and execution of life cycle management of materiel and nonmateriel subjects, including type classification

and reclassification, from the conceptual phase through the production and deployment phase.

(4) Accomplishment of materiel life cycle management from the conceptual phase through the production and deployment phase for all materiel and nonmateriel developmental and non-developmental programs, including product improvement, except for materiel systems and equipment and nonmateriel subjects in the behavioral, social, environmental, and life sciences assigned to other agencies.

(5) Managing the integration, funding, and execution of the Army's direct and reimbursable RDTE and procurement appropriation programs.

(6) Formulation of DA guidance and policy for the management, planning, and programing of materiel production (including the production base support programs), materiel procurement requirements, and the Army Materiel Plan.

(7) Formulation of DA guidance and policy for the Industrial Preparedness Planning and Production Base Support Programs.

(8) The Product Improvement Program for Army materiel, including systems and major items provided foreign nations.

(9) Overall international military standardization programs within DA; DA participation in international military RDTE programs; and exchange of classified research and development information with foreign nations under these programs.

(10) Overall supervision of the Army portion of the DOD Standardization Program.

(11) Formulation of plans and policies and establishment of priorities for development and operation of research, development, and acquisition management information systems.

(12) Budgeting, controlling, and authorizing use of Federal Contract Research Center ceiling allocations for all Army appropriations.

(13) Coordination of all Army Systems Acquisition Review Council reviews.

(14) The DA System Coordinator System.

(15) Determining the affordability of proposed systems, within priorities established by DCSOPS, and in view of the resources available or projected to be available to DA.

b. The DCSRDA is the Program Director of Major Program 6 (Research and Development) of the FYDP.

c. He is the Appropriation Director of the RDTE Appropriation and the Procurement Appropriations (aircraft, missiles, weapons and tracked combat vehicles, ammunition, and other procurement).

d. He is responsible for monitoring all activities of the Army and other Government agencies related to space systems and technology development and advising DCSOPS on development of space policy, plans, objectives, and requirements.

e. He is responsible for determining requirements and the priorities for that intelligence needed to support research and development activities and for insuring that this intelligence is utilized in the research and development of weapons systems, materiel, and equipment for the US Army.

f. He provides the Executive Secretary to the Army Systems Acquisition Review Council.

g. He is responsible for matters relating to RDTE manpower resources and review of plans, programs, and policies with RDTE manpower implications. Defends RDTE manpower requirements before OSD, OMB, and the Congress.

h. He exercises supervision and control of the following:

(1) United States Army Standardization Groups in Australia, Canada, and United Kingdom.

(2) United States Army Research, Development, and Acquisition Information Systems Agency.

i. He is responsible for incorporating the requirements for environmental pollution control and protection into the life cycle management of production base support programs.

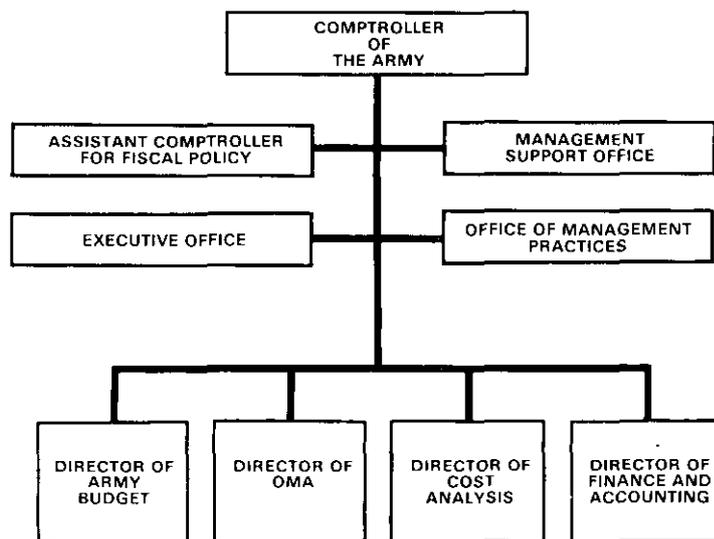


Figure 2-8. Office of the Comptroller of the Army.

2-30. Comptroller of the Army. The Comptroller of the Army (COA) is under the direction and supervision of, and is directly responsible to, the Assistant Secretary of the Army (Financial Management) with concurrent responsibility to the Chief of Staff. He is Appropriation Director of Operations and Maintenance, Army (OMA) and a permanent member of the SELCOM.

a. The COA has General Staff responsibility for—

(1) Budget, cost analysis, economic analysis, military pay procedures, finance and accounting, financial management, resource management review, and productivity and value improvement activities within the Army.

(2) Providing legal advice on fiscal policy, use of appropriated funds, military pay and allowances, pecuniary liability for loss or damage to Government property, Anti-Deficiency Act violations, and construction authorization.

(3) Developing, managing, and implementing the Department of the Army Management Practices Program (to include Army National Guard and Army Reserve) and related policies and concepts for the program areas listed in (4) below; performing liaison with and acting as Army point of contact with components of DOD, other Federal agencies, OMB, and GAO on policy and concepts related to these programs.

(4) Management Practices Program areas: Productivity Enhancement and Measurement, Defense Integrated Management Engineering System (DIMES), Capital Investment, Value Engineering, Management Incentives, Idea Interchange, Management Practices Training, and Cost Savings Validation.

(5) Developing independent cost estimates of major weapon systems.

(6) Preparing cost estimates of force structures.

(7) Providing policy guidance for economic analysis.

(8) Administering the Army contract financing functions at departmental level; formulating, revising, and promulgating regulations to insure uniform application of DOD contract financing policies.

(9) Designing, developing, evaluating, and approving the Management Information Systems in the financial area, Army-wide. Developing and

prescribing accounting policy and procedures for appropriated and nonappropriated fund activities.

(10) Providing policy and regulatory guidance and staff advice for the worldwide finance network of the Army concerning travel and transportation, official distances, payment to commercial firms for services and supplies, military payment certificates, banking, United States and foreign currencies and other instruments, the Army Savings Program, and the Government Life Insurance Program.

(11) Developing and prescribing accounting procedures for civilian pay.

(12) Developing Financial Management Subsystems of the Logistics Management Systems.

(13) Developing and prescribing accounting procedures and pricing policy for MAP and Foreign Military Sales.

(14) Formulation and establishment of overall systems concepts and designs for current and future programs for, and field operations of, JUMPS-Army.

(15) Developing plans and programs for definition of requirements, improvements, and implementation of JUMPS-Army.

(16) Developing military pay and allowance procedures relative to implementing Public Laws, Executive Orders, Comptroller General decisions, DOD and DA directives, and court decisions.

(17) Liaison with and acting as Army point of contact with congressional appropriation committees.

(18) Formulation of the Army budget to include issuance of current manpower and dollar guidance; review of appropriation directors' submissions; and presentation of coordinated budget to the DOD.

(19) Presentation and defense of the Army Budget before the DOD, OMB, and Congress.

(20) Execution of the approved Army Budget, to include distribution of funds to commands and agencies, and monitorship of obligations, expenditures, and reprogramming actions.

(21) Directorship of the Army Industrial Fund (AIF); preparing the AIF budget and coordinating its execution.

(22) Formulating guidance and policy pertaining to the Army Stock Fund (ASF); prepar-

ing ASF budget and supervising and coordinating its execution.

(23) Developing and establishing the overall integrated budgeting and funding policies of the Army.

(24) Independent review and analysis of selected Army programs included in the budget.

(25) Liaison with the Appropriations Committees of Congress.

(26) Directorship of the OMA appropriation.

(27) Program 9 (Administrative and Associated Activities) and Administrative Program 11 (Base Operations).

(28) Compiling and disseminating Army Program and Budget Guidance to major commands and separate operating agencies.

(29) Costing civilian personnel for budget estimates, command operating budgets, apportionment requests, and special studies.

b. The COA exercises command authority over the US Army Finance and Accounting Center.

c. He serves as the functional adviser for the Comptroller Officer Specialty Program and functional chief for the Comptroller Civilian Career Program.

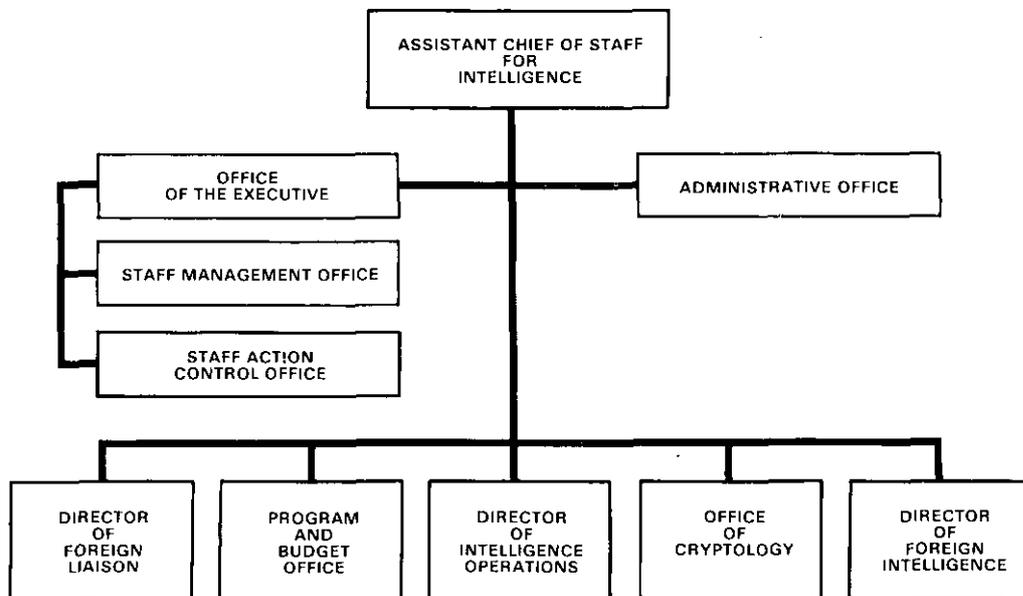


Figure 2-9. Office of the Assistant Chief of Staff for Intelligence.

2-31. Assistant Chief of Staff for Intelligence.

The Assistant Chief of Staff for Intelligence (ACSI) is responsible for overall coordination of the intelligence and counterintelligence activities of the US Army. He is the Army observer and representative on the United States Intelligence Board.

a. He has General Staff responsibility for—

(1) Providing threat analysis support; supervising threat analysis operations; and developing and monitoring threat analysis methodology.

(2) Formulation and justification of the Army's portion of the DOD Consolidated Cryptologic Program, General Defense Intelligence

Program, and the Counterintelligence and Investigative Activities portion of Program 30 of the FYDP.

(3) Formulation, justification, and supervision, within overall guidance and policies developed by the COA, for Program 3I and Counterintelligence and Investigative Activities of Program 30.

(4) Army signal intelligence functions; associated concepts, doctrine, policies, and plans; and coordination of these activities with Army components of unified and specified commands.

(5) Monitoring electronic warfare support measures activities.

(6) Providing SIGINT threat evaluations; developing policies and standards for SIGSEC to prevent unauthorized access to COMSEC material or to protect electromagnetic radiations or emanations from foreign intelligence exploitation; preparing recommendations on release of COMSEC material and information to foreign governments; reviewing existing and proposed SIGSEC doctrine, Army materiel requirements documents, and procedures developed for the control and accounting of COMSEC material. Exercising staff supervision over SIGSEC surveillance activities.

(7) Intelligence support to electronic warfare.

(8) Formulation of the policy for the Army's cryptologic effort.

(9) Fulfilling the Army Staff responsibilities as they apply to nuclear and CBR intelligence matters.

(10) Intelligence doctrine and assisting DCS-OPS and DCSPER in the development of policy and in other matters relating to intelligence training and readiness of intelligence units.

(11) Formulation of Army policy concerning intelligence aspects of organization and operations concepts to support the Army-in-the-field to include STANO intelligence activities relating to reconnaissance and surveillance. Also responsible for monitoring research and development projects of intelligence, counterintelligence, reconnaissance, and surveillance interest.

(12) Environmental services (including meteorology and topography, but excluding environmental protection and pollution control programs).

(13) Formulation of Army policy for counterintelligence (CI) activities.

(14) Directing the production and dissemination of finished departmental CI information and supervision of all Army CI production and dissemination.

(15) Developing policy and providing national level liaison and coordination within DOD and other Federal agencies on CI special investigations, operations, and related matters Army-wide.

(16) Formulation of Army personnel and information security policy and plans; performing program development and resource utilization of

CI elements as they pertain to the DOD Personnel and Information Security Program.

(17) Formulation of Army policy for foreign disclosure and censorship; responsible for security review for proper level of classification of all Army material submitted for congressional appropriation and authorization hearings; providing associated security classification guidance.

(18) Formulation of Army policy for HUMINT collection activities and US Army attache matters within the Defense Attache System, and for US Army PW and MIA intelligence matters.

(19) Reconnaissance and surveillance activities to include imagery collection, exploitation, security policy, and research and development; joint reconnaissance matters; Special Activities Office (SAO) policy.

(20) Topography which includes mapping, charting, and geodesy (MC&G) and military geographic information (MGI); validation of area requirements for topographic products and services; and monitors DOD agency support of Army topographic requirements.

(21) Signal Intelligence (SIGINT) and Measurement and Signature Intelligence (MASINT) collection requirements.

(22) Intelligence support to the Army Staff and CONUS major Army commands and activities by interpreting and adapting finished intelligence. Contributes to formulation of departmental, joint, and national intelligence through participation in national and DOD level boards, committees, and working groups.

(23) Production of general, scientific, and technical intelligence and related matters, relying on the following Army activities for production:

(a) Foreign Science and Technology Center.

(b) Missile Intelligence Agency.

(c) Medical Intelligence and Information Agency.

(d) US Army Special Research Detachment.

(e) US Army Threat Analysis Detachment.

(f) US Army Imagery Interpretation Center.

(24) Formulation of policy and implementation of foreign liaison with foreign representatives to the United States.

(25) Formulation of policy for the utilization of Intelligence Contingency Funds; programing and budgeting for these funds and, through the OACSI Inspector General, conducting inspections to verify the proper utilization of these funds.

(26) Managing and budgeting the overseas training of Foreign Area Officer Program members.

(27) Translation support to HQDA and major Army CONUS commands and activities.

(28) Monitoring the training status of US Army Security Reserve Units, and advising appropriate General Staff agencies on the aspects of technical training related to signal intelligence, signal security surveillance and related functions.

(29) Coordination of all Army strategic intelligence surveillance and reconnaissance activities to include special activities office matters.

(30) Providing net and specific threat assessments as well as acting as the interface with national intelligence programs in space activities.

(31) Coordinating Army Staff position concerning space activities with the United States Intelligence Board to obtain approval for inclusion of Army requirements in national systems.

(32) Assisting DCSOPS and DCSPER in developing requirements and establishing a utilization program for personnel who have served in national space programs.

(33) Directing the management of all Army intelligence polygraph and related activities.

b. Within his scope of responsibility, he has a relationship to the Chief of Staff and the Army Staff corresponding to that of a Deputy Chief of Staff.

c. Is the Program Director of Subprogram 3I of the Five Year Defense Program.

d. Is responsible for monitoring Army officer and civilian career development for intelligence personnel.

2-32. Special Staff. a. The Special Staff consists of the following offices:

- (1) The Adjutant General.
- (2) Chief of Engineers.
- (3) The Surgeon General.
- (4) Chief of Chaplains.
- (5) The Judge Advocate General.
- (6) Chief, National Guard Bureau.
- (7) Chief of Information.
- (8) Chief, Army Reserve.

b. The heads of Special Staff agencies provide advice and assistance to the Office of the Secretary of the Army, the Chief of Staff, other members of the Army Staff, and to all other elements of the Department of the Army on specialized matters specifically within their respective fields of responsibility. As staff officers of Headquarters, Department of the Army, they are responsible for the preparation of plans, estimates, and orders; review of technical doctrine; and coordination of their technical, administrative, and operational plans and activities with other agencies of the Army Staff. The heads of certain Special Staff agencies exercise dual functions of staff and command. These two functions, although vested in a single individual, are separate and distinct in that each involves different responsibilities and duties; the exercise of one should not be confused with the exercise of the other.

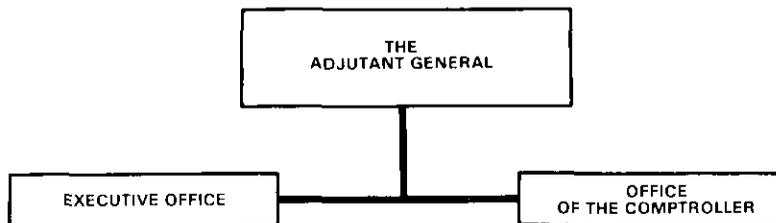


Figure 2-10. Office of The Adjutant General.

2-33. The Adjutant General. The Adjutant General (TAG) is the principal adviser to the Chief of Staff for Army administrative systems, administrative systems development, personal en-

vironmental programs, and US Army Reserve personnel and administrative systems.

a. He has Army Staff policy and operational responsibility for—

(1) The Army Publications and Army Field Printing Systems.

(2) The Army Postal System.

(3) Army Records Management System to include application of the Freedom of Information Act and the Privacy Act.

(4) Army administrative systems including microform and word processing.

(5) The Central United States Registry.

(6) Army Courier Service.

(7) Heraldic activities.

(8) Army recreational services.

(9) Personal, commercial, and consumer protection affairs.

(10) Army Band Program.

(11) Administrative support for Inter-service, National, and International Sports Programs.

(12) Army Casualty Reporting System.

(13) The US Soldiers' and Airmen's Home.

(14) Army Nonappropriated Funds Programs.

(15) Army Clubs and Club Franchise System.

(16) Army statistical clearance activities to include the Army Status Report.

(17) Army Memorial Affairs Programs; Army Personal Effects Program (Deceased Personnel); Army Post Cemeteries; and Army Gift Program.

(18) Army Community Service Program.

(19) The Army General Educational Development Program to include the Predischarge Educational Program and Army Help for Education and Development.

b. He acts for—

(1) The Secretary of the Army in administering the Armed Forces Professional Entertainment Program.

(2) The Chief of Staff in administering the Armed Forces Courier Service.

c. He serves as Army Staff coordinator for—

(1) All matters pertaining to US Army prisoners of war and missing-in-action personnel and programs.

(2) Dependent education programs and systems.

d. He provides—

(1) Direct support to the Secretary of the Army through the Assistant Secretary of the Army (Civil Works) in the operation and maintenance of the Arlington and Soldiers' Home National Cemeteries.

(2) Supervision over the Armed Services Graves Registration Office (ASGRO).

e. As functional chief with primary Army-wide responsibilities for functions supported by special civilian personnel career programs, he provides advisory assistance to the DCSPER for the Education and Training, the Librarian, and the Recreation career fields.

f. He formulates and implements policies for the following Army National Guard and Army Reserve personnel programs in coordination with other members of the Army Staff:

(1) Mobilization of Individual Ready Reserve personnel of the US Army Reserve.

(2) Planning, development, programing, and installation of Reserve Component Personnel ADP information reporting systems and operates the USAR portion thereof in coordination with the Chief, Army Reserve.

(3) Administration of personnel management activities of the Reserve Components.

(4) Command and control of non-unit Individual Ready Reserve, Standby Reserve, and Retired Reserve personnel.

g. He exercises supervision and control of the US Army Reserve Component Personnel and Administration Center.

h. He serves as—

(1) Director for the DCSPER in designated functions.

(2) Commanding General of the US Army Adjutant General Center.

(3) Proponent for the DCSPER for the Personnel Administration Specialty and the Club Management Specialty under the Officer Personnel Management System.

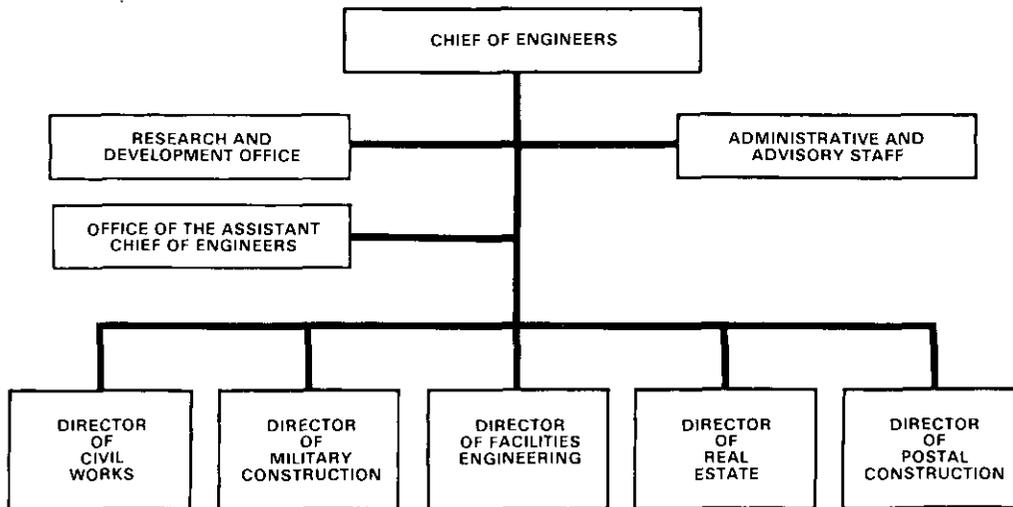


Figure 2-11. Office of the Chief of Engineers.

2-34. Chief of Engineers. The Chief of Engineers (COE) is the principal adviser on engineering matters. His civil works responsibilities are accomplished under the direction and supervision of the Assistant Secretary of the Army (Civil Works).

a. He has Army Staff responsibility for—

(1) Formulation, justification, and supervision of Army programs and budgets pertaining to Military Construction, Army; Family Housing Management Account; Facilities Engineering (Real Property Maintenance Activities (RP-MA)); Homeowners Assistance Program; Standard Level User Charges Outside the National Capital Region; and Wildlife Conservation, Military Reservations.

(2) Directorship of the Military Construction, Army (MCA) appropriation; Military Family Housing appropriation; Real Property Maintenance Activity portion of OMA Base Operations; Homeowners Assistance appropriation; Standard Level User Charges Outside the National Capital Region portion of the OMA appropriation; and Wildlife Conservation, Military Reservations appropriation.

(3) Establishing plans, policies, and programs for military construction, family housing, real property maintenance activities, and real estate matters.

(4) Supervision and coordination of construction and utilization of facilities for the Army Reserve.

(5) Coordination of joint use of facilities and acquisition of surplus Government real property for the Army National Guard and Army Reserve.

(6) Facilities requirements and stationing.

(7) Managing the family housing and barracks furniture programs.

(8) Managing the Army Facilities Components System (AFCS).

(9) Developing requirements for and performing research and development necessary to provide—

(a) New and improved construction design criteria, construction techniques, and construction materials for the Army, US Air Force, and other Government agencies as required.

(b) New and improved AFCS utilization criteria and techniques.

(c) Improved real estate management techniques.

(d) Improved engineer support for the maintenance of installations and facilities.

(e) Preservation and improvement of environmental quality associated with construction and facilities.

(10) Providing engineering and construction support to US Army elements.

(11) Providing for the integration and coordination of engineer matters by assisting other Army Staff elements in their studies and staff actions which have engineer implications.

(12) Performing studies and analyses within the Army Study System category in support of

planning, programing, budgeting, and operational decisionmaking in his functional areas of interest.

(13) Planning and formulating policies related to environmental quality and coordinating environmental quality preservation and improvement activities within the Army; maintaining the central point of contact for those activities; and monitoring the activities of DOD and other Government agencies that influence environmental standards.

(14) DA environmental quality and environmental sciences research and development activities. This includes planning, directing, coordinating, and supervising all Army research exploratory development and nonsystems related advanced development in the environmental quality and the environmental sciences consisting of atmospheric, terrestrial, and topographic sciences.

(15) Plans, policies, objectives, criteria, and standards for the Army Utilities Management and Utilization Program.

(16) Payment of Standard User Charges to General Services Administration for leased space occupied by and services provided to all Army activities outside the National Capital Region.

(17) Executing the function of the Topographer of the Army.

(18) Real Property Maintenance Activities Management Information Systems.

b. Under the General Staff supervision of the DCSLOG, the COE has responsibility for—

(1) Technical evaluation of logistics portion of contingency plans, development of construction bills of materials to support base development requirements, and providing assistance in developing operational projects.

(2) Technical and analytical support to major Army commands in determining base development requirements to support contingency plans.

(3) Evaluation of the engineer portion of logistics plans and preparation of the engineer portion of logistics plans as required.

(4) Technical engineering in support of the Energy and Energy Conservation Programs. Managing the programs associated with energy production and conservation techniques, facilities, and materiel as may be assigned, to include man-

agement of the Army Nuclear Power Program and related training.

(5) Managing the establishment and maintenance of an insurance level of nontactical mobile generators and associated distribution systems; developing the capability to effect rapid deployment as directed, to include the provision of engineering, technical, and logistics support to user commands and borrowing agencies.

c. Under the General Staff supervision of the DCSRDA, the COE has responsibility for performance of research, development, development test, and evaluation of—

(1) Fixed and floating power systems and high voltage generation applications to include nuclear energy applications.

(2) Systems, equipment, procedures, and techniques applicable to the terrestrial and topographic sciences including mapping, surveying, geodesy, photo interpretation, military geographic information/documentation, and the analysis of environmental data relevant to military operations and materiel development.

d. Under the General Staff supervision of the ACSI, the COE has responsibility for providing—

(1) Direct support in the execution of staff functions pertaining to Army topographic matters.

(2) Technical supervision and coordination of Army mapping, charting, and geodesy.

(3) Management of Army military geographic information/documentation and hydrologic activities.

e. The COE plans, directs, and supervises engineering, construction, and real estate services for the Air Force and other Government agencies as assigned.

f. He serves as executive agent for the Department of Defense in providing real estate services and budget formulation and execution for the Homeowners Assistance Program and the DOD Recruiting Facilities Program.

g. He serves as functional chief for the Engineer and Scientists (construction field) Civilian Career Program.

h. Under the direction and supervision of the Assistant Secretary of the Army (Civil Works), the COE has responsibility for—

(1) Planning, directing, and supervising engineering, construction, operation and mainte-

nance, research and development, and real estate activities necessary for comprehensive water resources development including navigation, flood control, hydroelectric power production, municipal and industrial water supplies, waste water management, public recreation, shore and hurricane protection, and other beneficial purposes.

(2) Administration of certain laws for the protection and preservation of the navigable waters of the United States in the interest of navigation, water quality, conservation, fish and

wildlife ecosystems, enhancement of environment, and the public welfare in general.

(3) Provision of general and specialized engineering, construction, and real estate services for the National Aeronautics and Space Administration, US Postal Service, and other Government agencies as assigned.

(4) Administration of the purchase and sale of utilities services as the DA Power Procurement Officer.

i. He commands personnel, organizations, and facilities as assigned.

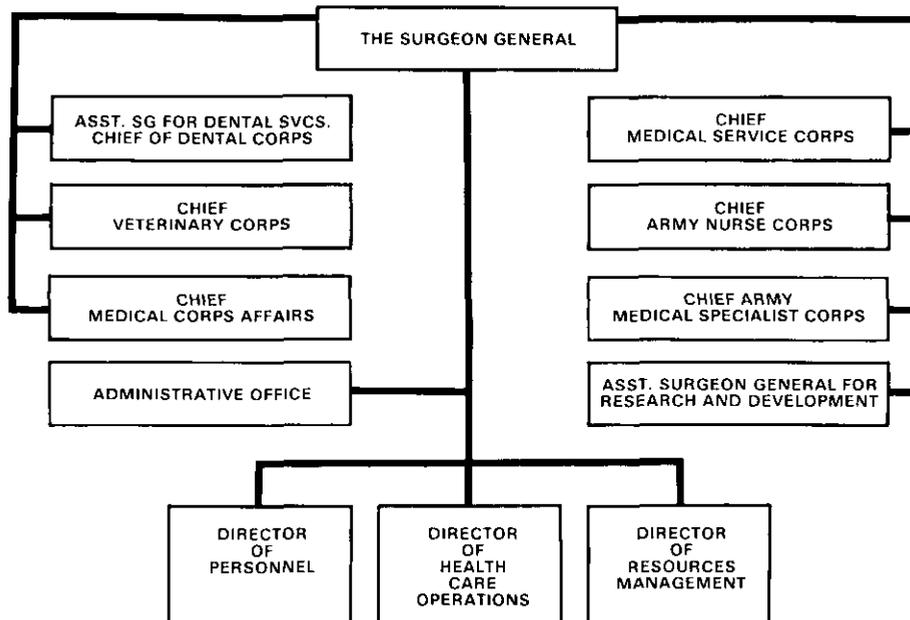


Figure 2-12. Office of The Surgeon General.

2-35. The Surgeon General. The Surgeon General (TSG) is responsible for development, policy direction, organization, and overall management of an integrated Army-wide health services system. On health and medical matters, including the utilization of Army Medical Department professional personnel, TSG has direct access to the Secretary of the Army and the Chief of Staff. In discharging his responsibilities, equitable consideration is given to the Active Army, Army National Guard, and Army Reserve.

a. He has Army Staff responsibility for—

(1) Planning, developing, programing, directing, and supervising health services for the Army and for other agencies and organizations.

(2) Establishing health standards applicable to personnel of the Army.

(3) Health professional education and training for the Army.

(4) Medical research, development, test, and evaluation for the Army and coordination of the Army-wide program in the biological sciences.

(5) Information systems in support of assigned functional areas of responsibility.

(6) Direction, evaluation, and coordination of medical materiel and maintenance programs including materiel life cycle management.

(7) Technical review and evaluation of medical and nonmedical materiel to determine possible existence of health hazards.

(8) Formulating policies and regulations concerning the health aspects of Army environmental programs.

(9) Direction, evaluation, and coordination of worldwide command programs to protect and enhance health by control of environment and prevention of disease.

b. Under the General Staff supervision of the DCSPER, TSG has responsibility for—

(1) Exercising career management authority over commissioned and warrant officer personnel of the Army Medical Department (AMEDD), except general officers.

(2) Development of AMEDD Officer Corps authorizations within overall approved AMEDD officer ceilings.

(3) Technical review of TDA and MTOE to insure documents contain proper AMEDD personnel, title, and grade.

c. Under the General Staff supervision of the COA, TSG has responsibility for formulation, justification, and supervision of execution of Army budgets for health services to include health professional education and training.

d. Under the General Staff supervision of the ACSI, TSG has responsibility for the production of DOD general as well as scientific and technical intelligence on medical matters and for coordination of the acquisition and exploitation of foreign medical materiel with other Government agencies.

e. Under the General Staff supervision of the DCSOPS, TSG has responsibility for—

(1) Preparation of the medical portion of contingency plans.

(2) Evaluation of training and readiness of AMEDD units.

(3) Development of medical support elements of Army forces.

(4) Health services doctrine, concepts, and systems and their integration into overall doctrine and systems developed and fielded for the Army.

(5) Development of manpower requirements and allocations for AMEDD units included in FYDP elements for which TSG is designated program director.

(6) Review and analysis to identify and resolve problems concerning Basis of Issue Plans for medical items and other items relating to health protection and sanitation.

(7) Technical review of Common Table of Allowances (CTA) documents to insure the integration of materiel and basis of issue for medical units or personnel.

(8) Technical review and evaluation of TOEs, MTOEs, and TDAs pertaining to medical personnel and equipment.

(9) Medical aspects of simulation, gaming, studies, and force development tests and evaluations.

(10) Establishing guidelines for medical materiel concepts, processing medical materiel requirement documents, and reviewing approved requirements for validity and viability.

f. Under the General Staff supervision of the DCSRDA, TSG has responsibility for—

(1) Formulation, justification, and execution for Other Procurement, Army (OPA) appropriation in support of Medical Care Support Equipment (MEDCASE) investment requirements and Research, Development, Test and Evaluation, Army (P6) appropriation for health-related biomedical sciences.

(2) Overall international military medical standardization programs within DA.

(3) Technical program guidance and review of medical research for defensive aspects of chemical operations performed by the US Army Materiel Command.

g. Under the General Staff supervision of the DCSLOG, TSG has responsibility for—

(1) Army class management for medical materiel to include processing and coordination of medical materiel requirements for oversea commands to the Defense Personnel Support Center.

(2) Determining the proper types of medical items (and other than medical items as related to the health protection and sanitation of the Army) and quantities of equipment for the Army.

h. Under the Special Staff supervision of the COE, TSG has responsibility for—

(1) Planning, programing, and budgeting for health facilities construction (construction category 500).

(2) Providing technical assistance and guidance on the health aspects of pollution control and emission monitoring programs.

i. He serves as Chief of the Army Medical Department and commands Army Medical Department personnel, organizations, and facilities as

assigned, and exercises technical staff supervision over all other facilities and units of the Army involved in delivery of health services.

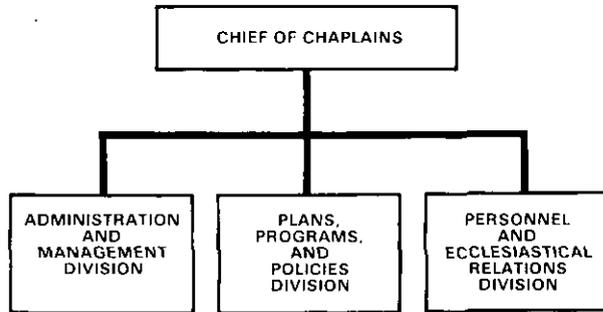


Figure 2-13. Office of the Chief of Chaplains.

2-36. Chief of Chaplains. The Chief of Chaplains (CCH) has Army Staff responsibility for religious, moral, moral leadership, and human self-development matters Army-wide. He provides advice and assistance to the Secretary of the Army, the Chief of Staff, the Army Staff, and to all other elements of the Department of the Army on matters within his area of responsibility. He is designated a Personal Staff Officer authorized direct access to the Chief of Staff.

a. The CCH has responsibility for—

(1) Religious and moral needs of military personnel, their families, authorized civilians, and retired military personnel and their families; religious ministrations and religious education in the Army; pastoral care and counseling; moral leadership and human self-development instruc-

tion and orientation for military personnel; research and evaluation in belief and value systems as they pertain to human relations problems which include alcohol and drug abuse, racial tensions, and dissent; religious public information activities; and liaison with the ecclesiastical agencies.

(2) Establishment of policies pertaining to chaplain ministrations and denominational requirements.

(3) Establishment of professional and educational qualifications and training objectives for chaplains; determination of denomination quotas; and procurement of qualified clergy to serve as chaplains to meet Army requirements.

(4) Determination of chapel and religious education facility construction requirements and design approval and formulation of ecclesiastical logistics guidance and requirements, insuring conformity with religious laws, canons, and jurisdiction.

(5) Formulation of professional guidance for chaplain and chaplain assistant training, readiness, and force development.

(6) Establishment of professional and educational qualifications for Directors of Religious Education.

b. He serves as chief of the Chaplains branch and exercises career management authority over members of the Chaplains branch.

c. He exercises operational control over the US Army Chaplains Board.

d. He serves as a member of the Armed Forces Chaplains Board.

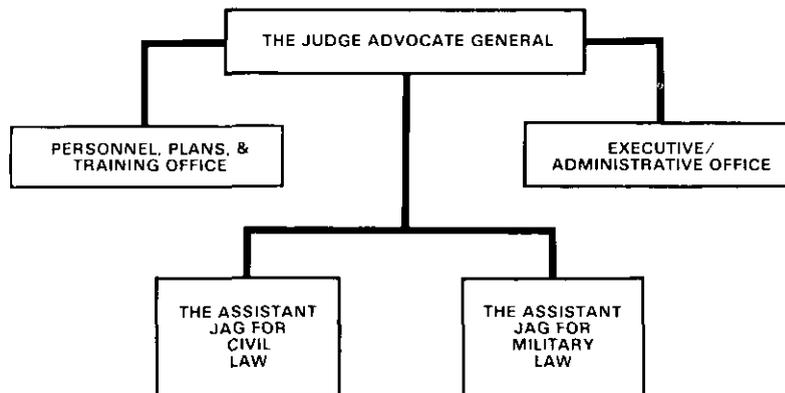


Figure 2-14. Office of The Judge Advocate General.

2-37. The Judge Advocate General. The Judge Advocate General is the legal advisor of the Chief of Staff of the Army, members of the Army Staff, and members of the Army generally. He also serves as military legal advisor to the Secretary and other officials of the Office, Secretary of the Army in coordination with the General Counsel. The military justice responsibilities of The Judge Advocate General are specified in law, Executive Orders, and Regulations. He has staff responsibility for providing legal services and professional guidance to military and civilian attorneys of the Army, makes recommendations concerning the establishment of Army legal offices, and exercises technical supervision over all Army legal offices. He is designated a Personal Staff Officer authorized direct access to the Chief of Staff.

a. TJAG is responsible for—

(1) The career management of the members of The Judge Advocate General's Corps, except general officers.

(2) Professional legal training for the Army.

(3) Administering the Army claims and legal assistance services.

(4) Administering the Army system of military justice.

b. He is the custodian of general court-martial and real property records and receives, revises, and records the proceedings of courts of inquiry and military commissions.

c. He provides for the central collection of reports and investigations of alleged violations of law of war by US Army personnel and has responsibility for conducting a legal review for compliance with international law of all weapons procured or acquired by the United States Army.

d. He maintains liaison with the Department of Justice and other Federal and State agencies on matters connected with litigation and legal proceedings and exercises staff supervision over this activity within the Army.

e. He is the Secretary of the Army's designee to process and make final disposition of complaints filed under Article 138, UCMJ.

f. He directs members of The Judge Advocate General's Corps in the performance of their duties.

g. He performs the following special actions:

(1) Recommends the assignment of judge advocates (Art. 6, UCMJ).

(2) Certifies military judges as qualified for duty (Art. 26(b), UCMJ).

(3) Designates the military judge of a general court-martial (Art. 26(c), UCMJ).

(4) Certifies trial and defense counsel detailed for a general court-martial (Art. 27, UCMJ).

(5) Takes action on appeals from nonjudicial punishment imposed by Army commanding officers when there is no intermediate superior authority reasonably available to take the action (20 February 1975 designation by the Secretary of the Army).

(6) Is designated by the Secretary of the Army to act on requests for review of denial of an application for deferment of sentence to confinement when the record of trial is being reviewed pursuant to Article 66, UCMJ.

(7) In his discretion, certifies to the Court of Military Appeals cases reviewed by the Court of Military Review (Art. 67(b)(2), UCMJ).

(8) Reviews every record of trial by general court-martial in which there has been a finding of guilty and a sentence, and for which appellate review is not provided under Article 66, UCMJ.

(9) Acts on petitions for new trial based upon newly discovered evidence or fraud on the court (Art. 73, UCMJ).

(10) Any time prior to completion of appellate review, may mitigate, remit, or suspend (in whole or in part) any unexecuted portion of a sentence, other than a sentence extending to death or dismissal or affecting a general officer (clemency petitions).

h. He commands the following:

(1) US Army Claims Service.

(2) US Army Legal Services Agency.

(3) The Judge Advocate General's School, US Army.

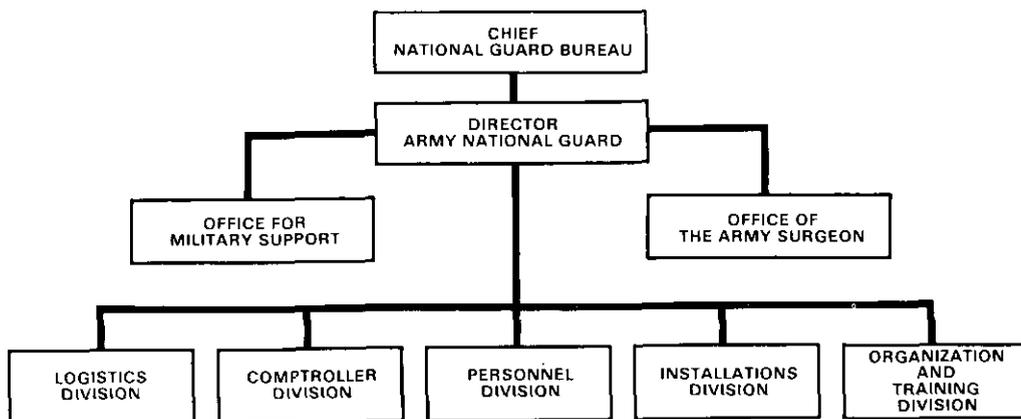


Figure 2-15. National Guard Bureau.

2-38. Chief, National Guard Bureau. The National Guard Bureau (NGB) is a joint bureau of the Department of the Army and the Department of the Air Force, headed by a chief who is the adviser to the Secretary of the Army and the Chief of Staff, Army and to the Secretary of the Air Force and the Chief of Staff, Air Force on National Guard matters. The NGB is the channel of communication between the departments concerned and the several States, Puerto Rico, the Virgin Islands, and the District of Columbia on matters pertaining to the National Guard, the Army National Guard of the United States, and the Air National Guard of the United States (10 U.S.C. 3015).

a. AR 130-5/AFR 45-2 prescribes the organization and functions of the NGB.

b. The Chief, National Guard Bureau (CNGB) is the adviser to the Chief of Staff, Army on National Guard matters. He has responsibility for all matters pertaining to the development and maintenance of the Army National Guard. Operating within established departmental policies, he—

(1) Participates with other Army Staff agencies in the formulation and development of DA policies affecting the Army National Guard and the Army National Guard of the United States.

(2) Advises all other elements of the Army Staff on Army National Guard matters.

(3) Is the Budget Program and Appropriations Director of OMARNG, MCARNG, and National Guard Personnel, Army.

(4) Has staff responsibility, as Program Element Director, for the ARNG portion of Major Program 5 of the FYDP.

(5) Is responsible for the development and maintenance of Annex I, ARNG Unit Program, Reserve Component Troop Basis of the Army.

c. The CNGB exercises supervision and control of the National Guard Computer Center and has staff responsibilities for the ARNG automated data processing systems.

d. He administers the Army National Guard Technician Program under the provisions of section 709, title 32, U.S.C.

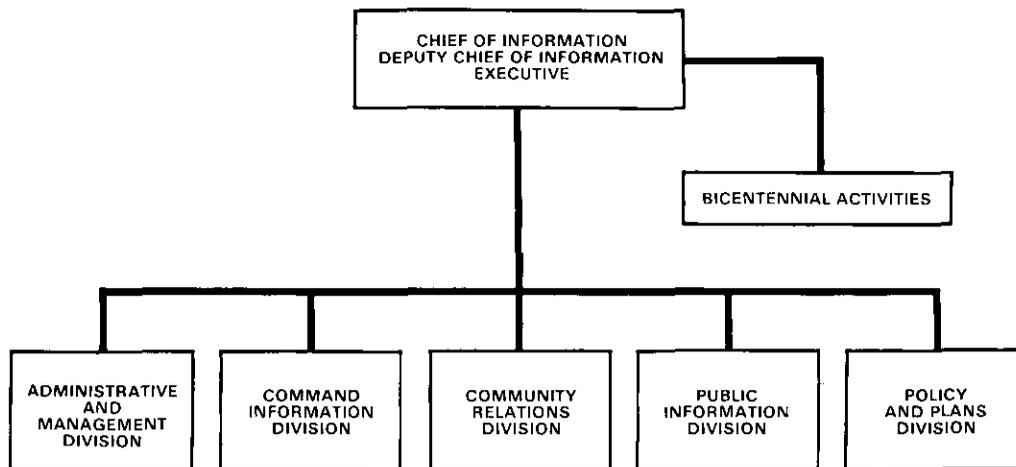


Figure 2-16. Office of the Chief of Information.

2-39. Chief of Information.¹ The Chief of Information (CINFO) is directly responsible to the Chief of Staff, Army. He is designated a Personal Staff Officer authorized direct access to the Chief of Staff.

a. He has responsibility for—

(1) All matters pertaining to public information, command information, and community relations.

(2) Department of the Army information plans and programs in support of Army basic plans and programs.

b. He has operational control over the US Army Field Band.

¹ Serves concurrently as Chief of Public Information, in which capacity he reports directly to the Secretary of the Army.

c. He exercises supervision and control of the following:

- (1) US Army Hometown News Center.
- (2) US Army Command Information Unit.
- (3) New York Branch, OCINFO.
- (4) Los Angeles Branch, OCINFO.

d. The CINFO serves as a member of the Department of the Army Classification Review Committee (DACRC). The DACRC passes upon requests from agencies or individuals for access to or release of classified information of the Army pursuant to Executive Order 11652, Classification and Declassification of National Security Information and Material.

e. In discharging these responsibilities, equitable consideration is given to the Active Army, the Army National Guard, and the Army Reserve.

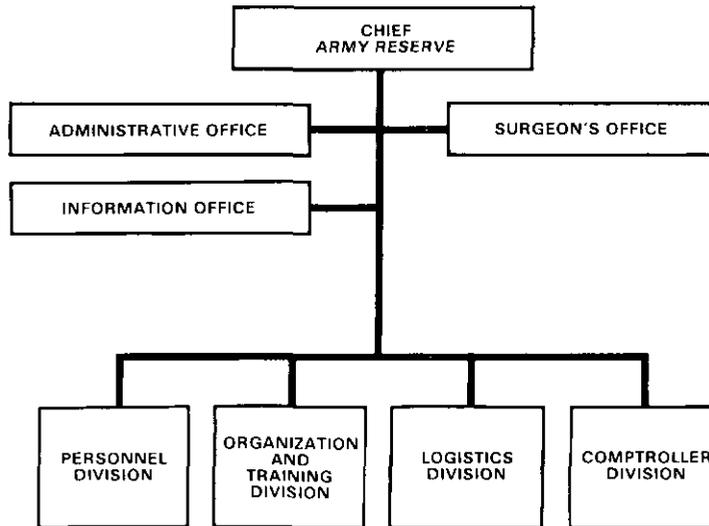


Figure 2-17. Office of the Chief, Army Reserve.

2-40. Chief, Army Reserve. The Chief, Army Reserve (CAR) is the adviser on Army Reserve matters. He has responsibility for all matters pertaining to the development and maintenance of the Army Reserve. Operating within established Army policies, he—

a. Participates with other Army Staff agencies in the formulation and development of Department of the Army policies affecting the Army Reserve.

b. Advises all other elements of the Army Staff on Army Reserve matters.

c. Is responsible for the implementation and execution of approved plans, policies, and programs pertaining to the Army Reserve.

d. Is the Budget Program and Appropriations Director of RPA, OMAR, and MCAR.

e. Is the Program Element Director of the USAR portion of Major Program 5 of the FYDP.

f. Is responsible for development and maintenance of Annex II, USAR Unit Allocation of the Reserve Component Troop Basis of the Army.

g. Establishes policy, programs, and funding for the USAR Technician Program.

h. Establishes policy, priorities, and plans pertaining to requirements for and construction and use of facilities for the USAR.

i. Is responsible for the USAR portion of ADP programs and policy utilized in the management and operation of the USAR.

j. Is responsible for the allocation and assignment of USAR units to communities in accordance with DOD directives.

k. Advises and makes recommendations to the Chief of Staff on that portion of the Mobilization Designation Program as pertains to general officers.

l. Develops plans, programs, and policies relative to procurement of USAR officers for active duty in a statutory tour and Special Active Duty for Training status.

m. Allocates reserve personnel to the US Army Element, Selective Service System.

2-41. The Personal Staff. *a.* The Personal Staff assists the Chief of Staff in specifically designated areas. Personal Staff includes those officers whom the Chief of Staff selects to serve as his aides, those other individual staff officers whose advice and assistance he desires to receive directly and those Staff agencies whose activities and functions he desires to coordinate and administer directly rather than through normally established staff channels.

b. The Office of The Inspector General and Auditor General is the sole Personal Staff agency.

c. The Chief of Information, the Chief of Chaplains, The Judge Advocate General, and the Director of the Women's Army Corps are designated Personal Staff officers.

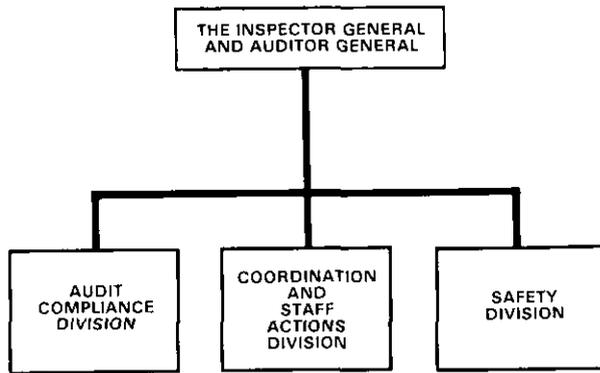


Figure 2-18. Office of The Inspector General and Auditor General.

2-42. The Inspector General and Auditor General. The Inspector General and Auditor General (TIG) is a confidential agent of the Secretary of the Army and the Chief of Staff, United States Army as provided for by section 3039(a) of title 10 United States Code. He serves on the personal staff of the Chief of Staff, and has direct access to the Secretary of the Army.

a. TIG has responsibility for—

(1) Inquiring into and reporting upon matters influencing the performance of mission and the state of discipline, efficiency, economy, and morale of the Army.

(2) Maintenance of day-to-day surveillance of the Army-wide technical proficiency inspection system and providing detailed policy and guidance thereto.

(3) Command of the US Army Inspector General Agency (USAIGA).

(4) Supervision and control over the US Army Audit Agency (USAAA)¹ and the US Army Agency for Aviation Safety (USAAVS).

(5) Providing advice and assistance to the

¹The Assistant Secretary of the Army (Financial Management) (ASA(FM)) provides policy direction and guidance. The Chief, USAAA is authorized direct access to the ASA(FM).

Secretary of the Army, Chief of Staff, other members of the Army Staff, and all other elements of the DA with respect to Army-wide audit service.

(6) Performance of inspection, audit, and survey coordination for the DA Staff.

(7) Performance of audit compliance functions for the DA Staff.

(8) Serving as the focal point for receipt, assignment, and control of all GAO reports, including receipt and dissemination of information concerning GAO activities within DA, and acting for the ASA(FM).

(9) Coordination of manpower surveys of major Army commands and field operating agencies of the Army Staff.

(10) Establishing internal review policies and procedures and performing surveillance of the internal review program at the HQDA level.

(11) Developing and monitoring the decentralized, worldwide Army Safety Program for HQDA.

(12) Maintaining surveillance over the effectiveness of the DA worldwide Inspector General System and, as appropriate, advising the Secretary of the Army and the Chief of Staff on this and other matters concerning Inspector General activities.

(13) Performing such other duties as may be prescribed by the Secretary of the Army or as required by law.

b. He serves as—

(1) A member of the Army Policy Council.

(2) The functional adviser to the DCSPER for the Army Safety Management Career Program.

(3) Chairman of the Army Staff Inspections and Audit Priority Committee.

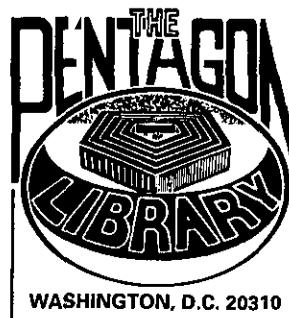
c. In discharging these responsibilities, equitable consideration is given to the Active Army, the Army National Guard, and the Army Reserve.

CHAPTER 3

MAJOR ARMY COMMANDS

- 3-1. **United States Army Materiel Command.** See AR 10-11.
- 3-2. **United States Army Communications Command.** See AR 10-13.
- 3-3. **Military Traffic Management Command.** See AR 10-18.
- 3-4. **United States Army Criminal Investigation Command.** See AR 10-23.
- 3-5. **United States Army Military District of Washington.** See AR 10-30.
- 3-6. **United States Army Training and Doctrine Command.** See AR 10-41.
- 3-7. **United States Army Forces Command.** See AR 10-42.
- 3-8. **United States Army Health Services Command.** See AR 10-43.
- 3-9. **United States Army Security Agency.** See AR 10-122.
- 3-10. **Army components of unified commands.** The Army components of unified commands are major commands of the DA, and consist of such subordinate commands, units, installations, and activities as may be assigned to them by HQDA. The establishment and mission of Army component commands are contained in directives of unified commanders and of HQDA. The establishment, mission, and organization of unified commands are set forth in directives of the DOD. The following Army field commands are Army components of the unified commands indicated:

<i>Army Component</i>	<i>Unified Command</i>
United States Army Forces Readiness Command.....	United States Readiness Command
United States Army, Europe.....	United States European Command
Eighth United States Army.....	United States Forces Korea
United States Army, Japan.....	United States Forces Japan



1 April 1975

AR 10-5

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By Order of the Secretary of the Army:

FRED C. WEYAND
General, United States Army
Chief of Staff

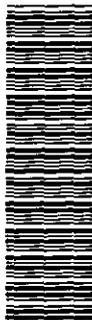
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